



**ADAPTING THEORY OF PLANNED BEHAVIORS IN STUDYING  
COFFEE SHOP'S CONSUMER BEHAVIORS IN THAILAND**

**THANDAR MAW**

**MASTER OF BUSINESS ADMINISTRATION  
IN  
ENTREPRENEURIAL MANAGEMENT**

**SCHOOL OF MANAGEMENT  
MAE FAH LUANG UNIVERSITY**

**2015**

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EXAMINATION COMMITTEE

.....CHAIRPERSON

(Piyatida Pianluprasidh, Ph. D.)

.....ADVISOR

(Chai Ching Tan, Ph. D.)

.....EXAMINER

(Assoc. Prof. Chew-Shen Chen, D.B.A.)

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Thandar Maw

**Independent Study Title**     Adapting Theory of Planned Behaviors in Studying  
Coffee Shop's Consumer Behaviors in Thailand

**Author**                             Thandar Maw

**Degree**                             Master of Business Administration  
(Entrepreneurial Management)

**Advisor**                            Chai Ching Tan, Ph. D.

### **ABSTRACT**

The purpose of the research is to validate the applicable utility of the theory of planned behaviors in studying the consumer behavior towards brand trust and brand loyalty by examining their interrelationship to consumer perceptions over the quality of marketing mix-led services and the base of consumer attitude. Thus, this research is explanatory in nature which aims to explain the behavior of consumer towards brand trust and brand loyalty in view of the theoretical structure of the prescriptive cognitive model represented by the theory of planned behavior. This research chooses to study customer perceptions in branded coffee shop context as it has not been targeted in the existent publications.

The pattern of structure presents a creative, but deduction-oriented contribution to the original version of the theory of planned behavior, which was originally used to establish a relational linkage between beliefs (i.e. behavioral control and attitude) and behavioral intention. That is, the present study differs from the previous studies available in the extant literature in numerous ways. Theoretically, this research approaches the construct of behavioral control through customer satisfaction as representative of service quality delivered by the marketing-mix actions of the coffee shops that describe the

customer perceptions over 7Ps domains of service attributes. Behavioral control is a valid manifestation of consumer's beliefs over the products and services provided and the choices made. Behavioral controls, together with customer attitude towards the products and services, have long been verified to be key determinants of consumer buying behavior, which was concluded in the prescriptive cognitive or expectancy value model of consumer behaviors, contributable to Fishbein (1967), known as the "Fishbein model."

In addition to providing the statistical evidences to support the three hypotheses that are raised, this research draws to the attention on many useful implications, theoretically and practically. For instance, brand attitude has been shown to significantly predict brand trust, comparable higher with weights of influence higher than the state of customer satisfaction. Customer attitude provides attitudinal indications of the customers towards, for instance, cup-of-coffee consumption such as "brand for coffee shop is important to me because it means consistency of product and service quality", "brand name is selected apart from price," "coffee of trusted coffee brand shop always satisfies me," and "uniquely designed coffee shop with good sitting environment always reflects trustfulness". This can imply to the coffee shops to use advertisement and magazine, and bloggers media as possible channels of promotion to help stimulate the formation of brand attitude of the customers.

**Keywords:** Brand Attitude/Brand Trust/Customer Satisfaction/Customer Loyalty/  
Marketing-Mix/Service Quality/Environmental Psychology/  
Theory of Planned Behavior/Coffee Shop

## TABLE OF CONTENTS

|                                                                     | Page        |
|---------------------------------------------------------------------|-------------|
| <b>ACKNOWLEDGEMENTS</b>                                             | <b>(3)</b>  |
| <b>ABSTRACT</b>                                                     | <b>(4)</b>  |
| <b>LIST OF TABLES</b>                                               | <b>(9)</b>  |
| <b>LIST OF FIGURES</b>                                              | <b>(15)</b> |
| <b>CHAPTER</b>                                                      |             |
| <b>1 INTRODUCTION</b>                                               | <b>1</b>    |
| 1.1 Background to the Research                                      | 1           |
| 1.2 Research Objective                                              | 2           |
| 1.3 Justification of the Research                                   | 4           |
| 1.4 Overview of Research Design and Methodology                     | 6           |
| 1.5 Definitions                                                     | 7           |
| 1.6 Limitations and Delimitations                                   | 9           |
| 1.7 Summary                                                         | 10          |
| <b>2 LITERATURE REVIEW</b>                                          | <b>11</b>   |
| 2.1 General Introduction                                            | 11          |
| 2.2 Food Beverages                                                  | 13          |
| 2.3 Marketing History School                                        | 14          |
| 2.4 Marketing Functions and Commodity Schools of Thought            | 19          |
| 2.5 Environmental Psychology                                        | 22          |
| 2.6 Customer Satisfaction and Customer Loyalty                      | 23          |
| 2.7 Theory of Planned Behavior                                      | 25          |
| 2.8 Theoretical Conceptual Model, Hypotheses and Research Questions | 27          |

## TABLE OF CONTENTS (continued)

|                                                            | Page       |
|------------------------------------------------------------|------------|
| <b>CHAPTER</b>                                             |            |
| <b>3 RESEARCH METHODOLOGY</b>                              | <b>30</b>  |
| 3.1 Introduction                                           | 30         |
| 3.2 Research Ontology, Epistemology and Methodology        | 31         |
| 3.3 Research Design                                        | 32         |
| 3.4 Questionnaire Development                              | 34         |
| 3.5 Pilot Testing and Final Survey                         | 44         |
| 3.6 Validity and Reliability Quality                       | 47         |
| <b>4 DATA ANALYSIS AND RESULTS</b>                         | <b>72</b>  |
| 4.1 Introduction                                           | 72         |
| 4.2 Respondent Profiles                                    | 72         |
| 4.3 Descriptive Analysis of the Variables                  | 81         |
| 4.4 Concluding Hypothesis 1                                | 90         |
| 4.5 Concluding Hypothesis 2                                | 96         |
| 4.6 Concluding Hypothesis 3                                | 98         |
| 4.7 Concluding the Demographic and Psychographic Variables | 99         |
| 4.8 Summary                                                | 164        |
| <b>5 CONCLUSION AND IMPLICATION</b>                        | <b>165</b> |
| 5.1 Introduction                                           | 165        |
| 5.2 Concluding the Research Objective                      | 166        |
| 5.3 Concluding Hypothesis 1                                | 169        |
| 5.4 Concluding Hypothesis 2                                | 172        |
| 5.5 Concluding Hypothesis 3                                | 173        |

## **TABLE OF CONTENTS (continued)**

|                                                        | <b>Page</b> |
|--------------------------------------------------------|-------------|
| <b>CHAPTER</b>                                         |             |
| 5.6 Concluding Demographic and Psychographic Variables | 174         |
| 5.7 Implication for Theory                             | 179         |
| 5.8 Implication for Coffee Shop Business Owners        | 180         |
| 5.9 Limitation and Delimitation of the Research        | 183         |
| 5.10 Further Research                                  | 184         |
| <b>REFERENCES</b>                                      | <b>185</b>  |
| <b>APPENDIX</b>                                        | <b>202</b>  |
| <b>CURRICULUM VITAE</b>                                | <b>214</b>  |

## LIST OF TABLES

| <b>Table</b>                                                                                     | <b>Page</b> |
|--------------------------------------------------------------------------------------------------|-------------|
| 2.1 Critical Revisit to the Embedded Concepts of Marketing Mix in the Perspective of Strategy    | 5           |
| 3.1 Product                                                                                      | 37          |
| 3.2 Price                                                                                        | 38          |
| 3.3 Place                                                                                        | 38          |
| 3.4 Promotion                                                                                    | 39          |
| 3.5 People                                                                                       | 39          |
| 3.6 Physical                                                                                     | 40          |
| 3.7 Process                                                                                      | 41          |
| 3.8 Customer Satisfaction                                                                        | 42          |
| 3.9 Customer Loyalty                                                                             | 43          |
| 3.10 Brand Trust and Attitude                                                                    | 44          |
| 3.11 KMO and Bartlett's Test, and Total Variance Explained for Brand Trust and Customer Attitude | 50          |
| 3.12 Exploratory Factor Analysis for Brand Trust and Brand Attitude-Rotated Component Matrix     | 51          |
| 3.13 Reliability Cronbach's Coefficient for Brand Trust (Items 1, 2, 3, and 4)                   | 52          |
| 3.14 Reliability Cronbach's Coefficient for Brand Attitude (Items 5-8)                           | 52          |
| 3.15 Exploratory Factor Analysis for Customer Loyalty                                            | 53          |
| 3.16 Reliability Analysis for Customer Loyalty                                                   | 53          |
| 3.17 Exploratory Factor Analysis for Customer Satisfaction-KMO and Bartlett's Test               | 54          |
| 3.18 Exploratory Factor Analysis for Customer Satisfaction-Total Variance Explained              | 55          |

## LIST OF TABLES (continued)

| Table                                                                             | Page |
|-----------------------------------------------------------------------------------|------|
| 3.19 Reliability Analysis for Customer Satisfaction                               | 55   |
| 3.20 KMO and Bartlett's Test for the "Physical" Element of Marketing-Mix          | 56   |
| 3.21 Total Variance Explained for the "Physical" Element of Marketing-Mix         | 57   |
| 3.22 Varimax Rotated Component Matrix for the "Physical" Element of Marketing-Mix | 57   |
| 3.23 Reliability Analysis for Physical (Items 1, 2, 3, 5, 8, and 6)               | 59   |
| 3.24 Reliability Analysis for Physical (Items 14, 15, 13, 4, and 12)              | 60   |
| 3.25 Reliability Analysis for Physical (Items 11, 9, 7, and 10)                   | 60   |
| 3.26 Exploratory Factor Analysis for Product – KMO and Bartlett's Test            | 61   |
| 3.27 Exploratory Factor Analysis for Product – Total Variance Explained           | 61   |
| 3.28 Rotated Component Matrix for the "Product" Factors                           | 62   |
| 3.29 Reliability Analysis for Product (Items 10, 9, 11, 7, and 8)                 | 63   |
| 3.30 Reliability Analysis for Product (Items 2, 4, 5, and 6)                      | 63   |
| 3.31 Reliability Analysis for Product (Items 1 and 3)                             | 64   |
| 3.32 KMO and Bartlett's Test for "Process" Element of Marketing-Mix               | 64   |
| 3.33 Total Variance Explained for "Process" Element of Marketing-Mix              | 65   |
| 3.34 Reliability Analysis for Process                                             | 65   |
| 3.35 KMO and Bartlett's Test for "Promotion" Element of Marketing-Mix             | 66   |
| 3.36 Total Variance Explained for "Promotion" Element of Marketing-Mix            | 66   |
| 3.37 Reliability Analysis for Promotion                                           | 67   |
| 3.38 KMO and Bartlett's Test for "Place" Element of Marketing-Mix                 | 67   |
| 3.39 Total Variance Explained for "Place" Element of Marketing-Mix                | 68   |
| 3.40 Reliability Analysis for Place                                               | 68   |
| 3.41 Reliability Analysis for Price                                               | 69   |

## LIST OF TABLES (continued)

| Table                                                                                                                              | Page |
|------------------------------------------------------------------------------------------------------------------------------------|------|
| 3.42 Total Variance Explained for “Price” Element of Marketing-Mix                                                                 | 69   |
| 3.43 KMO and Bartlett’s Test for “People” Element of Marketing-Mix                                                                 | 69   |
| 3.44 Total Variance Explained for “People” Element of Marketing-Mix                                                                | 70   |
| 3.45 Reliability Analysis for People                                                                                               | 71   |
| 4.1 Descriptive Profile of Product Element of Marketing-Mix                                                                        | 82   |
| 4.2 Descriptive Profile of Price Element of Marketing-Mix                                                                          | 82   |
| 4.3 Descriptive Profile of Place Element of Marketing-Mix                                                                          | 83   |
| 4.4 Descriptive Profile of Promotion Element of Marketing-Mix                                                                      | 83   |
| 4.5 Descriptive Profile of People Element of Marketing-Mix                                                                         | 83   |
| 4.6 Descriptive Profile of Physical Element of Marketing-Mix                                                                       | 84   |
| 4.7 Descriptive Profile of Process Element of Marketing-Mix                                                                        | 85   |
| 4.8 Descriptive Profile of Customer Satisfaction                                                                                   | 86   |
| 4.9 Descriptive Profile of Customer Loyalty                                                                                        | 86   |
| 4.10 Descriptive Profile of Brand Trust                                                                                            | 87   |
| 4.11 Descriptive Statistics of the Service Quality Gaps of the Marketing –Mix-<br>Elements                                         | 88   |
| 4.12 Descriptive Statistics of the Perceived Importance of the Marketing-Mix<br>Elements                                           | 89   |
| 4.13 Descriptive Statistics of the Perceived Marketing-Mix Elements                                                                | 89   |
| 4.14 Descriptive Statistics of Factorized “Product” and “Physical” of the<br>Marketing-Mix Elements and Post-Consumption Variables | 89   |
| 4.15 Identifying the 7-P Predictors for Predicting Customer Satisfaction                                                           | 91   |
| 4.16 Multivariate Regression Analysis for Customer Satisfaction Predicted by 7P<br>Marketing-Mix Service Quality                   | 92   |

## LIST OF TABLES (continued)

| Table                                                                                                                                            | Page |
|--------------------------------------------------------------------------------------------------------------------------------------------------|------|
| 4.17 Multivariate Regression Analysis for Customer Satisfaction Predicted by the Factorized 7P Marketing-Mix Service Quality and Its Antecedents | 94   |
| 4.18 Multivariate Regression Analysis for Brand Trust Predicted by Brand Attitude and Customer Satisfaction                                      | 97   |
| 4.19 Multivariate Regression Analysis for Customer Loyalty                                                                                       | 99   |
| 4.20 Descriptive Profile of the Different Age Groups                                                                                             | 100  |
| 4.21 ANOVA Test of Different Age Groups                                                                                                          | 104  |
| 4.22 Correlation between Age Groups and Marketing-Mix                                                                                            | 107  |
| 4.23 Correlation between Age Groups and The Factorized Product and Physical Elements of Marketing-Mix                                            | 108  |
| 4.24 Correlation between the Age Groups and the States of Customer Satisfaction, Brand Attitude, Brand Trust and Customer Loyalty                | 108  |
| 4.25 Descriptive Profile across Different Educational Levels                                                                                     | 109  |
| 4.26 ANOVA Test on Educational Levels                                                                                                            | 112  |
| 4.27 Correlation between Educational Level and Post-Consumption Variables                                                                        | 115  |
| 4.28 Correlation between Educational Level and The Factorized Product and Physical Elements of Marketing Mix                                     | 115  |
| 4.29 Descriptive Profile of the Variables across Different Occupational Groups                                                                   | 116  |
| 4.30 ANOVA Analysis of Different Occupational Groups                                                                                             | 119  |
| 4.31 Descriptive Profile of the Variables for Students and the Employed                                                                          | 121  |
| 4.32 T-Test of the Variables between the Students and the Employed                                                                               | 123  |
| 4.33 Descriptive Profile of the Variables across Nationalities                                                                                   | 125  |
| 4.34 ANOVA Analysis of the Variables across Different Nationalities                                                                              | 128  |
| 4.35 Descriptive Profile of the Variables across Different Income Ranges                                                                         | 130  |

## LIST OF TABLES (continued)

| Table                                                                                                                                            | Page |
|--------------------------------------------------------------------------------------------------------------------------------------------------|------|
| 4.36 ANOVA Test of the Different Variables across the Different Income Ranges                                                                    | 133  |
| 4.37 Correlations Study between Income Range and Post-Consumption Variables                                                                      | 135  |
| 4.38 Descriptive Analysis of Different Location                                                                                                  | 136  |
| 4.39 T-Test Results of the Variables between Bangkok and Chiang Rai                                                                              | 138  |
| 4.40 Frequency Distribution of the Preferred (Favorite) Brands of the Respondents                                                                | 139  |
| 4.41 Descriptive of the Marketing-Mix Variables across Different Brands                                                                          | 141  |
| 4.42 ANOVA Test of the Marketing-Mix Variables across Different Brands                                                                           | 142  |
| 4.43 Descriptive of the Post-Consumption Variables across Different Brands                                                                       | 144  |
| 4.44 ANOVA Test of the Post-Consumption Variables across Different Brands                                                                        | 145  |
| 4.45 Descriptive of the Factorized Product-Physical Variables across Different Brands                                                            | 146  |
| 4.46 ANOVA Test of the Factorized Product-Physical Variables across Different Brands                                                             | 147  |
| 4.47 Descriptive of the Variables between Perceived Good and Bad Experience                                                                      | 149  |
| 4.48 T-Test of the Variables between Perceived Good and Bad Experience                                                                           | 150  |
| 4.49 Correlation Study between the Post-Consumption Variables and the Duration of Stay by the Customers                                          | 152  |
| 4.50 Correlation Study between the Marketing-Mix Variables and the Duration of Stay by the Customers                                             | 152  |
| 4.51 Correlation Study between The Factorized Product and Physical Elements of Marketing-Mix Variables and the Duration of Stay by the Customers | 153  |

## LIST OF TABLES (continued)

| Table                                                                                                                           | Page |
|---------------------------------------------------------------------------------------------------------------------------------|------|
| 4.52 Descriptive of the Post-Consumption Variables across the Different Purpose of the Visit to Coffee Shops                    | 154  |
| 4.53 Descriptive of the Marketing-Mix Variables across the Different Purpose of the Visit to Coffee Shops                       | 156  |
| 4.54 Descriptive of the Factorized “Product” and “Physical” Variables across the Different Purpose of the Visit to Coffee Shops | 159  |
| 4.55 ANOVA Test of the Post-Consumption Variables across the Different Purpose of the Visit to Coffee Shops                     | 162  |
| 4.56 ANOVA Test of the Marketing-Mix Variables across the Different Purpose of the Visit to Coffee Shops                        | 163  |
| 4.57 ANOVA Test of the Factorized “Product” and “Physical” Variables across the Different Purpose of the Visit to Coffee Shops  | 164  |

## LIST OF FIGURES

| <b>Figure</b>                                                                                                                  | <b>Page</b> |
|--------------------------------------------------------------------------------------------------------------------------------|-------------|
| 2.1 Theory of Planned Behavior                                                                                                 | 25          |
| 2.2 Conceptual Model for the Research – An Adapted Theory of Planned Behavior                                                  | 28          |
| 3.1 Research Paradigm Structure                                                                                                | 31          |
| 3.2 Literature Review Process and Scopes                                                                                       | 33          |
| 3.3 From Abstract Level to Concrete Level of Construct through Questionnaire Development based on Valid Operational Definition | 35          |
| 3.4 Sampling and Generalizability Intention                                                                                    | 45          |
| 3.5 Convenience-based Sampling Method Chosen                                                                                   | 46          |
| 3.6 Validity Scopes of Research                                                                                                | 48          |
| 3.7 List of Reliability-Testing Methods                                                                                        | 49          |
| 4.1 Gender Profile                                                                                                             | 73          |
| 4.2 The Recalled Brands                                                                                                        | 73          |
| 4.3 Location of the Coffee Shops Referred to by the Respondents                                                                | 74          |
| 4.4 The Marital Profile                                                                                                        | 74          |
| 4.5 Age Profile                                                                                                                | 75          |
| 4.6 Education Profile                                                                                                          | 75          |
| 4.7 Occupation Profile                                                                                                         | 76          |
| 4.8 Nationality Profile                                                                                                        | 76          |
| 4.9 Monthly Income Profile                                                                                                     | 77          |
| 4.10 Patronage Frequency                                                                                                       | 78          |
| 4.11 Purpose of Visit Distribution Profile                                                                                     | 79          |
| 4.12 Profile of the Duration of Stay                                                                                           | 80          |
| 4.13 Experiential State Profile                                                                                                | 81          |

## LIST OF FIGURES (continued)

| Figure                                                               | Page |
|----------------------------------------------------------------------|------|
| 4.14 Marketing-Mix Antecedents Causing Customer Satisfaction         | 93   |
| 4.15 Factorized Marketing-Mix Antecedents to Customer Satisfaction   | 96   |
| 5.1 Final Model                                                      | 167  |
| 5.2 Predicting Customer Satisfaction by 7P-Marketing Mix             | 170  |
| 5.3 Predicting Customer Satisfaction by the Factorized Marketing-Mix | 172  |



# **CHAPTER 1**

## **INTRODUCTION**

### **1.1 Background to the Research**

Service environment is an important aspect of background for this research. Environmental psychology is an interdisciplinary field that studies the interrelationship between environments and human cognition, affection, and behaviors. Pol (2006) argues that environmental psychology has evolved through four stages of development in the history, first the idea (in which Willy Hellpach was claimed to first use the word “environmental psychology”), then to American transition, architectural psychology and environmental psychology for sustainability. Sustainability themes of environmental psychology have shifted from resource-oriented base to quality-of-life consideration that has greater depth and scopes of relationship with the communities, in influencing the behaviors and attitudes of people (Gifford, 2007; Nanda & Tan, 2015).

In addition, there is an information domain of environment which has been vastly neglected, in which customers pick up a significant signal from the overall environment of the service. In other words, customers interpret a service environment and conclude with information, such as the quality of the service, which allows the customers to have the confidence and trust over the services and thus the brand. The informational domain of environmental psychology was tested as an important factor, in addition to both built (service quality) and natural environment (social atmosphere) in a conferencing setting (Teewattanawong, Tan & Jongsuriyapart, C. 2015). In short, customers are actively influenced (and thus their levels of satisfaction) by the way they understand the patterns of messages from the environment they participate in. Thus, customers treat the environment as giving them the contextual information needed to convert to knowledge (Kaplan & Kaplan, 2003; 2009) which signifies brand trust.

As a result, the bodies of knowledge relating to environmental psychology can be exploited to study how the built, natural and informational environments influence the behaviors of customers in the service environment, i.e. coffee shops. Based on this fundamental reality, the discipline of marketing services has evolved to a concept called “servicescapes” (Bitner, 1992). Although “servicescape” implies predominantly the “physical” aspect of the 7P-marketing mix (Booms & Bitner, 1980), but Hnay and Tan (2015a; 2015b) indicate that service environment is broader than the physical domain, which includes the softer aspect of services. Based on this broader perspective of service environment, Hnay and Tan (2015a; 2015b) discovered through a questionnaire-based survey study that patients in hospital services read the empathic message from the overall service environment. In other words, there is an informational domain of environmental psychology in action. Based on this environmental psychological background, this research further exploits the structured theory of planned behavior to help systematically organize the service environmental factor and customer attitude towards brand of the coffee shops, to study customer satisfaction, brand trust and brand loyalty. The justification of this study is presented in Chapter 1.3.

## **1.2 Research Objective**

In today’s competitive business environment, coffee shops must make an effort to bond with customers by staging a compelling brand experience with the food and services offered by the brand. Theory of planned behavior is studied for its applicability to validly explain the interrelationship between brand experience through marketing-mixed enabled service quality and brand trust, and brand loyalty.

Specifically, the purpose of the research is to validate the applicable utility of the theory of planned behaviors in studying the consumer behavior towards brand trust and brand loyalty by examining their interrelationship to consumer perceptions over the quality of marketing mix-led services and the base of consumer attitude. Thus, the research is explanatory in nature which aims to explain the behavior of consumer towards brand trust and brand loyalty in view of the theoretical structure of the prescriptive cognitive model represented by the theory of planned behavior. This research chooses to

study customer perceptions in branded coffee shop context as it has not been targeted in the existent publications. The scopes of contributions of this research have been articulated in the justification section of this thesis.

The present study differs from previous studies of the extant literature in numerous ways. Theoretically, this research approaches the construct of behavioral control through customer satisfaction as representative of service quality delivered by the marketing-mix actions of the coffee shops that describe the perceptions about the 7Ps domains of attributes of coffee, food and services offered. Behavioral control is a valid manifestation of consumer's beliefs over the products and services provided and the choices made. Behavioral control, together with customer attitude towards the products and services, has long been verified to be key determinants of consumer buying behavior, which was concluded in the prescriptive cognitive or expectancy value model of consumer behaviors, contributable to Fishbein (1963; 1965; 1967), known as the "Fishbein model." Practically, by embracing service quality as the contents of operationalization in marketing mix equips the marketers with customer oriented expectations in market oriented positioning strategies. A clear theoretical structure that integrates the various aspects of belief of the customers, brand trust and brand loyalty behavior, evidenced by high R-squared of multivariate regression analysis, would allow the marketers with a theory to help chart their strategies more systematic than without theory.

To address the research objective, three hypotheses are raised, and demographics and psychographics variables are studied.

1. Hypothesis 1 (H1) – The seven-P marketing-mix oriented service quality factors can significantly predict customer satisfaction.
2. Hypothesis (H2) – Consumer's brand attitude and customer satisfaction can significantly predict brand trust.
3. Hypothesis (H3) – Brand trust and customer satisfaction can significantly predict customer loyalty.

Brand trust is an indicator which reflects the customers are at ease in making decisions (Farquhar, 1989), because the customers have gained significant knowledge and understanding about the products and services (Aaker, 2004; Keller, 2008), owed to the impression on the quality of the products and services (Chaudhuri & Holbrook, 2001) and

the positive attitude towards the brand and the products and services offered (Li, Zou, Kashyap & Yang, 2008). Brand trust thus relates to the knowledge of brand-consumer relationship (Sheth & Parvatiyar, 1995), which serves to enable the customers to avoid uncertain circumstances in which they have to make decisions from among the many choices given (Doney & Cannon, 1997). Brand trust of the brand or the product (Arjun & Morris, 2001; Chaudhuri & Holbrook, 2001) is also shown to be directly contributable to customer loyalty and commitment, i.e. on re-purchasing (Morgan & Hunt, 1994; Singh & Sirdeshmukh, 2000).

As the theory of planned behavior resembles belief-response structure, demographic variables are also used to help illustrate the possible influences such as ages and educational levels. These demographic variables may, to some degree, represent the experiences of the consumers and the gradual formation of attitude resulted from social interactions. Thus, demographics and psychographics variables are also to be studied to examine whether they do significantly influence the other variables or constructs involved. The descriptive of the demographics and psychographic variables are also studied to extract the useful marketing information needed to help better explain the contexts of the research and the implications which can be drawn, such as favorite brands.

Specifically, the demographics and psychographics variables incorporated in this research study are gender, marital status, age, education, occupation, nationality, monthly income, favorite brands, patronage frequency, and purpose of the visit, duration of stay, experience state, brand coffee shops surveyed and locations.

### **1.3 Justification of the Research**

Marketing and retail outlets for coffee consumption have become prevailing trend in Thailand (Thanuwattana, 2004), particularly in the form of fast and convenient services (Kombenjamas & Lertrattananon, 2011). Coffee enjoyment is a type of experience goods, which means that the benefits can only be determined after the purchase, when customers have consumed and have good memory of it. This makes the generally broad-based marketing mix driven approach (Kombenjamas & Lertrattananon, 2011) to study customer satisfaction insufficient to underpin the expectations or views of the customers

patronizing coffee shops. Through mainly descriptive and correlations studies only, Kombenjamas and Lertrattananon (2011) concluded that coffee shops should keep the standard of their signature product taste but the paper provides no theoretical foundation i.e. environmental psychology, or theory of branding. This research acknowledges that without a sound theoretical structure, it is very difficult to be able to capture the consumer behaviors appropriately, and it also reduces the power and ability to explain the research phenomenon structurally. In addition, a sound theoretical structure and theory of marketing would be able to stimulate further research systematically.

By reviewing the literature, it is noted that theory of planned behavior, complemented by the environmental psychology, has not been addressed in the study of consumer behaviors of coffees. The concept of environmental psychology has encouraged coffee shop businesses to be active in establishing prosperous interrelationships with their local customers. This opportunity provides an opportunity for contribution to the existent bodies of knowledge. Nowadays by walking down the streets in a metropolitan city or even downtown of a provincial city, we can easily realize that coffee shops are everywhere. Among a crowd of multi-variegated choices of coffee shops to visit, brand becomes significantly important, such as the extent to which consumers trust a brand and be loyal to the branded shop. In this aspect, theory of planned behavior is a good candidate for consideration to help understand consumer behavior, but the theory has not considered brand trust and brand loyalty and thus this becomes the next point of contribution.

Theory of planned behavior (Ajzen, 1985; 1991) is a dominant consumer behavioral theory with strong reinforcement of psychological knowledge, which links beliefs systems of the consumers (i.e. subjective norms, attitudes, and believed behavioral control over the decision) to behaviors. Bridging in between beliefs and behaviors is consumer intention. Behavioral control is a valid manifestation of consumer' beliefs over the products and services provided and the choices made. Behavioral control, together with customer attitude towards the products and services, have long been verified to drive consumer behaviors, such as along prescriptive cognitive or expectancy value model of consumer behaviors, contributable to Fishbein (1963; 1965; 1967) which is known as the "Fishbein model." In this research, Behavioral control is operationalized by embedding service quality attributes to marketing mix, and the advantage of this measurement

approach bridges the views and expectations of both organizational and the customers. As such, it expands the normative marketing-mix approach to study coffee consumption by only the views of the marketers to service quality that embraces the expectations of the customers, and thus, implication wise, it leads to better strategic implementation from the business perspective, to enable the coffee shops to position differently in the market. This service quality driven marketing-mix approach of measurement becomes the third contribution point of this research.

To ensure a strong theoretical background is available to support this research, historical, consumable and functioning school of marketing theory is reviewed which is given in Chapter Two. In addition, having combined both marketing mix and service quality to measure the behavioral control variable, behavioral control becomes a perceived belief that consumers can trust the quality of the coffees and services offered, which can be a proxy measure to the so-called service environment. In a positive service environment, consumers would form positive, favorable attitudes towards the services, i.e. intention or brand trust (Kang, Stein, Heo & Lee, 2012), and thus it allows the coffee shops to better market their signature coffee products and brands, with acceptable premium prices (Dutta, Umashankar, Choi & Parsa, 2008; Kang et al., 2012).

## **1.4 Overview of Research Design and Methodology**

The present study has aimed to study the validity of an adapted version of the theory of planned behavior that examines the beliefs factors that influence brand trust and customer loyalty. The study has also incorporated the demographic variation of the consumers in the influence of the consumer behaviors. The study exploits survey-based instrument as the data collection method and has been conducted in both Bangkok and Chiang Rai regions, pertaining to consumer perceptions over their experiences with the different branded coffee shops.

Sampling method is convenience based. Basically, a convenience sampling approach exploits a group of individuals who can be conveniently reached by the researcher, under the broad-based population characteristics that the respondents must be frequent customers to various branded coffee shops located in Thailand, such as

Starbucks, Black Canyon, Amazon Café, and Doi Chaang. The pilot test was conducted on 40 participants of regular customers to various branded coffee shops in both Chiang Rai and Bangkok.

After the data collection, data were analyzed by the use of SPSS version 20. The statistical analysis employs both descriptive and inferential techniques, based on firm reliability and exploratory factor analysis, so as to ensure content validity and construct validity and reliability are ensured prior to the statistical analysis.

A strong R-squared coefficient at the pilot-testing stage gives the researcher the confidence to initiate formal survey, of 400 valid responses, from customers around the Northern part of Thailand, Chiang Rai and the metropolitan Bangkok. Participants were approached from customers around the convenience store and super markets such as Central Plaza and Tesco Lotus.

## **1.5 Definitions**

In this section, definitions of the dominant variables of the adapted theory of planned behaviors are discussed. It is important to clarify the definitions as in doing so it helps to identify not only the direction of the research, its cognitive derivation, and its theoretical base, but also it helps to provide the guidelines to design a reliable survey instrument.

### **1.5.1 Marketing Mix**

Marketing Mix strategies provide the activities of different domains i.e. price, product, place, promotion, physical, process and people, which represent the implementation of value-creating strategy used to deliver and produce differentiated customer value proposition valued by the customers. For these discrete activities to work together towards competitive advantage, these marketing mix activities must align with each other to produce consistent messages to the customers.

### **1.5.2 Service Quality**

Marketing mix construct is considered as the umbrella term for service quality because the former covers the wider range of responsibility of the different elements of

business model (i.e. value design, value creating, value delivery and value capture), whereas the latter is mainly the focus of the activities and strategic themes of the value delivery (Johnson, Christensen & Kagermann, 2008) to the customers. In other words, service quality reflects the perceptions of the customers that relate to the experiences encountered in the service environment. In this research, service quality is the perceived performance of the marketing-mix derived actions and value deliverables of the coffee shops.

### **1.5.3 Brand Trust**

Brand is perceived as shorthand device which is nothing more or less than the sum of all the mental connections people have around it (Brown, 1994). This research studies the brand trust variable. Brand trust is an indicator that reflects the customers are at ease in making decisions (Farquhar, 1989), because the customers have gained significant knowledge and understanding about the products and services (Aaker, 2004; Keller, 2008), owed to the impression on the quality of the products and services (Chaudhuri & Holbrook, 2001) and the positive attitude towards the brand and the products and services offered (Li et al., 2008). Thus, brand trust is a concept that relates to the knowledge a brand-consumer relationship or between the customer and the organization (Sheth & Parvatiyar, 1995). Brand trust also allows customer to avoid uncertain circumstances in which they have to make decisions from among the many choices given (Doney & Cannon, 1997).

### **1.5.4 Customer Satisfaction**

Customer satisfaction is an evaluative result of the customers that reflect the cognitive as well as affective assessments of the service or product experiences (Oliver, 1993; 1997). The definitional understanding of customer satisfaction thus shares the similar structure of the two marketing functions, which are known as an attempt to induce two types of efforts, namely physical and mental efforts (Holbrook & Howard, 1977).

### **1.5.5 Customer Loyalty**

Customer loyalty is reflected by the efforts customers made, for instance, in revisiting and repurchasing (Homburg, Koschate & Hoyer, 2006), and in showing the

commitment to continue the same product or service engagement (Firend & Masoumeh, 2014), which helps to sustain the profitability of the service providers (Anderson, 1994; Papalexandris, Ioannou, Prastacos & Sderquist, 2005) in the midst of highly competitive markets (Oliver, 1999), although the application of the concept may need to be adjusted for the different contexts of applications (Johnson, Gustafsson, Anderssen, Lervik & Cha, 2001).

## **1.6 Limitations and Delimitations**

This research concentrates its data that collects from both Chiang Rai, northern part of Thailand, and Bangkok, the capital of Thailand. Although various other provinces in Thailand are not considered in this research, but these two regions are geometrically distanced and are different in terms of city characteristics and livelihood styles. As such, by the use of t-test between the two regions and the other statistical analysis i.e. multivariate regression analysis, the selection made between Chiang Rai and Bangkok would allow a critical assessment to the proposed conceptual model. By the use of generic strategic mechanisms of marketing, which are aimed to validate the adapted theory of planned behavior, the use of two possible extremes of population samples could be reasonable, at least at the exploratory level, in order to help identify the generic trends and direction of consumer behaviors for coffee consumption to branded coffee shops.

In addition, methodologically, this research acknowledges the usefulness of nomothetic approach to the study of Marketing theories (McCarthy, 1960) but also has made an attempt to minimize the risk posed by the self-report assessment of the questionnaires, through for instance, requesting and reminding the respondents to respond without bias, and being authentic in the responses. This authenticity of response is an attempt and is vitally important, because self-understanding of people is often perceived to be error-prone (McKay, Langdon & Coltheart, 2005), which the readings and interpretations of the data have to be taken cautiously, not at the face value. Nevertheless, the experiences of people's first-person have confirmed to be useful indicators to help the marketers understand the phenomena of consumption and intention to purchase the services (McCarthy, 1960; Britt, 1975; Porter, 1979; 2008).

## 1.7 Summary

In research's chapter one has laid the foundations and introduced the research questions to aim to address the research objective raised.



## **CHAPTER 2**

### **LITERATURE REVIEW**

#### **2.1 General Introduction**

The theory of planned behavior is the dominant theory used for modeling the phenomena of consumer behaviors patronizing coffee shops. An understanding about environmental psychology is first given as it provides a holistic context of this research and also enacts as the theoretical background for the theory of planned behavior. By bridging both environmental psychology and the theory of planned behavior, a cross-disciplinary contribution is made.

Environmental psychology is an amalgam or hybrid subfield within psychology discipline, which has been tested as a main field of study to address how the different kinds of environments (e.g. schools, stores, prisons, apartment buildings, etc.) would, because of their design, encourage or set the occasion for different behavioral patterns of the people living in that environment (Baker, 1968). Later, it is evidenced that changes in the market and societal environment, in general, would alter tourist or consumer attitudes toward the purchase of products and services, or the behaviors of the relevant stakeholders or the communities of the destination communities (Sheldon & Park, 2011). Environmental psychology, although not systematically articulated in the extant literature, has nevertheless seem to influence the generational changes of the CSR (Corporate Social Responsibility) approaches and principles away from mere compliance to beyond compliance and profitability, thereby facilitating the ideal of enhancement sustainability (Zadek, 2001).

The ability of environment to influence the behaviors of the consumers such as towards consuming coffee in coffee shops has embedded, for instance, Gestalt

psychological theory, or other social cognitive or social psychological knowledge (Morgan, 2008). The environmental influence to consumer behavior is important as it provides a sound theoretical background for marketing mix and service quality from which customers feel the emotional bondage, and thus give loyalty to the company or the brand (Robinette & Brand, 2001).

As human beings, we inherently need to feel connected with others, to belong, and thus to study how marketing mix strategies, with the embedded service operations quality, influence customer satisfaction and loyalty level. Although satisfaction may not guarantee customer loyalty, without it loyalty is only a conception. This research studies brand from the perspective of brand awareness, image and integrity as a summative brand loyalty measurement.

To be specific, environment, from the view of environmental psychology, is not only about a place or its attributes (i.e. the Physical aspect of the Place), but everything else, even the service quality, is an environment, for instance as a built environment, or in terms of an image as conceived environmental image in the head of the customers (i.e. brand image, brand loyalty). In this way, this research presents the traditional marketing mix concept and its oriented service quality within a more holistic and organized theoretical platform. In a way this marketing-mix environment can be reckoned as a consumption field in that customer behaviors are influenced by how the customers perceive the world of the given services in organized, meaningful wholes, and not as separate, discrete sensations. This Gestalt view shares the same ideology as Lewin (1951), who argue that behavior is often the result of a complex interaction between the person and the environment.

What mattered most to Lewin's (1951) field theory was the perception or interpretation of the environment experienced, in which this research undertakes a Five-Point Likert scale in seeking for the perception as well as the expectation of the customers towards the various marketing-mix and service oriented environment. In this research, the crowding effect of the environment will not be addressed and would be left to an effort in the future research. In reality, crowding could be a significant major determinant to influence loyalty, as humans, according to Morgan (2008), have evolved as social sciences, which means that a substantial part of the environment for each of the human is made up of other people.

## 2.2 Food Beverages

Although coffee and tea drinking is a part of the ASEAN culture, but the impetus towards ever-higher standards of fresh preparation and an accelerating demand for more international styles has only been obvious in the last couple of years in this part of the region. The “barista” movement has also contributed substantially to this increased impetus.

Various types of coffees are offered that match the available international styles and needs, for instance, filter, cafetiere, espresso and cappuccino as the main categories, but the coffee shop chains are also full of many innovative choices, such as within espresso-based coffee there are Ristretto, Cafe Crème, Espresso Machchiato, Espresso Con Panna, Cafe Latte, and Flat White (Cousins, Foskett & Pennington, 2011). Strategically, this implies the important role played by menu design, which serves as the primary control of the foodservice operation and is the core common to the foodservice operations. Menu, according to Gregoire (2010), is also a major determinant for the budget of the operations, and most importantly, it can reflect the “personality” of the foodservice operation. Menu, which gives customers a sense of who the store brands stand for as an operation, is also discussed in Panitz (2000), and is clearly a significant part of the consumer behavior study that relates to menu psychology perspective (Pavesic & Magnant, 2005).

In other words, the menu, as a tangible attribute of service quality, will have an impact on the store’s “brand,” perceived as a brand trust by the customers patronizing the restaurants. Service quality would be addressed as the behavioral control factor in the theory of planned action in this research, which would exert its influence on behavioral intention manifested as brand trust for this research, prior to the actual formation of customer loyalty. The later sections of this literature review chapter will drill on this perspective.

To ensure service quality in the international chains and well branded coffee shops, shops usually exploit the recommendation of the so-called “service conventions” (Cousins & Lillicrap, 2010). Nevertheless the service conventions are very exhaustive

which touch on team players, working consciousness, service area preparation, table layout, order notation techniques, service manner (Cracknell & Kaufmann, 2002).

## 2.3 Marketing History School

This school addresses the questions of when marketing practices and techniques, concepts and involving theories, and milestones (Houston & Gassenheinmer, 1987) were introduced and developed (Bartels, 1962) over time, from the early economic thought (Cassels, 1936) and early thoughts in marketing (Converse, 1959; Kelley, 1969; Maynard, 1941a; 1941b; Weld, 1941; Wilkie & Moore, 2003) onwards, with its roles first compiled by Grether (1976). Studying the historical evolution of the marketing thoughts and functions would help reveal discipline and its themes (Bartels, 1962; Converse, 1933; Weld, 1941), and concepts (Kotler, 1980; Kotler & Levy, 1969), and definitions to some abstract concept (White, 1980), through the organization of more substantive works (Bartels, 1962) and schools of thought (Cassels, 1936; Houston & Gassenheimer, 1987; Hunt, 1976; Lazer, 1971).

In addition, marketing history school, manifesting both evolution of marketing (Vargo & Lusch, 2004) and revolution of marketing (Keith, 1960), also can help shed light on the future direction of marketing (Wilkie & Moore, 2003), methodologically (Brown, Hirschman & Maclaren, 2001), scopes and logics wise (Vargo & Lusch, 2004; Webster, 1992).

Specifically, the following Table 2.1 presents only the historical evolution of the thoughts of marketing mix aspect of marketing function. Clearly, Table 2.1 indicates that Marketing Mix is still a very practical marketing tool capable to enable success to organizations that apply it.

**Table 2.1** Critical Revisit to the Embedded Concepts of Marketing Mix in the Perspective of Strategy

| Key Concepts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | References                                                                   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| <p>Role of Physical (Place) in People through Environmental Psychology:</p> <p>Environmental psychology is an interdisciplinary field that studies the interrelationship between environments and human cognition, affection, and behaviors. Pol (2006) argues that environmental psychology has evolved through four stages of development in the history, first the idea (in which Willy Hellpach was claimed to first use the word “environmental psychology”), then to American transition, architectural psychology and environmental psychology for sustainability. Sustainability themes of environmental psychology have shifted from resource-oriented base to quality-of-life consideration that has greater depth and scopes of relationship with the communities, in influencing the behaviors and attitudes of people (Gifford, 2007; Nanda &amp; Tan, 2015).</p> <p>The informational domain of environmental psychology was tested as an important factor, in additional to both built (service quality) and natural environment (social atmosphere) in a conferencing setting (Teewattanawong, Tan &amp; Jongsuriyapart, 2015). In short, customers are actively influenced (and thus their levels of satisfaction) by the way they understand the patterns of messages from the environment they participate in. Thus, customers treat the environment as giving them the contextual information needed to convert to knowledge (Kaplan &amp; Kaplan, 2003; 2009).</p> <p>The environmental psychology field is concerned with how the built, natural and informational environments influence the behaviors of the people in the environment (Stokols &amp; Altman, 1987).</p> <p>Service marketing exploits the environmental psychology and develops the concept “Servicescapes” (Bitner, 1992), in particularly towards the PHYSICAL aspect of the 7P-marketing mix (Booms &amp; Bitner, 1980).</p> | <p>Willy Hellpach (1877-1955) – A physician and psychologist (Pol, 2006)</p> |

**Table 2.1** (continued)

| Key Concepts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | References                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| <p>Marketing Mix in terms of 4Ps as the marketing strategies that fall on the 4P-conceptual dimensions or domains of the implementation strategies of marketing plan, suitable to aim to deliver both short-term and long-term goals.</p>                                                                                                                                                                                                                                                                                                                     | McCarthy (1960)                |
| <p>Behavioral concept:</p> <p>By applying Weber's Law, PRODUCT differentiation as compared to the rivals and the alternatives in the market in order to establish noticeable awareness of the consumers and thus their positive responses.</p>                                                                                                                                                                                                                                                                                                                | Britt (1975)                   |
| <p>Marketing Mix strategies are used to cushion the impact resulted from the bargaining power of the customers, while also attempt to influence the other four competitive forces namely the threat of new entry through for instance, heightening the switching costs of the customers through marketing mix, and the threat of substitutes through better product capability, and reducing the bargaining power of the supplier through, for instance, standardizing the product components and shift the customization skillfully to the later stages.</p> | Porter (1979)<br>Porter (2008) |
| <p>In short, if used skillfully and with strategic insights, Marketing Mix can be used to alter, shift, re-design or de-construct the industry's five forces in order to shape competition to be in favor of the organization.</p>                                                                                                                                                                                                                                                                                                                            |                                |
| <p>Marketing Mix playing a role of differentiation for competitive advantage by the uniqueness marketing mix strategy positions in the industry.</p>                                                                                                                                                                                                                                                                                                                                                                                                          |                                |
| <p>Premium price as representative of something unique and is valued by the customers (Porter, 1985, p. 14).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                |
| <p>Place as a focus-driven cost-leadership or differentiation strategy enactment (Porter, 1985, p. 15).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                |

**Table 2.1** (continued)

| Key Concepts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | References              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
| Booms and Bitner (1980) introduced the 7P framework in replacing McCarthy's 4P framework – that includes Physical, People and Process.                                                                                                                                                                                                                                                                                                                                                                                                                                        | Booms and Bitner (1980) |
| 4P could be considered as parts of the different activities planned and implemented that are uniquely different from the rivals in order to gain strategic positioning (Porter, 1996, p. 62)                                                                                                                                                                                                                                                                                                                                                                                  | Porter (1996)           |
| When the 4P activities share the similarity with competitors but are done better than rivals perform them, 4P marketing mix would lead to operational effectiveness, at least from the marketing operations perspective (Porter, 1996, p. 62).                                                                                                                                                                                                                                                                                                                                |                         |
| By having established 4P as a different set of activities to deliver a unique mix of value, competitive strategy is realized (Porter, 1996, p. 63).                                                                                                                                                                                                                                                                                                                                                                                                                           |                         |
| Place in terms of access-based positioning is a key strategic position which can be a function of customer geography or customer scale in order to reach the customers in the best way.                                                                                                                                                                                                                                                                                                                                                                                       |                         |
| Product of the Marketing Mix strategy in terms of variety-based positioning and/or needs-based positioning is key competitive strategy that is aimed to position the organization for competitive advantage. While variety-based positioning refers to organization focuses on certain varieties of products or/and services to offer to customers needs-based positioning aims to serve the customers' needs with tailored set of activities.                                                                                                                                |                         |
| Marketing Mix strategies provide the activities of different domains i.e. price, product, place, promotion, physical, process and people. For these discrete activities to work together towards competitive advantage, these marketing mix activities must attempt to meet three types of fit, namely first-order fit that simple consistency of the discrete set of activities, second-order fit that ensures mutual reinforcing of the marketing mix activities and third-order fit that materializes the competencies of the organization towards optimization of effort. |                         |

**Table 2.1** (continued)

| Key Concepts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | References                                                                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| <p>Marketing Mix needs to be designed and implemented that is aligned to core ideology (enduring character of organization) and is capable to help drive the organization towards its envisioned future. While core ideology involves attending to the essential and enduring tenets of the organization, core purpose aims to motivate the employees to engage in the company's works.</p>                                                                                                                                                                                                                                                                    | <p>Collins and Porras (1996)</p>                                                               |
| <p>Marketing Mix, in terms of 7Ps, spread across the Balanced Scorecard (BSC)'s four perspectives in a strategic attempt to create sustainable growth in shareholder value. In this way, Marketing Mix is treated as value-creating strategy, which can be based on a differentiated customer value proposition that also consists of simultaneous, complementary themes. According to Kaplan and Norton (2004), strategic themes are the building blocks around which the execution of strategy occurs.</p>                                                                                                                                                   | <p>Kaplan and Norton (2004; 2007)</p>                                                          |
| <p>Marketing Mix is a key delivery part of the business model.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <p>Johnson, Christensen and Kagermann (2008); Aung and Tan (2015); Djailani and Tan (2015)</p> |
| <p>The People proposition (Kim &amp; Mauborgne, 2009) of the marketing mix is among the other two propositions (value proposition and profit proposition) that are aligned to innovatively transform business and shape the industry's structure. According to Kim and Mauborgne (2009), the alignment of the three strategy propositions helps the organization incorporates creativity in developing unique products and services that involves concepts of both differentiation and low cost initiatives. The simultaneous pursuit of low cost and differentiation defines the characteristics of "Blue-Ocean Strategy" by (Kim &amp; Mauborgne, 2004).</p> | <p>Kim and Mauborgne (2009)</p>                                                                |

In this research, service quality is incorporated in the construct of marketing mix which, for instance, can be seen as the services that attempt to implement the marketing-mix drive as the stimulus that impels action. Marketing mix construct is considered as the umbrella term for service quality because the former covers the wider range of responsibilities of the different elements of business model (i.e. value design, value creation, value delivery and value capture), whereas the latter is mainly the focus of the activities and strategic themes of the value delivery (Johnson et al., 2008).

It is worth noted that there may exist different relationships between each of the Ps (Marketing Mix). In other words, all the Ps may be interrelated and any of the Ps could stimulate and activate the different actions of the other Ps. For instance, convenience “Product” (Copeland, 1924) could lead to easily accessible “Place” and cheaper “Price”, and shopping goods or “Products” (Parlin, 1915) can demand higher “Price” and may only be accessed via some special “Place”.

The next section would review the marketing functions and commodity schools of thought of marketing to further help to understand the structure and the possible contributing roles of the marketing mix delineated in Table 2.1.

## **2.4 Marketing Functions and Commodity Schools of Thought**

Early development of the marketing function prioritizes on using categorization (Ryan, 1935; McGarry, 1950) to segregate the functions of marketing for productivity improvement, which is in alignment with the scientific development, i.e. Sir Issac Newton’s Universal Law of Gravitation (Converse, 1949; Huff, 1964). Marketing discipline exploits the concepts of sciences to help them extend the conceptual boundaries. For instance, by examining the gravitational model, marketers gain the understanding of market attraction being determined by the geometrically centered weights of trades of product differentiation. As such, interregional trade and the logistical features of marketing concepts start to emerge, being advocated by Grether (1950).

Gravitational model highlights that market opportunities are gravitated (Converse, 1949; Huff, 1964) towards a relatively larger scale of market potentials and unique product characteristics (Grether, 1950) and higher product value relative to others

(Revzan, 1961), scarcity of resources, affluence by regions, floating demand among regions, and relative trade competition within regions, including the spatial distances between each other (Converse, 1949; Grether, 1950; Huff, 1964).

Specifically, early concepts of marketing functions are predominantly logistical, transactional, and institutional in nature that the ultimate goal is to move commodity from one region, one owner, one place, to another region, another owner, and another place. Different categorization of logistical marketing means are highlighted, for instance, marketing functioning as storage, transportation, and exchange activities like selling and buying (Bartels, 1988; Clark, 1922; Ryan, 1935), accelerated by the post-world war II demand in the market shifting away from military demands to market industries. In reality, the logistical marketing concepts such as functions and institutions (i.e. trading and wholesaling) had already taken root in 1900s (Bartels, 1988). Functions and institutions (i.e. middleman), nevertheless, were taught as means of functional specialization (Duncan, 1920), being significantly influenced by scientific productivity studies (Gilbreth, 1911).

Institution is a term used to denote the structured and segregated effort of functional specialization (Duncan, 1920), and its role could be facilitating (Beckman & Engle, 1937; Maynard, Weidler & Beckman, 1927) to support the role of the producers of goods (products and services), but its central theme is that institutions (Weld, 1916), such as retailers and wholesalers are systems of activities or structured parts (Breyer, 1934) or the channels of distribution (“as Place” in marketing mix; Clark, 1922), as better bridge to consumers (Butler & Swinney, 1918), that can deliver efficiency more than the producers alone (Beckman, 1927; Nystrom, 1915). Stimulated by the works of Weld (1916) and others in the “Place” of marketing mix, known as institutions, numerous theories of marketing have since been brought to surface which is theory of market separation (McInnes, 1964), marketing flows theory (Vaile, Grether & Cox, 1952), parallel systems theory (Aspinwall, 1958), depot theory (Aspinwall, 1962), theory of postponement and speculation (Bucklin, 1976), theory of transaction and transvections (Alderson, 1957), and theory of sorting (Alderson, 1957; Lewis, 1968).

Goods are predominantly known as the commodities in the early stages of the marketing development, matching the later stage of introduction of the “P (Product)” of marketing mix concept (referred to Table 2.1). Nevertheless, to help improve the

productivity of marketing, “P (Product)” was categorized distinctively depending upon the different usage and characteristics of the situations, industry types, usages, and input types. For instance, goods were categorized and classified as raw materials for use in manufacturing (Cherington, 1920), between agricultural and manufacturing commodities (Duncan, 1920), between a material and service (Judd, 1969), individual or in mass quantity (Alexander, 1951), between industrial and consumer (Copeland, 1924), products and services (McCarthy, 1960), capital goods and expense items (McCarthy, 1960), and various other types that relate to consumer behaviors i.e. convenience goods (daily purchase for immediate use), shopping and specialty purchases (those purchase is more important, belonging to those goods for which customers may go some distance that avoid to consider the way to find a desired brand of what they want, Gardner, 1945), and goods for emergency (purchase for an unexpected events, Parlin, 1915, credence goods (Darby & Karni, 1973), between goods for search (which the benefits can be determined by search information prior to purchase) and goods for experience (the benefits can only be determined after purchase when the good is utilized). Note that credence and specialty goods may require high involvement (Bucklin, 1976; Krugman, 1965) or active participation of the customers involving in the consumer decision making process (Darby & Karni, 1973).

Although coffee is a commodity product, but the benefits of its consumption can only be ascertained after the consumers consume it, and having engaged in a good experience consumers form favorable memory and trust for the continuing usage of the services. Based on this understanding, the quantitative-based survey approached only the customers who have had consumed frequently coffees from various conveniently available branded shop choices in Thailand. Nevertheless, once it is experienced, coffees offered by the branded chain shops could turn into convenience goods in which convenience goods are defined along the direction that the amount of money involved is small and value (of the products) are standardized (Parlin, 1915, p. 283).

Apart from the logistical marketing functions and the classification of the different commodity or product types, some early thoughts in terms of pricing and promotion (i.e. propaganda in order to condition the buyers to form favorable attitudes towards the products offered, McGarry, 1950) can also be found.

## 2.5 Environmental Psychology

Environmental psychology is an amalgam or hybrid subfield within psychology discipline, which has been tested as a main field of study to address how the different kinds of environments (e.g. schools, stores, prisons, apartment buildings, etc.) would, because of their design, encourage or set the occasion for different behavioral patterns of the people living in that environment (Baker, 1968). Later, it is evidenced that changes in the market and societal environment, in general, would alter tourist or consumer attitudes toward the purchase of products and services, or the behaviors of the relevant stakeholders or the communities of the destination communities (Sheldon & Park, 2011). Environmental psychology, although not mentioned in the extant literature, has nevertheless seem to influence the generational changes of the CSR (Corporate Social Responsibility) approaches and principles away from mere compliance to beyond compliance and profitability, thereby facilitating the ideal of enhancement sustainability (Zadek, 2001).

The ability of environment to influence the behaviors of the consumers such as towards consuming coffee in coffee shops has embedded, for instance, Gestalt psychological theory, or other social cognitive or social psychological knowledge (Morgan, 2008). The environmental influence to consumer behavior is important as it provides a sound theoretical background for marketing mix and service quality into the background from which customers feel the emotional bondage, and thus give loyalty to the company or the brand (Robinette & Brand, 2001).

As human beings, we inherently need to feel connected with others, to belong, and thus to study how marketing mix strategies, with the embedded service operations quality, influences customer satisfaction and loyalty level is useful. Although satisfaction may not guarantee customer loyalty, without it loyalty is only a conception. This research studies brand from the perspective of brand awareness, image and integrity as a summative brand loyalty measurement.

To be specific, environment, from the view of environmental psychology, is not only about a place or its attributes (i.e. the Physical aspect of the Place), but everything else, even the service quality, is an environment, for instance as a built environment, or in terms of an image as conceived environmental image in the head of the customers (i.e.

brand image, brand loyalty). In this way, this research presents the traditional marketing mix concept and its oriented service quality within a more holistic and organized theoretical platform. In a way this marketing-mix environment can be reckoned as a consumption field in that customer behaviors are influenced by how the customers perceive the world of the given services in organized, meaningful wholes, and not as separate, discrete sensations. This Gestalt view shares the same ideology as Lewin (1951), who argue that behavior is often the result of a complex interaction between the person and the environment.

What mattered most to Lewin's (1951) field theory was the perception or interpretation of the environment experienced, in which this research undertakes a Five-Point Likert scale in seeking for the perception as well as the expectation of the customers towards the various marketing-mix and service oriented environment.

In this research, the crowding effect of the environment will not be addressed and would be left to an effort in the future research. In reality, crowding could be a significant major determinant to influence loyalty, as humans, according to Morgan (2008), have evolved as social sciences, which means that a substantial part of the environment for each of the human is made up of other people.

## **2.6 Customer Satisfaction and Customer Loyalty**

Customer satisfaction is an evaluative result of the customers that reflects the cognitive as well as the affective assessments of the service or product experiences (Oliver, 1993; 1997). The definitional understanding of customer satisfaction thus shares the similar structure of the two marketing functions, which are known as an attempt to induce two types of efforts, namely physical and mental efforts (Holbrook & Howard, 1977). These satisfactory or unsatisfactory reactions are partly caused by the nature and characteristics of the products, and partly due to the risk perceptions (Enis & Roering, 1980). To deal with the diversity nature of perceptions, marketing mix tool is thus used (Enis & Roering, 1980).

Hypothetically, it can be deduced that marketing mix actions of the coffee shop chains should lead to customer satisfaction.

Customer satisfaction is an important construct as it can help indicate the degree to which customers revisit and repurchase (Homburg, Koschate & Hoyer, 2006), which is representative of customer loyalty (Oliver, 1980) and sustain profitability of the marketing organizations (Anderson, 1994; Papalexandris et al., 2005) in the midst of highly competitive markets (Oliver, 1999), although the application of the concept may need to be adjusted for the different contexts of applications (Johnson et al., 2001). For instance, in certain products, customer satisfaction is a result of matching the customer value perceived importance by the customer such as the emotional state of value (Rosenberg, 1960). In other situation, normal service quality would be sufficed to induce customer satisfaction (Anderson & Mittal, 2000) and behavioral intention (Brady & Cronin, 2001), which may be tangible in nature i.e. food appealing, varieties of food choices, freshness (Namkung & Jang, 2007). Note that behavioral intention in terms of brand trust that is caused by the service quality enabled marketing mix, as behavioral control of the customers, in the theory of planned behavior, would be discussed in the next section.

Measurement wise, customer satisfaction can be monitored through the behavioral action of the customers such as the positive or negative word of mouth responses (Babin & Harris, 2012) and the degree of emotional reaction (Bloemer & Odekerken-Schroder, 2002) to the products and services. When customers are dissatisfied, measurement can also take the reading of the emotional state of the customers, positively or negatively (Zeelenberg & Pieters, 2004).

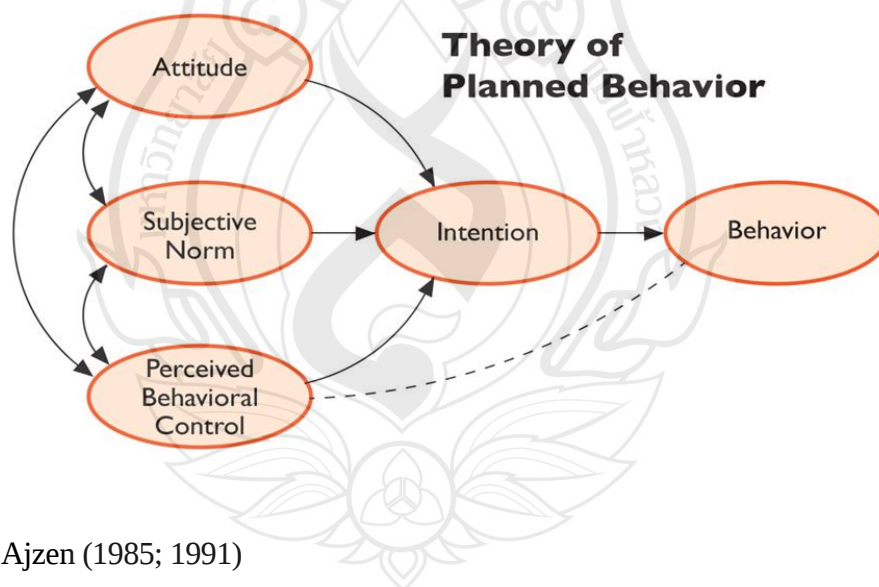
As to customer loyalty, when customers are loyal, to show commitment to continue the same product or service engagement (Firend & Masoumeh, 2014) repurchase the products and services offered (Lee, Lee & Feick, 2001), and as such, customer loyalty helps boost volume of sales and ensure revenue management stability (Jacoby, 1971). Loyal customers also are media of positive words of mouth to other people (Dick & Basu, 1994). Customer loyalty could be a direct result of satisfaction of the customers over the quality services delivered (Dick & Basu, 1994).

To this end, it is clear that many research efforts have been made to establish service quality as a main driver for customer satisfaction and loyalty, and there is a dearth of research that attempts to study how marketing mix is presented to influencing customer satisfaction and loyalty. Thus, this research makes an attempt to merge the two concepts, namely service quality and marketing mix, into one that is known as the service quality-

enabled marketing mix. The next section would discuss the theoretical framework to embrace this service quality-enabled marketing mix, as behavioral control factor, which influences brand trust and brand loyalty.

## 2.7 Theory of Planned Behavior

Theory of planned behavior (Ajzen, 1985; 1991), of the breed of cognition-behaviors driven model that attempts to study consumer or social behavior, is itself an extended version of its much earlier version known as the theory of reasoned action (Fishbein & Ajzen, 1975). Three important factors drive the formation of customer intention over the products- and services- decision making, known as the attitude towards the object, subjective norm that manifests the normative beliefs of the customers, and the perceived behavioral control, as shown in Figure 2.1.



**Source** Ajzen (1985; 1991)

**Figure 2.1** Theory of Planned Behavior

This research provides an adapted version to the theory of planned behavior of Ajzen (1985; 1991), which the original, operational concept of the actual behavioral control construct is referred to the extent to which a customer has his or her behaviors under control, as a result of the services meeting the expectation of the consumers, or perhaps through the actions resulted from the skills, resources or other actions (i.e. high-involvement behaviors, Biamukda & Tan, 2015) of the customers. Thus, in general, actual behavioral control is contextually contingent, or in other words, situational in nature. For instance, in the process of housing investment decision, Biamukda and Tan (2015) exploit high-involvement attitude and behavior to implement the theory of planned behavior.

Nevertheless, this research uniquely approaches the behavioral control construct from the consumer's perception over the services offered, manifested in customer satisfaction, as representative of the customer's ability to control his or her behaviors over the consumer decision. This service-driven approach to measuring the behavioral control construct de-limits a major limitation or inherent weakness of the theory of planned behavior.

In other words, when argued from the perspective of the theoretical structure of the theory of planned behavior in an attempt to study the phenomenon of consumer behavior towards coffee-shop patronage, and its brand trust and loyalty, the limitation owes fundamentally to the inherent limit of the theory of planned behavior itself. As discussed in Solomon, Bamossy, Askegaard and Hogg (2006), the predictive ability of the theory of planned behavior depends upon the researcher's ability to accurately identify and measure all salient attributes that are considered important in the decision-making.

For instance, Biamukda and Tan (2015) exploit the concept of "involvement" that originates from social psychology (which refers to the relationship between the customer and the housing investment (Sherif, Sherif & Nebergall, 1965) and marketing discipline as a personal-level effort in decision-making process (Shaffer & Sherrell, 1997), in designing the questionnaires instrument to test the validity of the theory of planned behavior in housing investment. Biamukda and Tan (2015) skillfully apply the situation-driven concept of involvement that occurs temporarily in a specific situation such as

purchase (Richins & Bloch, 1986) and response-driven involvement that refers to a behavioral orientation which involves information acquisition and decision processes.

In this perspective, the theory of planned behavior seems to have some theoretical roots back to Sherif and Cantril (1947) in terms of attitudinal influence to customer's decision-making. In addition, the central role of the cognitive process, represented as customers being satisfied to the marketing-mix enabled services offered that match their expectation, indicates that customers consciously assess their brand attitude toward the coffees consumed and the coffee shops. This understanding is in contrast to the unconscious cognitive processes stressed by Solomon (1983).

In short, this research contributes to acknowledge the roles of attitudinal factor and services-driven behavioral control (that manifests in the measurement of customer satisfaction) that lead to the actions and beliefs of the customers, in terms of brand trust and brand loyalty.

## **2.8 Theoretical Conceptual Model, Hypotheses and Research Questions**

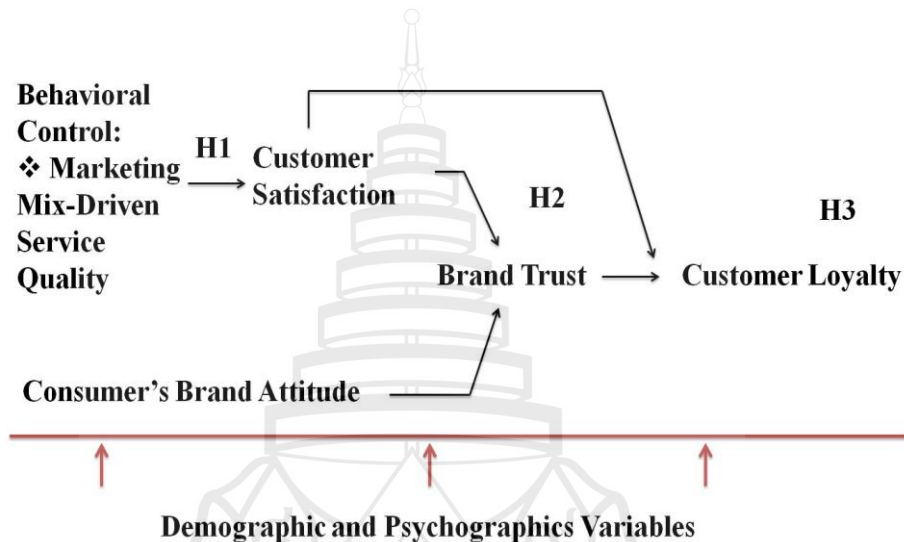
In today's competitive business environment, coffee shops must make an effort to bond with customers by staging a compelling brand experience with the food and services offered by the brand. Theory of planned behavior is studied for its applicability to validly explain the interrelationship between brand experience through marketing-mix driven service quality, consumer's brand attitude, brand trust, and brand loyalty. Specifically, the purpose of the research is to study the applicability of the adapted theory of planned behavior in explaining the causal mechanisms that drive customer satisfaction, brand trust and loyalty for the customers who patronize frequently coffee shops.

The present study differs from previous studies in numerous ways. Theoretically, this research approaches the construct of behavioral control through customer satisfaction as a representative of service quality delivered by the 7P-marketing mix actions of the coffee shops.

Behavioral control is a valid manifestation of consumer's beliefs over the products and services provided and the choices made. Behavioral control, together with customer attitude towards the products and services, have long been verified to drive

consumer behaviors, such as along prescriptive cognitive or expectancy value model of consumer behaviors, contributable to Fishbein (1963; 1965; 1967) which is known as the “Fishbein model.”

Thus, the following is the theoretical conceptual model this research aims to obtain the empirical evidences to support.



**Source** Developed for this Research

**Figure 2.2** Conceptual Model for the Research – An Adapted Theory of Planned Behavior

In Figure 2.2, the three hypotheses are:

1. Hypothesis (H1) – The seven-P marketing-mix oriented service quality factors can significantly predict customer satisfaction.
2. Hypothesis (H2) – Consumer's brand attitude and customer satisfaction can significantly predict brand trust.
3. Hypothesis (H3) – Brand trust and customer satisfaction can significantly predict customer loyalty.

To better understanding the subtleties of theory of planned behavior which explains the belief-response structure, demographic and some of the relevant psychographics variables are also used to help illustrate the possible influences such as

income levels and patronage frequency. These demographic variables may, to some degree, represent the experiences of the consumers and the gradual formation of attitude resulted from social interactions. Specifically, the demographics and psychographics variables are gender, marital status, age, education, occupation, nationality, monthly income, favorite brands, patronage frequency, and purpose of the visit, duration of stay, experience state, brand coffee shops surveyed and locations.

In the model, Figure 2.1, brand trust is an indicator which reflects the customers are at ease in making decisions (Farquhar, 1989), because the customers have gained significant knowledge and understanding about the products and services (Aaker, 2004; Keller, 2008), owed to the impression on the quality of the products and services (Chaudhuri & Holbrook, 2001) and the positive attitude towards the brand and the products and services offered (Li et al., 2008). Brand trust thus relates to the knowledge of brand-consumer relationship (Sheth & Parvatiyar, 1995), which serves to enable the customers to avoid uncertain circumstances in which they have to make decisions from among the many choices given (Doney & Cannon, 1997). Brand trust of the brand or the product (Arjun, Morris & Holbrook, 2001; Chaudhuri & Holbrook, 2001) is also shown to be directly contributable to customer loyalty and commitment, i.e. on re-purchasing (Morgan & Hunt, 1994; Singh & Sirdeshmukh, 2000).

## **CHAPTER 3**

### **RESEARCH METHODOLOGY**

#### **3.1 Introduction**

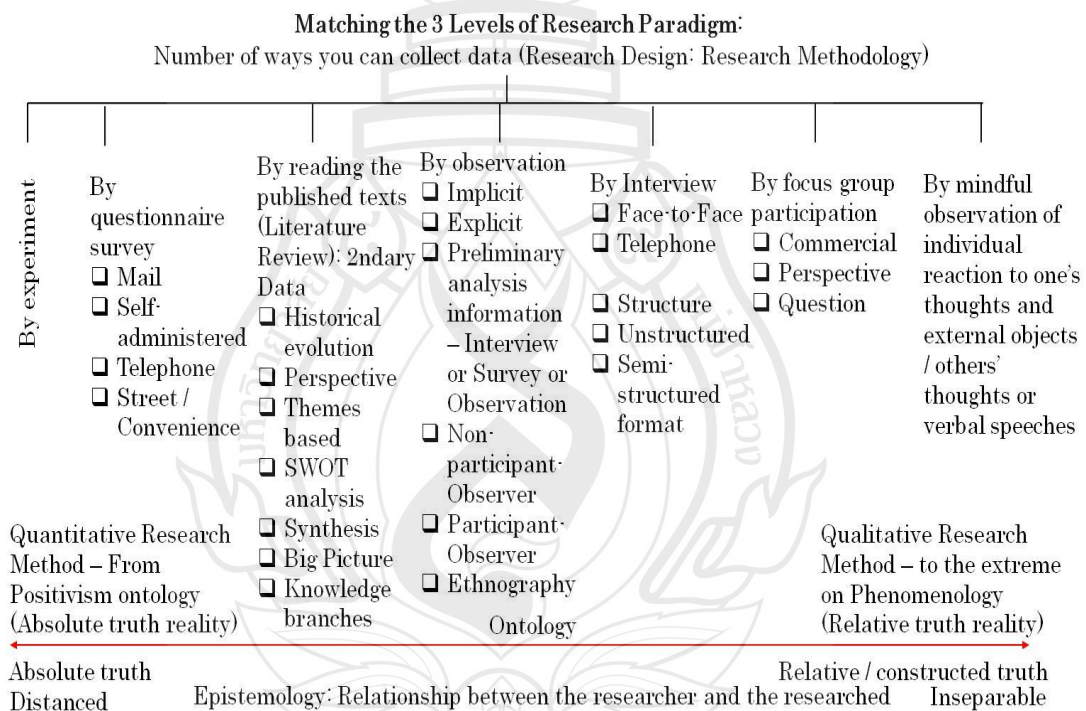
This chapter discusses the research paradigm and justifies how the research design and methods were selected. Making clear the positions of research paradigm is important as a sound judgment of the research position justifies the choices of research design procedure to help the researchers address the measurement instrument and suggest a methodological approach to help the research interpret the data collected that is in conformance with the nature of the justified reality of knowledge and the phenomenon to be study in the research (Tan, 2015a; 2015b).

Based upon a chosen realism-based ontological position, neutral relationship between the research and the researched (i.e. the participants) is maintained. In addition, questionnaire-based survey method is adopted which enables the researcher to exploit the robust analytical capability of the statistical analysis provided questionnaires are developed in robustly reliable manner. Guidelines for reliability maintenance in questionnaire development, while making an attempt to preserve the necessary content validity and construct validity of the questionnaire items in describing the nature of the constructs, are strictly followed. Nardi (2003) and Tan (2015a) provide some of the recommended procedures for ensuring valid and reliable questionnaire items development.

Specifically, section 3.2 justifies the ontological, epistemological and methodological positions taken in this research. The specific research design and procedures are then outlined in section 3.3. Section 3.4 delineates the concepts and the contents of the questionnaire development. Section 3.5 shows how the pilot test was conducted and finally validity and reliability measures are discussed in section 3.6.

### 3.2 Research Ontology, Epistemology and Methodology

The interrelationships of research ontology, epistemology, and methodology can be schematically illustrated in Figure 3.1. This simple sketch aims to provide a simple explanation to the involving complexity of these three paradigmatic terms, and was recognized for its explanation simplicity and ability by Professor Gary N. McLean from Texas A&M University, together with his PhD candidates then, in 2010-Human Resource and Organization Development Journal of NIDA University, Thailand (Potipiroon, Sritanyarat & McLean, 2010).



**Source** Tan (2015a)

**Figure 3.1** Research Paradigm Structure

These three elements, known as ontology, epistemology and methodology, construct the overall picture and understanding towards research paradigm, which is viewed as a “set of basic beliefs (or metaphysics) that deals with ultimate or first

principles” (Guba & Lincoln, 1994, p. 105). Specifically, Guba and Lincoln (1994) use inquisitive questions to illustrate the concept of these three terms, through the ontological question, the epistemological question, and the methodological question, as follows:

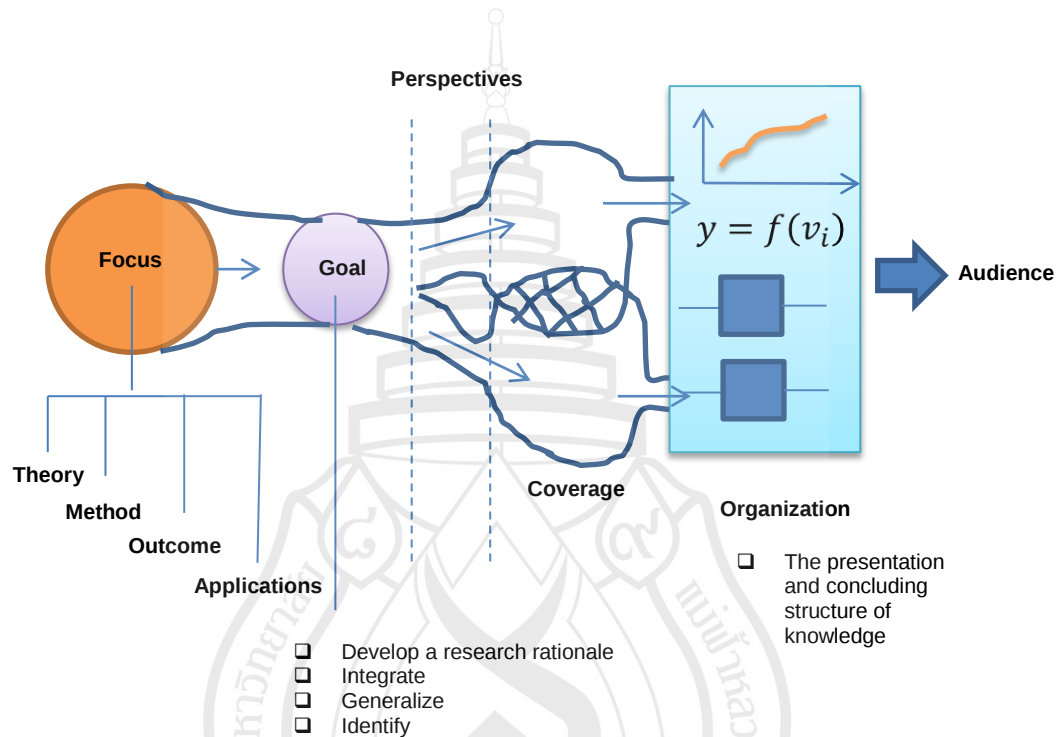
1. Ontological Question – that aims to answer what is the form and nature of reality.
2. Epistemological Question – that aims to paint the understand towards “what is the nature of the relationship between the knower or would-be knower and what can be known”, (Guba & Lincoln, 1994, p. 108) which reliably positions the research process appropriately in accordance with the ontological principle of reality so that the phenomenon under investigation can lead to a valid, accurate understanding.
3. Methodological Question – which aims to answer “How can the inquirer (would-be knower) go about finding out whatever he or she believes can be know,” which in general can be quantitative or qualitative in nature (Sekaran, 2000).

Based upon the traditionalist approach to the use of either positivistic or realist position in the study of consumer behaviors (Birks & Macer, 2009), realist position of ontological reality is maintained for the research design in this research. Basically, both paradigmatic positions believe that there is a single reality composed of discrete elements, although realist position underpins on probabilistic nature of absolute reality (Guba & Lincoln, 1994). As such, the efforts in the literature review as well as the empirical methods are aimed to provide an explanation and prediction to the phenomena investigated (Hirschman, 1986). An adapted version of the theory of planned behavior is used to explain the causal interrelationships of the involved constructs or variables in this research. In short, questionnaire-based survey method is chosen.

### **3.3 Research Design**

The research design is known as a blueprint for producing the research, which are used to address the research questions or their manifestations such as hypotheses raised (Davis, 1996). Although there are flexible scopes in terms of methodological latitude to answer the research questions raised, in the view of realist paradigm, questionnaires-based method is chosen. This method is positioned under a so-called deductive research

design approach (Tan, 2015b). Deduction, as defined in Sekaran (2000, p. 26), is “the process by which researcher arrives at a reasoned conclusion by logically generalizing from a known fact”. That known facts are the theoretical and empirical evidences provided in the existent bases of literature, which Tan (2015b) schematically illuminated through the outline given in Figure 3.2.



**Source** Tan (2015b)

**Figure 3.2** Literature Review Process and Scopes

Specifically, Figure 3.2 outlines the process and scopes of the literature review process, which could be considered as an important, initial area for observation and identification of problem area (Sekaran, 2000, p. 27). Tan (2015b) states that literature reviews could cover, partially or comprehensively, the scopes of theory, methods, outcomes and applications involved in the researched phenomenon, within the directional guideline of the research objective or purpose so that coverage of the literature is focused. The literature review should arrive at an organized structure of knowledge that explains

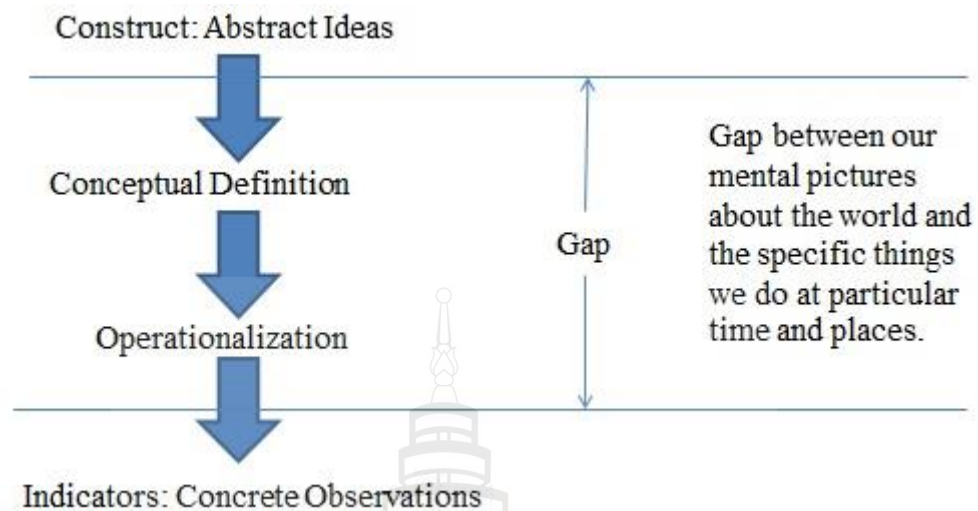
the phenomenon of the researched topics, which is about consumer behaviors toward brand trust, brand loyalty and satisfaction on the coffee-shop's services. The deductive formation of theory is an attempt to integrate the key themes and their structure in a logical manner, so that the reason for the research problem can be conceptualized and tested.

Fundamentally, the research design can be outlined as follows:

1. Literature Review – that aims to structurally organize the available knowledge that is capable to help illuminate the phenomenon of consumer behavior over cups-of-coffee consumption at the branded coffee shops. This is made possible through deductive process of research.
2. Theory formulation and the Research Questions (or Hypotheses) Raised – which is an attempt to integrate the key concepts involved to holistically picture the phenomenon researched, in a logical manner. Nevertheless, this process is not straightforward, which is iterative in nature, with the assistance of focus-group brainstorming, discussion with the supervisor, and even some themes-based interviews.
3. Questionnaires Development.
4. Data Collection – Data are collected for each of the variable or construct identified in the theoretical model, which is

### **3.4 Questionnaire Development**

This section explains the conceptual and operative steps needed to concretize the abstract concepts involved in each of the construct, by stressing upon the overall, holistic picture delineated in the adapted theory of planned theory of behavior for studying brand trust and brand loyalty through marketing-mix enabled services. The questionnaire development principle is described in Figure 3.3.



**Figure 3.3** From Abstract Level to Concrete Level of Construct through Questionnaire Development based on Valid Operational Definition

Specifically, questionnaire development, as shown in Figure 3.3, is purported as an efficient instrument or procedure to measure how the respondents (i.e. consumers to a product or service) perceive relating to the variables of concern, i.e. customer satisfaction. When a researcher says that an indicator is valid, it is valid for a particular purpose and definition. At its core, measurement validity refers to how well the conceptual and operational definitions mesh with each other, which states that the better the fit, the greater the measurement validity.

Two important top-level hierarchies of antecedents-oriented constructs to the formation of brand trust are behavioral control and customer attitude. Through appropriate conceptualization as to be asserted in this section, the abstract concepts of both these constructs are operationally measured. The former is made possible through implementing the 7P-marketing mix-driven questionnaire items which are aimed to measure the service quality that attempts to contribute to customer satisfaction to represent behavior control phenomenon, the latter is obtained through the generic understanding of the word “attitude” towards coffee and food consumption.

First, marketing-mix enabled service quality instrument is developed, which, together with customer satisfaction instrument, is aimed to represent the degree of behavioral control construct. Second, brand trust and brand loyalty questionnaire items

are developed based upon the definitional directions of the concepts made available in the existent literature.

This research uniquely approaches the behavioral control construct from the consumer's perception over the services offered, manifested in customer satisfaction, as representative of the customer's ability to control his or her behaviors over the consumer decision. This service-driven approach to measuring the behavioral control construct delimits a major limitation or inherent weakness of the theory of planned behavior.

In other words, when argued from the perspective of the theoretical structure of the theory of planned behavior in an attempt to study the phenomenon of consumer behavior towards coffee-shop patronage, and its brand trust and loyalty, the limitation owes fundamentally to the inherent limit of the theory of planned behavior itself. As discussed in Solomon et al. (2006), the predictive ability of the theory of planned behavior depends upon the researcher's ability to accurately identify and measure all salient attributes that are considered important in the decision-making. For instance, Biamukda and Tan (2015) exploit the concept of "involvement" that originates from social psychology, which refers to the relationship between the customer and the housing investment (Sherif et al., 1965) and marketing discipline as a personal-level effort in decision-making process (Shaffer & Sherrell, 1997), in designing the questionnaires instrument to test the validity of the theory of planned behavior in housing investment. Biamukda and Tan (2015) skillfully apply the situation-driven concept of involvement that occurs temporarily in a specific situation such as purchase (Richins & Bloch, 1986) and response-driven involvement that refers to a behavioral orientation which involves information acquisition and decision processes.

In this perspective, the theory of planned behavior seems to have some theoretical roots back to Sherif and Cantril (1947) in terms of attitudinal influence to customer's decision-making. In addition, the central role of the cognitive process, represented as customers being satisfied to the marketing-mix enabled services offered that match their expectation, indicates that customers consciously assess their brand attitude toward the coffees consumed and the coffee shops. This understanding is in contrast to the unconscious cognitive processes stressed by Solomon (1983). In short, this research contributes to acknowledge the roles of attitudinal factor and services-driven behavioral

control (that manifests in the measurement of customer satisfaction) that lead to the actions and beliefs of the customers, in terms of brand trust and brand loyalty.

The overall questionnaires items are shown in Tables 2-11 below:

**Table 3.1** Product

| Questionnaire Item                                                                   | Main References                                   | Cronbach's Alpha |
|--------------------------------------------------------------------------------------|---------------------------------------------------|------------------|
| 1. Coffees deliver the best of tastes.                                               | Han, Yun, Kim, and Kwahk (2000)<br>Self-Developed | $\alpha=0.845$   |
| 2. Varieties of coffee and cake are available.                                       |                                                   |                  |
| 3. Foods and snacks are fresh and delicious.                                         |                                                   |                  |
| 4. Wide varieties of quality snacks and beverages choices.                           |                                                   |                  |
| 5. Innovative products are always on the menu.                                       |                                                   |                  |
| 6. Product appearance is appealing, i.e. attractive.                                 |                                                   |                  |
| 7. Coffee taste is always fresh and matches with the light food.                     |                                                   |                  |
| 8. Ingredients used for cakes and snacks are unique.                                 |                                                   |                  |
| 9. Coffee's raw materials (i.e. coffee beans) are unique, i.e. of special flavors.   |                                                   |                  |
| 10. Compact packaging design allows take-away easily.                                |                                                   |                  |
| 11. The cakes, snacks and foods offered always match with a cup coffee of this shop. |                                                   |                  |

**Table 3.2** Price

| Questionnaire Item                                                        | Main References        | Cronbach's Alpha |
|---------------------------------------------------------------------------|------------------------|------------------|
| 1. Prices are matching with the product according to the sizes and items. | Rafiq and Ahmed (1995) | $\alpha=0.802$   |
| 2. Each of the products is value for money.                               | Self-Developed         |                  |
| 3. Prices paid match the quality of coffee and cakes.                     |                        |                  |
| 4. Prices paid match the shop atmosphere.                                 |                        |                  |
| 5. The price of the coffee, snacks, and beverages are reasonable.         |                        |                  |

**Table 3.3** Place

| Questionnaire Item                                                          | Main References | Cronbach's Alpha |
|-----------------------------------------------------------------------------|-----------------|------------------|
| 1. It is convenient to access to the coffee shop.                           | Rayport and     | $\alpha=0.699$   |
| 2. Sufficient parking area can be found in order to visit this coffee shop. | Sviokla (1994)  |                  |
| 3. Coffee shop is situated around the conveniences store.                   | Self-Developed  |                  |
| 4. Coffee shop is located in the urban area.                                |                 |                  |

**Table 3.4** Promotion

| Questionnaire Items                                                                                              | Main References                  | Cronbach's Alpha |
|------------------------------------------------------------------------------------------------------------------|----------------------------------|------------------|
| 1. Coffee shop often provides seasonal promotion.                                                                | Evan, Moutinho, and Ranji (1996) | $\alpha=0.781$   |
| 2. Coffee shop promotes sales by offering special gift program in the memorial days.                             | Self-Developed                   |                  |
| 3. Coffee shop provides sales point program (i.e. membership, to collect points to redeem) for the customers.    |                                  |                  |
| 4. Coffee shop enhances promotion channels by using television, internet, web site, magazine, and journals, etc. |                                  |                  |
| 5. Special promotional price for new menu.                                                                       |                                  |                  |

**Table 3.5** People

| Questionnaire Items                                                           | Main References   | Cronbach's Alpha |
|-------------------------------------------------------------------------------|-------------------|------------------|
| 1. Coffee shop has competent, service-oriented employees.                     | Kim and Mauborgne | $\alpha=0.911$   |
| 2. The staffs know well their duty.                                           | (2009)            |                  |
| 3. The staffs deal with the customers in good manner.                         | Self-Developed    |                  |
| 4. The staffs take care of the customers very well.                           |                   |                  |
| 5. The staffs are not elegant.                                                |                   |                  |
| 6. The staffs are friendly in dealing with customers.                         |                   |                  |
| 7. The staffs are always alertful and quickly response to any customer needs. |                   |                  |

**Table 3.5** (continued)

| Questionnaire Items                                             | Main References | Cronbach's Alpha |
|-----------------------------------------------------------------|-----------------|------------------|
| 8. The staffs deliver customers' order accurately.              |                 |                  |
| 9. The staffs do not hesitate in helping customers.             |                 |                  |
| 10. The staffs are active and show willingness to do their job. |                 |                  |
| 11. The staffs have good attitudes.                             |                 |                  |

**Table 3.6** Physical

| Questionnaire Items                                                                        | Main References  | Cronbach's Alpha |
|--------------------------------------------------------------------------------------------|------------------|------------------|
| 1. The coffee shop has clean environment.                                                  | Kim and          | $\alpha=0.911$   |
| 2. The cups and saucers are clean.                                                         | Mauborgne (2009) |                  |
| 3. Table layout is very pleasing i.e. suitable for relaxing and conversation with friends. | Self-Developed   |                  |
| 4. The coffee shop's interior design is uniquely attractive i.e. delightful styles.        |                  |                  |
| 5. General environment of coffee shop has attractive style.                                |                  |                  |
| 6. The ambience of the coffee shop is cozy, homely.                                        |                  |                  |
| 7. The temperature in the shop is comfortable.                                             |                  |                  |
| 8. It is easy to get in and out of the seats at the coffee shop.                           |                  |                  |
| 9. The facility for seating is comfortable.                                                |                  |                  |
| 10. Coffee shop provides various kinds of magazines and journals.                          |                  |                  |

**Table 3.6** (continued)

| Questionnaire Items                                                 | Main References | Cronbach's Alpha |
|---------------------------------------------------------------------|-----------------|------------------|
| 11. Coffee shop provides free Wi-fi.                                |                 |                  |
| 12. The coffee shop's lighting condition is pleasing and comfort.   |                 |                  |
| 13. Coffee shop's building decoration is modern and looks pleasing. |                 |                  |
| 14. The landscape of the coffee shop is nice.                       |                 |                  |
| 15. Coffee shop environment is nice and quiet.                      |                 |                  |

**Table 3.7** Process

| Questionnaire Items                                                                 | Main References    | Cronbach's Alpha |
|-------------------------------------------------------------------------------------|--------------------|------------------|
| 1. The staffs deliver the services quickly.                                         | Collins and Parras | $\alpha=0.845$   |
| 2. The staffs solve the problem promptly (i.e. wrong order) when occur.             | (1996)             |                  |
| 3. The staffs actively help to recommend the choices from the menu.                 | Self-Developed     |                  |
| 4. Coffee shop's open and close time is appropriate.                                |                    |                  |
| 5. Coffee are always made with good aroma.                                          |                    |                  |
| 6. Coffee are always made with good quality.                                        |                    |                  |
| 7. Non-coffee products like cakes and snacks, or foods are made with quality taste. |                    |                  |

Customer Satisfaction, Customer Loyalty and Brand Loyalty questionnaires items can be seen in Table 3.8-3.10 below.

**Table 3.8** Customer Satisfaction

| Questionnaire Items                                                                                               | Main References    | Cronbach's Alpha |
|-------------------------------------------------------------------------------------------------------------------|--------------------|------------------|
| 1. I feel emotionally attached to the shop.                                                                       | Papalexandris,     | $\alpha=0.905$   |
| 2. The services in this shop always delight me.                                                                   | Ioannou,           |                  |
| 3. The innovative menu always thrills me.                                                                         | Prastacos and      |                  |
| 4. In-house music entertainment gave me pleasure.                                                                 | Soderquist (2005); |                  |
| 5. Food decoration is eye catching on me                                                                          | Homburg,           |                  |
| 6. I enjoyed the overall atmosphere of the coffee shop's interior.                                                | Koschate, and      |                  |
| 7. I never complain about the services.                                                                           | Hoyer (2006)       |                  |
| 8. The environment of the coffee shop allows me to pause the hectic hours of works and simply recovers my energy. | Self-Developed     |                  |
| 9. The smell of coffee attracts me and energizes my memory.                                                       |                    |                  |
| 10. The quiet situation of coffee shop is favourable for my study.                                                |                    |                  |
| 11. I am pleased with the prompt service delivery.                                                                |                    |                  |
| 12. Overall, the shop service met my expectation.                                                                 |                    |                  |
| 13. Overall, the shop atmosphere met my expectation.                                                              |                    |                  |

**Table 3.9** Customer Loyalty

| Questionnaire Items                                                                       | Main References    | Cronbach's Alpha |
|-------------------------------------------------------------------------------------------|--------------------|------------------|
| 1. I never regret to choose this coffee shop.                                             | Parasuraman,       | $\alpha=0.910$   |
| 2. When I want to drink coffee, I always think about this coffee shop.                    | Zeithaml, and      |                  |
| 3. Never refuse to drink at this coffee shop.                                             | Berry (1996); Tuu, |                  |
| 4. I am sure to revisit this coffee shop.                                                 | and Olsen (2010)   |                  |
| 5. Don't hesitate to recommend to my relatives and co-workers to visit this coffee shop.  | Self-Developed     |                  |
| 6. I would suggest to my close friends to have drink and snack at this coffee shop.       |                    |                  |
| 7. I have good impression over the quality services of this shop.                         |                    |                  |
| 8. The delightful feeling from this coffee shop makes me satisfied everytime I recall it. |                    |                  |
| 9. I would love to come back to this coffee shop again.                                   |                    |                  |
| 10. I will bring my family or friends to this coffee shop.                                |                    |                  |
| 11. I would say positive words about this coffee shop to others.                          |                    |                  |

**Table 3.10** Brand Trust and Attitude

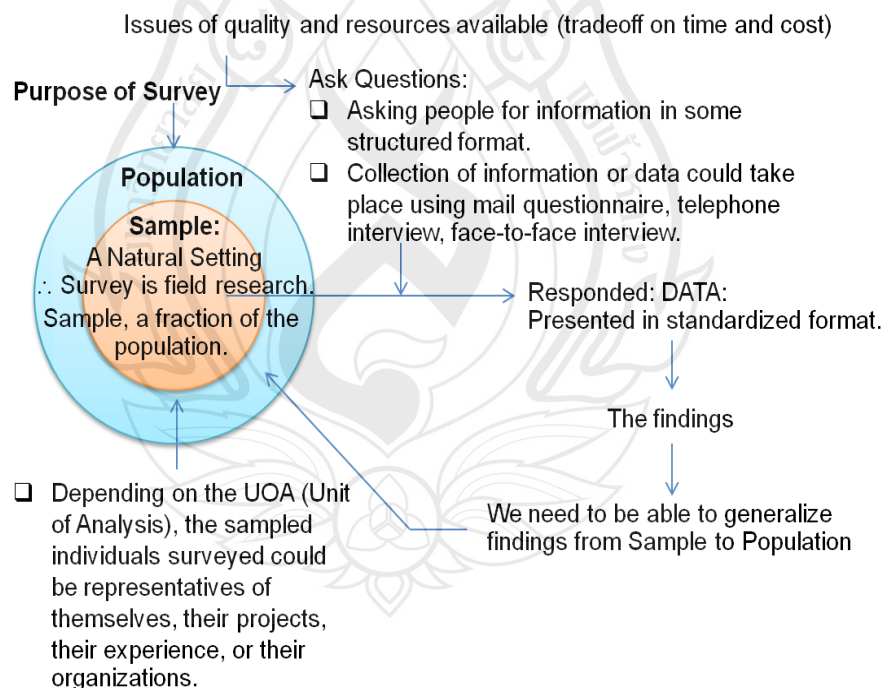
| Questionnaire Items                                                                                                 | Main References                   | Cronbach's Alpha |
|---------------------------------------------------------------------------------------------------------------------|-----------------------------------|------------------|
| 1. If there are few similar stores around, I would choose the preferred brand.                                      | Feldwic, 1996;                    | $\alpha=0.888$   |
| 2. When I choose to have a good cup of coffee, brand trust leads me to the decision.                                | Lassar, Mittal, and Sharma (1995) |                  |
| 3. I trust brand that delivers consistent best of tastes.                                                           | Self-Developed                    |                  |
| 4. Brand should always reflect the image i.e. unique quality of coffee menu, the services and the shop environment. |                                   |                  |
| 5. Brand for coffee shop is important to me because it means consistency of product and service quality.            |                                   |                  |
| 6. Brand name is selected apart from price.                                                                         |                                   |                  |
| 7. Coffee of trusted coffee brand shop always satisfies me.                                                         |                                   |                  |
| 8. Uniquely designed coffee shop with good sitting environment always reflects trustfulness.                        |                                   |                  |

### 3.5 Pilot Testing and Final Survey

Pretest or pilot test allows issues that concern validity (i.e. construct validity in terms of the dimensions that describe the different characteristics of the construct, and content validity that provides rich picture to illuminate each of the dimensions of the phenomenon of variable) and reliability, caused for instance by the inappropriate uses of words and sentences, to be immediately addressed. In the pilot test stage, particular attention is paid on the use of words, grammatical and the single meaning of each of the

questionnaire items, and the relevancy of questionnaire items that are able to reflect and match the operational definitions advocated in this research study. The pilot test is not straight forward which can only be effectively and efficiently accomplished with the assistance of subject experts. In this aspect, the researcher relies on the thesis advisor as he has more than 100 referred publications in journals, international conferences, and symposiums and also he was invited as keynote speakers in various international conferences, in Vietnam and Thailand. The advisor thus is not only proficient with the research methodologies and philosophies (i.e. ontology, epistemology, methodology), but also knowledge and experiences in the fields of marketing and services.

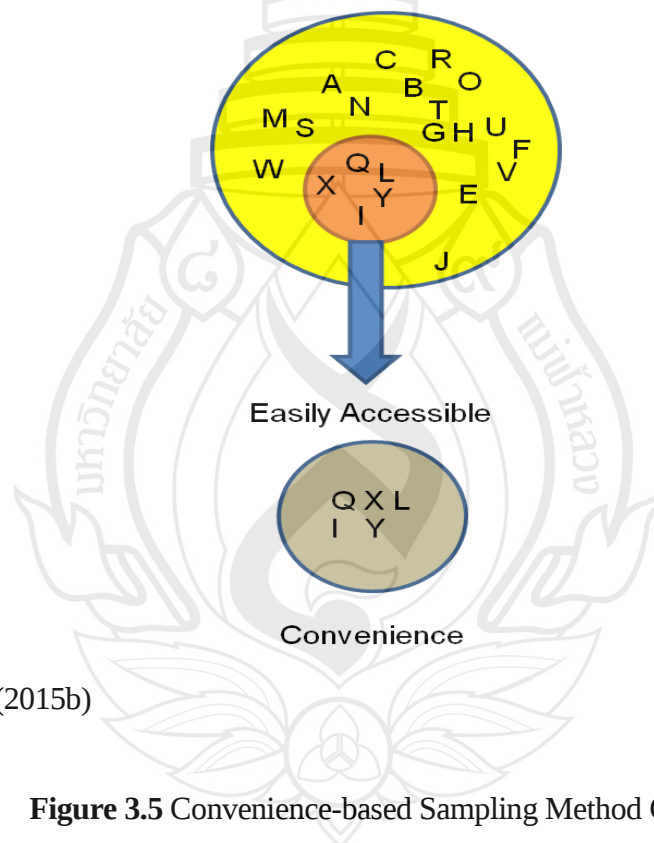
Both pilot testing and the final survey are addressed according to the sampling procedure which is aimed to achieve generalization. The unit of analysis (UOA) is the individual customer who has had visited any branded coffee shop chain, such as Starbucks, Black Canyon, Amazon Café, and Doi Chaang.



**Source** Tan (2015b)

**Figure 3.4** Sampling and Generalizability Intention

Systematic probabilistic sampling procedure is difficult in most of time for this research, especially consumers of coffee shops are everywhere located in the marketplace, and are also dynamically evolved. At such times, a researcher, as recommended in Tan (2015b) and elsewhere (Sekaran, 2000), may use “convenience sampling,” which is graphically illustrated in Figure 3.5. Basically, a convenience sampling is a group of individuals who are conveniently reached by the researcher, which requires the respondents to the surveys must be frequent customers to various branded coffee shops located in Thailand. Both residents of Bangkok and Chiang Rai were asked, on equal proportion basis.



**Source** Tan (2015b)

**Figure 3.5** Convenience-based Sampling Method Chosen

The determination of final sample size can be determined by  $Z^2 pq/e^2$ , where  $Z$  is the abscissa of the normal curve that cuts off an area  $\alpha$  at the tails ( $1-\alpha$  equals the desired confidence level, e.g. with 95%,  $Z$  is 1.96),  $e$  is the desired level of precision, i.e.  $\pm 5\%$  precision,  $p$  is the estimated proportion of female population using, for instance, the face cosmetics, and  $q = 1-p$ . By assuming equal ratio of male and female students, then

$p=q=0.5$ , and thus,  $n = 384$  sample size. For the final data collection, a sample size of 400 valid dataset is achieved.

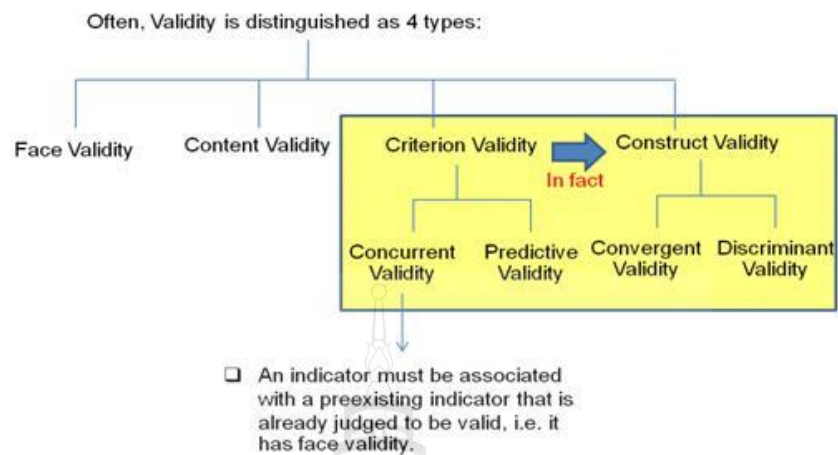
The next section addresses the robustness of the research instrument, and its conceptualized bases to yield validity and reliability of the overall research design and efforts.

### **3.6 Validity and Reliability Quality**

Validity is the most fundamental prerequisite for any rigorous research efforts which demands the instrumentation efforts and the conceptualization procedures to be able to inform accurately the phenomena investigated. Specifically, in Fraenkel, Wallen, and Hyun (2012), validity refers to the appropriateness, correctness, meaningfulness, and usefulness of the specific inferences researchers make based on the data they collected.

In general, as shown in Frankel et al. (2012), validity issues and scopes could be addressed in the domains of content-related evidence of validity, criterion-related evidence of validity, and construct-related evidence of validity, as shown in Figure 3.6:

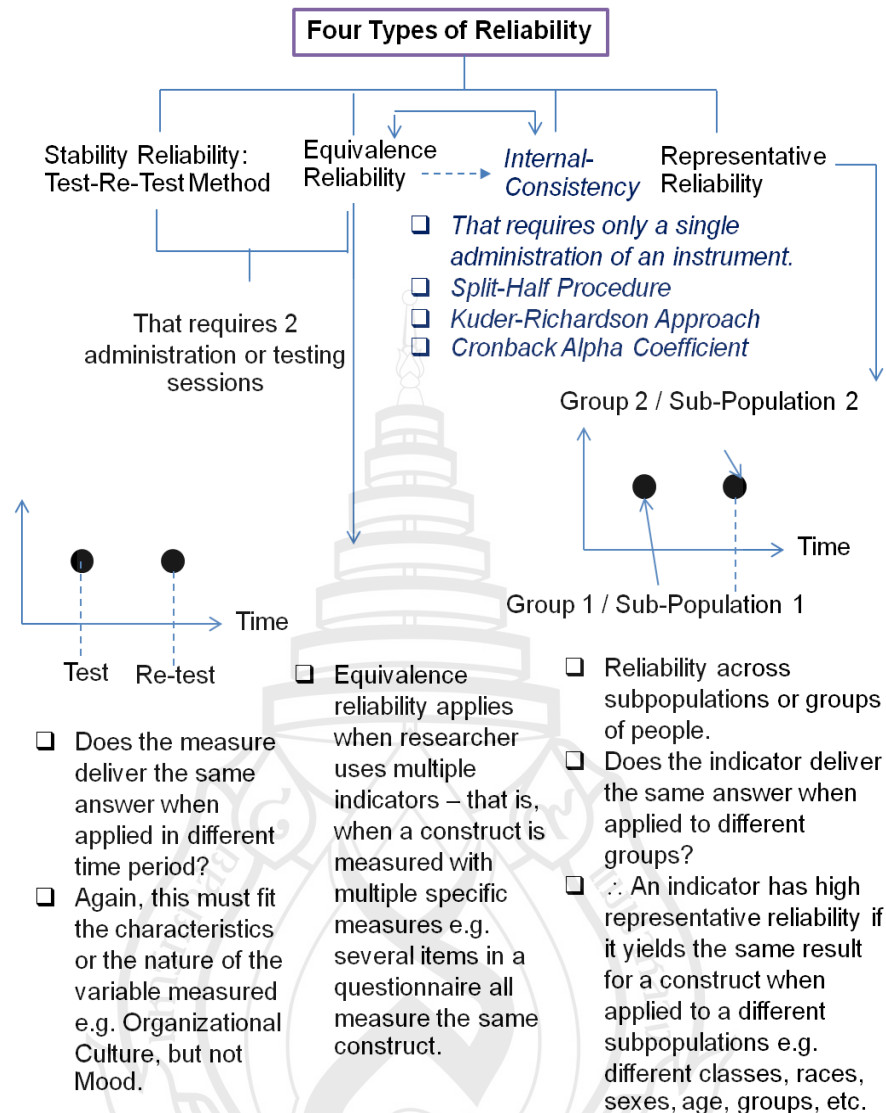
1. Content-related evidence of validity is used to assess the appropriateness of the contents of instrument in view of the operational definitions of the variables and the knowledge structure that reflects the meaning and nature of the variable studied (Tan, 2015b).
2. Criterion-related evidence of validity refers to the nature of the psychological construct or characteristic being measured by the instrument (i.e. how well does the measure of the construct explain differences in the brand trust, customer satisfaction, marketing-mix services, and brand loyalty perceptions of the individual customers to coffee shops).



Source Tan (2015b)

**Figure 3.6** Validity Scopes of Research

Reliability is equally important, as without it, the base for validity is unsupportable. Reliability, as discussed in Fraenkel et al. (2012), is referred as the consistency of the responses of the participants toward the questionnaire items asked. Based on this definition, numerous reliability procedures can be exploited to illuminate the reliability nature of this research instrument, namely the questionnaires developed in the examination of the researched phenomenon, as shown in Figure 3.7.



Source Tan (2015b)

**Figure 3.7** List of Reliability-Testing Methods

Reliability measure of the instrument is predominantly illuminated by the Cronbach's coefficient Alpha which would need to be over 0.70 (but allowing 0.6 as the absolute minimum for self-developed items, Hair, Black, Babin, Anderson & Tatham, 2006; Nunnally, 1978).

Brand attitude and brand trust are extracted, separately, from the original "brand attitude and brand trust" questionnaire items. KMO (Kaiser-Meyer-Olkin) measure well

passes the minimum requirement of 0.60, determined at 0.873, which indicates the sample size is adequate for the exploratory factor reduction procedure. Table 3.11 presents the outcome of the KMO and Bartlett's test, and the outcome of the total variance explained in the factorization. The total variance explained in the exploratory factor analysis shows two factors show distinctive variables, known separately as brand trust and customer attitude towards the brand and its importance.

**Table 3.11** KMO and Bartlett's Test, and Total Variance Explained for Brand Trust and Customer Attitude

| <b>KMO and Bartlett's Test</b>                   |       |               |              |                    |               |              |
|--------------------------------------------------|-------|---------------|--------------|--------------------|---------------|--------------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy. |       |               |              |                    |               | .873         |
| Bartlett's Test of Sphericity                    |       |               |              | Approx. Chi-Square |               | 1691.198     |
|                                                  |       |               |              | df                 |               | 28           |
|                                                  |       |               |              | Sig.               |               | .000         |
| <b>Total-Variance Explained</b>                  |       |               |              |                    |               |              |
| Component                                        | Total | % of variance | Cumulative % | Total              | % of Variance | Cumulative % |
| 1                                                | 4.516 | 56.455        | 56.455       | 4.516              | 56.455        | 56.455       |
| 2                                                | 1.126 | 14.077        | 70.531       | 1.126              | 14.077        | 70.531       |
| 3                                                | .604  | 7.547         | 78.078       |                    |               |              |
| 4                                                | .498  | 6.221         | 84.299       |                    |               |              |
| 5                                                | .388  | 4.851         | 89.150       |                    |               |              |
| 6                                                | .369  | 4.614         | 93.765       |                    |               |              |
| 7                                                | .259  | 3.239         | 97.004       |                    |               |              |

Table 3.12 illustrates the two extracted variables, brand trust and customer attitude towards the brand:

1. Brand trust explains customers possessing the confidence and trust over the brand in offering a good cup of coffee, of consistent best of tastes, and thus reflects the trustable image i.e. unique quality of coffee menu, the services and the shop environment.

2. Customer attitude provides attitudinal indications of the customers towards, for instance, cup-of-coffee consumption such as "brand for coffee shop is important to me because it means consistency of product and service quality", "brand name is selected apart from price," "coffee of trusted coffee brand shop always satisfies

me,” and “uniquely designed coffee shop with good sitting environment always reflects trustfulness”.

**Table 3.12** Exploratory Factor Analysis for Brand Trust and Brand Attitude-Rotated Component Matrix

| Rotated Component Matrix <sup>a</sup> |      |      |
|---------------------------------------|------|------|
|                                       | 1    | 2    |
| Brand 2                               | .872 | .231 |
| Brand 3                               | .828 | .221 |
| Brand 1                               | .816 | .207 |
| Brand 4                               | .677 | .477 |
| Brand 6                               |      | .829 |
| Brand 7                               | .319 | .819 |
| Brand 8                               | .306 | .735 |
| Brand 5                               | .420 | .651 |

**Note.** Extraction Method: Principle Component Analysis.

Rotation Method: Varimax with Kaiser Normalization.

a. Rotation converged in 3 iterations.

Brand trust instrument has a reliability coefficient, in terms of Cronbach's alpha (a measure of inter consistency of the measurement instrument which describes how closely each of the items match and align with each others along the given operational definition), at 0.868, as shown in Table 3.13, and customer attitude towards the brand at 0.828, presented in Table 3.14.

**Table 3.13** Reliability Cronbach's Coefficient for Brand Trust (Items 1, 2, 3, and 4)

| Reliability Statistics |                            |                                              |                                  |                              |                                  |
|------------------------|----------------------------|----------------------------------------------|----------------------------------|------------------------------|----------------------------------|
| Cronbach's Alpha       |                            | Cronbach's Alpha Based on Standardized Items |                                  |                              | N of items                       |
| .868                   |                            | .869                                         |                                  |                              | 4                                |
| Item-Total Statistics  |                            |                                              |                                  |                              |                                  |
|                        | Scale Mean if Item Deleted | Scale Variance if Item Deleted               | Corrected Item-Total Correlation | Squared Multiple Correlation | Cronbach's Alpha if Item Deleted |
| Brand 2                | 11.2100                    | 6.673                                        | .806                             | .650                         | .796                             |
| Brand 3                | 11.0800                    | 7.071                                        | .707                             | .516                         | .835                             |
| Brand 1                | 11.1950                    | 6.704                                        | .689                             | .594                         | .845                             |
| Brand 4                | 11.1400                    | 7.249                                        | .680                             | .476                         | .846                             |

**Table 3.14** Reliability Cronbach's Coefficient for Brand Attitude (Items 5-8)

| Reliability Statistics |                            |                                              |                                  |                              |                                  |
|------------------------|----------------------------|----------------------------------------------|----------------------------------|------------------------------|----------------------------------|
| Cronbach's Alpha       |                            | Cronbach's Alpha Based on Standardized Items |                                  |                              | N of items                       |
| .828                   |                            | .827                                         |                                  |                              | 4                                |
| Item-Total Statistics  |                            |                                              |                                  |                              |                                  |
|                        | Scale Mean if Item Deleted | Scale Variance if Item Deleted               | Corrected Item-Total Correlation | Squared Multiple Correlation | Cronbach's Alpha if Item Deleted |
| Brand 5                | 11.1256                    | 6.327                                        | .608                             | .386                         | .804                             |
| Brand 6                | 10.9648                    | 5.576                                        | .751                             | .592                         | .735                             |
| Brand 7                | 10.8693                    | 6.381                                        | .654                             | .498                         | .783                             |
| Brand 8                | 11.0151                    | 6.514                                        | .608                             | .372                         | .803                             |

Similarly, sampling adequacy is also confirmed for the exploratory factor analysis as shown by the calculated KMO, in Table 3.15, and the total variance table in the lower part of the Table 3.15 shows this construct is unitary in nature.

**Table 3.15** Exploratory Factor Analysis for Customer Loyalty

| <b>KMO and Bartlett's Test</b>                   |                    |               |              |        |               |              |
|--------------------------------------------------|--------------------|---------------|--------------|--------|---------------|--------------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy. |                    |               |              |        |               | .890         |
| Bartlett's Test of Sphericity                    | Approx. Chi-Square |               |              |        |               | 2292.092     |
|                                                  | df                 |               |              |        |               | 55           |
|                                                  | Sig.               |               |              |        |               | .000         |
| <b>Total-Variance Explained</b>                  |                    |               |              |        |               |              |
| Component                                        | Total              | % of variance | Cumulative % | Total  | % of Variance | Cumulative % |
| 1                                                | 5.834              | 53.032        | 53.032       | 5.8344 | 53.032        | 53.032       |
| 2                                                | .840               | 7.637         | 60.669       |        |               |              |
| 3                                                | .813               | 7.392         | 68.061       |        |               |              |
| 4                                                | .748               | 6.801         | 74.862       |        |               |              |
| 5                                                | .568               | 5.167         | 80.029       |        |               |              |
| 6                                                | .528               | 4.798         | 84.826       |        |               |              |

Reliability, in terms of Cronbach's alpha, is 0.910, and the item-by-item synthesis outcome is shown in the lower part of the Table 3.16.

**Table 3.16** Reliability Analysis for Customer Loyalty

| Reliability Statistics |                               |                                              |                                        |                                    |                                        |
|------------------------|-------------------------------|----------------------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       |                               | Cronbach's Alpha Based on Standardized Items |                                        |                                    | N of items                             |
| .910                   |                               | .911                                         |                                        |                                    | 11                                     |
| Item-Total Statistics  |                               |                                              |                                        |                                    |                                        |
|                        | Scale Mean if<br>Item Deleted | Scale Variance if<br>Item Deleted            | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| CL 1                   | 37.4850                       | 42.987                                       | .663                                   | .504                               | .902                                   |
| CL 2                   | 37.4300                       | 42.862                                       | .596                                   | .411                               | .906                                   |
| CL 3                   | 37.5100                       | 42.977                                       | .625                                   | .480                               | .904                                   |
| CL 4                   | 37.3000                       | 42.516                                       | .724                                   | .587                               | .899                                   |
| CL 5                   | 37.6050                       | 43.448                                       | .570                                   | .442                               | .907                                   |
| CL 6                   | 37.4400                       | 41.971                                       | .700                                   | .613                               | .900                                   |

**Table 3.16** (continued)

|       | Scale Mean if<br>Item Deleted | Scale Variance if<br>Item Deleted | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
|-------|-------------------------------|-----------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| CL 7  | 37.3650                       | 43.069                            | .668                                   | .567                               | .902                                   |
| CL 8  | 37.3750                       | 42.982                            | .679                                   | .522                               | .901                                   |
| CL 9  | 37.2950                       | 42.324                            | .694                                   | .585                               | .900                                   |
| CL 10 | 37.4250                       | 41.588                            | .686                                   | .596                               | .901                                   |
| CL 11 | 37.3200                       | 43.085                            | .650                                   | .535                               | .902                                   |

**Note.** CL= Customer Loyalty

Customer satisfaction is also unitary construct, revealed by the result of the exploratory factor analysis given in Table 3.18 and the adequacy of sampling, by KMO at 0.919, is shown in Table 3.17.

**Table 3.17** Exploratory Factor Analysis for Customer Satisfaction-KMO and Bartlett's Test

| <b>KMO and Bartlett's Test</b>                   |                    |          |
|--------------------------------------------------|--------------------|----------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy. |                    | .919     |
| Bartlett's Test of Sphericity                    | Approx. Chi-Square | 2297.302 |
|                                                  | df                 | 78       |
|                                                  | Sig.               | .000     |

**Table 3.18** Exploratory Factor Analysis for Customer Satisfaction-Total Variance Explained

| Total-Variance Explained |       |               |              |       |               |              |
|--------------------------|-------|---------------|--------------|-------|---------------|--------------|
| Component                | Total | % of variance | Cumulative % | Total | % of Variance | Cumulative % |
| 1                        | 6.175 | 47.501        | 47.501       | 6.175 | 47.501        | 47.501       |
| 2                        | .911  | 7.009         | 54.510       |       |               |              |
| 3                        | .888  | 6.833         | 61.343       |       |               |              |
| 4                        | .761  | 5.856         | 67.199       |       |               |              |
| 5                        | .749  | 5.764         | 72.962       |       |               |              |
| 6                        | .643  | 4.948         | 77.910       |       |               |              |
| 7                        | .555  | 4.266         | 82.177       |       |               |              |
| 8                        | .546  | 4.202         | 86.379       |       |               |              |
| 9                        | .418  | 3.217         | 89.596       |       |               |              |
| 10                       | .390  | 3.000         | 92.596       |       |               |              |
| 11                       | .370  | 2.844         | 95.441       |       |               |              |
| 12                       | .316  | 2.428         | 97.869       |       |               |              |
| 13                       | .277  | 2.131         | 100.000      |       |               |              |

Reliability analysis of satisfaction items show a very reliable measurement, indicated by Cronbach's Alpha at 0.905, in Table 3.19.

**Table 3.19** Reliability Analysis for Customer Satisfaction

| Reliability Statistics |                               |                                              |                                        |                                    |                                        |
|------------------------|-------------------------------|----------------------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       |                               | Cronbach's Alpha Based on Standardized Items |                                        |                                    | N of items                             |
| .905                   |                               | .907                                         |                                        |                                    | 13                                     |
| Item-Total Statistics  |                               |                                              |                                        |                                    |                                        |
|                        | Scale Mean if<br>Item Deleted | Scale Variance<br>if Item Deleted            | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| CS 1                   | 44.8450                       | 55.339                                       | .007                                   | .551                               | .895                                   |
| CS 2                   | 44.7850                       | 56.430                                       | .672                                   | .542                               | .896                                   |
| CS 3                   | 44.9700                       | 56.300                                       | .635                                   | .475                               | .897                                   |

**Table 3.19** (continued)

|       | Scale Mean if<br>Item Deleted | Scale Variance<br>if Item Deleted | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
|-------|-------------------------------|-----------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| CS 4  | 44.8350                       | 56.208                            | .652                                   | .484                               | .897                                   |
| CS 5  | 44.9150                       | 55.166                            | .688                                   | .525                               | .895                                   |
| CS 6  | 44.7250                       | 57.212                            | .559                                   | .404                               | .901                                   |
| CS 7  | 44.8750                       | 57.062                            | .497                                   | .294                               | .904                                   |
| CS 8  | 44.7500                       | 56.308                            | .614                                   | .414                               | .898                                   |
| CS 9  | 44.8200                       | 56.850                            | .569                                   | .405                               | .900                                   |
| CS 10 | 44.8000                       | 56.571                            | .549                                   | .391                               | .902                                   |
| CS 11 | 44.7350                       | 56.897                            | .622                                   | .456                               | .898                                   |
| CS 12 | 44.7800                       | 56.373                            | .678                                   | .582                               | .896                                   |
| CS 13 | 44.7650                       | 57.022                            | .633                                   | .486                               | .898                                   |

**Note.** CS= Customer Satisfaction

The “Physical” element of marketing mixes shows three distinctive variables, indicated in Table 3.21, whereas Table 3.20 provides the KMO evidence (at 0.885) on the adequacy of the sampling suitable for exploratory factor analysis.

**Table 3.20** KMO and Bartlett’s Test for the “Physical” Element of Marketing-Mix

| <b>KMO and Bartlett’s Test</b>                   |                    |          |
|--------------------------------------------------|--------------------|----------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy. |                    | .885     |
| Bartlett’s Test of Sphericity                    | Approx. Chi-Square | 3012.515 |
|                                                  | df                 | 105      |
|                                                  | Sig.               | .000     |

**Table 3.21** Total Variance Explained for the “Physical” Element of Marketing-Mix

| <b>Total-Variance Explained</b> |              |                          |                     |              |                          |                     |
|---------------------------------|--------------|--------------------------|---------------------|--------------|--------------------------|---------------------|
| <b>Component</b>                | <b>Total</b> | <b>% of<br/>variance</b> | <b>Cumulative %</b> | <b>Total</b> | <b>% of<br/>Variance</b> | <b>Cumulative %</b> |
| 1                               | 6.924        | 46.161                   | 46.161              | 6.924        | 46.161                   | 46.161              |
| 2                               | 1.166        | 7.775                    | 53.935              | 1.166        | 7.775                    | 53.935              |
| 3                               | 1.013        | 6.755                    | 60.690              | 1.013        | 6.755                    | 60.690              |
| 4                               | .939         | 6.259                    | 66.949              |              |                          |                     |
| 5                               | .752         | 5.011                    | 71.960              |              |                          |                     |
| 6                               | .653         | 4.352                    | 76.312              |              |                          |                     |
| 7                               | .616         | 4.110                    | 80.422              |              |                          |                     |
| 8                               | .574         | 3.825                    | 84.247              |              |                          |                     |
| 9                               | .479         | 3.192                    | 87.439              |              |                          |                     |
| 10                              | .421         | 2.810                    | 90.248              |              |                          |                     |
| 11                              | .399         | 2.658                    | 92.906              |              |                          |                     |
| 12                              | .380         | 2.534                    | 95.440              |              |                          |                     |
| 13                              | .264         | 1.757                    | 97.197              |              |                          |                     |
| 14                              | .230         | 1.537                    | 98.734              |              |                          |                     |
| 15                              | .190         | 1.266                    | 100.000             |              |                          |                     |

Three distinctive variables are extracted which can be explained from Table 3.22 on the rotated Varimax procedure, known as servicescapes, general environment and conveniences.

**Table 3.22** Varimax Rotated Component Matrix for the “Physical” Element of Marketing-Mix

| <b>Component</b> | <b>1</b> | <b>2</b> | <b>3</b> |
|------------------|----------|----------|----------|
| Physical P 1     | .833     | .117     | .137     |
| Physical P 2     | .807     | .241     |          |
| Physical P 3     | .654     | .449     | .189     |
| Physical P 5     | .517     | .426     | .338     |

**Table 3.22** (continued)

| Component     | 1     | 2    | 3    |
|---------------|-------|------|------|
| Physical P 8  | .502  | .286 | .447 |
| Physical P 6  | .437  | .404 | .357 |
| Physical P 14 |       | .831 | .174 |
| Physical P 15 | .241  | .723 | .162 |
| Physical P 13 | .345  | .635 | .216 |
| Physical P 4  | .345  | .553 | .274 |
| Physical P 12 | .434  | .493 | .478 |
| Physical P 11 | -.114 | .157 | .755 |
| Physical P 9  | .406  | .164 | .713 |
| Physical P 7  | .473  | .148 | .662 |
| Physical P 10 | .171  | .336 | .508 |

**Note.** Extraction Method: Principle Component Analysis.

Rotation Method: Varimax with Kaiser Normalization.

a. Rotation converged in 5 iterations.

Servicescape extracted include items 1, 2, 3, 5, 6, and 8, explained by the coffee shop has clean environment. (Items 1), the cups and saucers are clean. (Items 2), table layout is very pleasing i.e. suitable for relaxing and conversation with friends. (Items 3), general environment of coffee shop has attractive style. (Items 5), it is easy to get in and out of the seats at the coffee shop. (Items 8), and the ambience of the coffee shop is cozy, homely (Items 6). Table 3.23, indicated by Cronbach's Alpha of 0.854, provides the necessary reliability assurance to the measurement.

**Table 3.23** Reliability Analysis for Physical (Items 1, 2, 3, 5, 8, and 6)

| Reliability Statistics |                               |                                              |                                        |                                    |                                        |
|------------------------|-------------------------------|----------------------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       |                               | Cronbach's Alpha Based on Standardized Items |                                        |                                    | N of items                             |
| .854                   |                               | .854                                         |                                        |                                    | 6                                      |
| Item-Total Statistics  |                               |                                              |                                        |                                    |                                        |
|                        | Scale Mean if<br>Item Deleted | Scale<br>Variance if<br>Item Deleted         | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| PhysicalP1             | 19.4300                       | 11.775                                       | .641                                   | .508                               | .829                                   |
| PhysicalP2             | 19.3900                       | 11.707                                       | .678                                   | .586                               | .822                                   |
| PhysicalP3             | 19.5950                       | 11.399                                       | .698                                   | .525                               | .818                                   |
| PhysicalP5             | 19.6550                       | 11.785                                       | .666                                   | .482                               | .824                                   |
| PhysicalP8             | 19.8000                       | 11.910                                       | .590                                   | .357                               | .839                                   |
| PhysicalP6             | 19.7300                       | 12.147                                       | .569                                   | .400                               | .842                                   |

**Note.** Physical=Physical Perceived

The environment variable explains the landscape of the coffee shop is nice. (Items 14), coffee shop environment is nice and quiet. (Items 15), coffee shop's building decoration is modern and looks pleasing. (Items 13), the coffee shop's interior design is uniquely attractive i.e. delightful styles. (Items 4), and the coffee shop's lighting condition is pleasing and comfortable (Items 12). Reliability assurance is also secured through the indication of Cronbach's Alpha at 0.821, shown in Table 3.24.

**Table 3.24** Reliability Analysis for Physical (Items 14, 15, 13, 4, and 12)

| Reliability Statistics |                                              |                                   |                                        |                                    |                                        |
|------------------------|----------------------------------------------|-----------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       | Cronbach's Alpha Based on Standardized Items |                                   |                                        |                                    | N of items                             |
| .821                   | .822                                         |                                   |                                        |                                    | 5                                      |
| Item-Total Statistics  |                                              |                                   |                                        |                                    |                                        |
|                        | Scale Mean<br>if Item<br>Deleted             | Scale Variance<br>if Item Deleted | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| PhysicalP14            | 15.1500                                      | 7.647                             | .604                                   | .393                               | .788                                   |
| PhysicalP15            | 15.2400                                      | 7.140                             | .620                                   | .407                               | .784                                   |
| PhysicalP13            | 15.2700                                      | 7.436                             | .645                                   | .455                               | .776                                   |
| PhysicalP4             | 15.1950                                      | 7.416                             | .596                                   | .366                               | .791                                   |
| PhysicalP12            | 15.1450                                      | 7.803                             | .605                                   | .402                               | .788                                   |

On the convenience aspect of the “Physical” element of marketing mix, explained by the customer perceptions over “coffee shop provides free Wi-fi,” “the facility for seating is comfortable,” “the temperature in the shop is comfortable”, and “coffee shop provides various kinds of magazines and journals,” reliability assurance is also ensured, shown by the 0.729 of Cronbach’s Alpha in Table 3.25.

**Table 3.25** Reliability Analysis for Physical (Items 11, 9, 7, and 10)

| Reliability Statistics |                                              |                                   |                                        |                                    |                                        |
|------------------------|----------------------------------------------|-----------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       | Cronbach's Alpha Based on Standardized Items |                                   |                                        |                                    | N of items                             |
| .729                   | .738                                         |                                   |                                        |                                    | 4                                      |
| Item-Total Statistics  |                                              |                                   |                                        |                                    |                                        |
|                        | Scale Mean<br>if Item<br>Deleted             | Scale Variance<br>if Item Deleted | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| PhysicalP11            | 11.2000                                      | 5.323                             | .396                                   | .187                               | .746                                   |
| PhysicalP9             | 11.3450                                      | 4.978                             | .626                                   | .410                               | .609                                   |
| PhysicalP7             | 11.2300                                      | 5.020                             | .621                                   | .407                               | .613                                   |
| PhysicalP10            | 11.7800                                      | 5.215                             | .466                                   | .269                               | .701                                   |

The “Product” aspect of the marketing mix, shown in Table 3.26 (which indicates the sampling adequacy, with KMO at 0.830), has shown three factors to be extracted, indicted in Table 3.27.

**Table 3.26** Exploratory Factor Analysis for Product – KMO and Bartlett’s Test

| <b>KMO and Bartlett’s Test</b>                      |          |
|-----------------------------------------------------|----------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy.    | .830     |
| Bartlett’s Test of Sphericity    Approx. Chi-Square | 1339.698 |
| df                                                  | 55       |
| Sig.                                                | .000     |

**Table 3.27** Exploratory Factor Analysis for Product – Total Variance Explained

| <b>Total-Variance Explained</b> |              |                      |                     |              |                      |                     |
|---------------------------------|--------------|----------------------|---------------------|--------------|----------------------|---------------------|
| <b>Component</b>                | <b>Total</b> | <b>% of variance</b> | <b>Cumulative %</b> | <b>Total</b> | <b>% of Variance</b> | <b>Cumulative %</b> |
| 1                               | 4.348        | 39.530               | 39.530              | 4.348        | 39.530               | 39.530              |
| 2                               | 1.136        | 10.327               | 49.857              | 1.136        | 10.327               | 49.857              |
| 3                               | 1.022        | 9.289                | 59.147              | 1.022        | 9.289                | 59.147              |
| 4                               | .825         | 7.503                | 66.649              |              |                      |                     |
| 5                               | .739         | 6.719                | 73.368              |              |                      |                     |
| 6                               | .712         | 6.474                | 79.842              |              |                      |                     |
| 7                               | .561         | 5.104                | 84.946              |              |                      |                     |
| 8                               | .515         | 4.679                | 89.626              |              |                      |                     |
| 9                               | .457         | 4.157                | 93.783              |              |                      |                     |
| 10                              | .378         | 3.434                | 97.216              |              |                      |                     |
| 11                              | .306         | 2.784                | 100.000             |              |                      |                     |

Specifically, the nature of the three extracted factors for “Product” of the marketing mix is presented in Table 3.28, indicating three distinctive dimensions to “Product” known as (1) the ingredients, packaging, and food-coffee matching, (2) variety of coffee-food, innovative products and their appealing features, and (3) taste of coffee-food and snacks.

**Table 3.28** Rotated Component Matrix for the “Product” Factors

| Component | 1    | 2    | 3     |
|-----------|------|------|-------|
| PP10      | .761 |      | .226  |
| PP9       | .726 | .147 | .215  |
| PP11      | .653 | .515 | -.171 |
| PP7       | .556 | .111 | .546  |
| PP8       | .459 | .250 | .310  |
| PP2       |      | .752 | .244  |
| PP4       | .232 | .749 |       |
| PP5       | .206 | .630 | .314  |
| PP6       | .260 | .522 | .395  |
| PP1       | .127 | .136 | .848  |
| PP3       | .225 | .255 | .649  |

**Note.** Extraction Method: Principle Component Analysis.

Rotation Method: Varimax with Kaiser Normalization.

a. Rotation converged in 6 iterations.

PP= Product –Perceived

Reliability for “Ingredients, Packaging and Food-Coffee Matching” is ensured by Cronbach’s Alpha at 0.760, presented in Table 3.29, which provides a reliable measure to aim to understand how the customers perceive relating to compact packaging design allows take-away easily (Items 10), the cakes, snacks and foods offered always match with a cup coffee of this shop (Items 11), coffee’s raw materials (i.e. coffee beans) are unique, i.e. of special flavors (Items 9), ingredients used for cakes and snacks are unique (Items 8), coffee taste is always fresh and matches with the light food (Items 7).

**Table 3.29** Reliability Analysis for Product (Items 10, 9, 11, 7, and 8)

| Reliability Statistics |                            |                                              |                                  |                              |                                  |
|------------------------|----------------------------|----------------------------------------------|----------------------------------|------------------------------|----------------------------------|
| Cronbach's Alpha       |                            | Cronbach's Alpha Based on Standardized Items |                                  |                              | N of items                       |
| .760                   |                            | .759                                         |                                  |                              | 5                                |
| Item-Total Statistics  |                            |                                              |                                  |                              |                                  |
|                        | Scale Mean if Item Deleted | Scale Variance if Item Deleted               | Corrected Item-Total Correlation | Squared Multiple Correlation | Cronbach's Alpha if Item Deleted |
| PP10                   | 14.6350                    | 8.062                                        | .548                             | .363                         | .709                             |
| PP9                    | 14.8400                    | 7.383                                        | .578                             | .341                         | .697                             |
| PP11                   | 14.7900                    | 8.407                                        | .485                             | .269                         | .731                             |
| PP7                    | 14.7300                    | 7.807                                        | .557                             | .340                         | .705                             |
| PP8                    | 14.9450                    | 8.403                                        | .469                             | .272                         | .736                             |

As to the “Variety of Coffee-Food Choices, Innovative Products and their Appealing,” which describes the perceptions of the customers over the varieties of coffee and cake are available (Items 2), wide varieties of quality snacks and beverages choices. (Items 4), innovative products are always on the menu (Items 5), and product appearance is appealing, i.e. attractive (Items 6), the reliability measure is indicated by Cronbach's Alpha of 0.721, which is considered reliable (Hair et al., 2006).

**Table 3.30** Reliability Analysis for Product (Items 2, 4, 5, and 6)

| Reliability Statistics |                               |                                              |                                        |                                    |                                        |
|------------------------|-------------------------------|----------------------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       |                               | Cronbach's Alpha Based on Standardized Items |                                        |                                    | N of items                             |
| .721                   |                               | .723                                         |                                        |                                    | 4                                      |
| Item-Total Statistics  |                               |                                              |                                        |                                    |                                        |
|                        | Scale Mean if<br>Item Deleted | Scale Variance<br>if Item Deleted            | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| PP2                    | 10.9350                       | 4.241                                        | .496                                   | .265                               | .671                                   |
| PP4                    | 10.9450                       | 4.644                                        | .525                                   | .282                               | .650                                   |
| PP5                    | 11.0500                       | 4.509                                        | .533                                   | .293                               | .645                                   |
| PP6                    | 10.8550                       | 4.806                                        | .489                                   | .265                               | .671                                   |

On “Taste of coffee, food and snacks,” representing the perceptions of the customers over coffee delivers the best of tastes (Items 1), and food and snacks are fresh and delicious. (Items 3), Table 3.31 shows the measurement items, collectively, passing the absolute minimum of 0.6 for Cronbach’s Alpha.

**Table 3.31** Reliability Analysis for Product (Items 1 and 3)

| Reliability Statistics |                            |                                              |                                  |                              |                                  |
|------------------------|----------------------------|----------------------------------------------|----------------------------------|------------------------------|----------------------------------|
| Cronbach's Alpha       |                            | Cronbach's Alpha Based on Standardized Items |                                  |                              | N of items                       |
| .645                   |                            | .645                                         |                                  |                              | 2                                |
| Item-Total Statistics  |                            |                                              |                                  |                              |                                  |
|                        | Scale Mean if Item Deleted | Scale Variance if Item Deleted               | Corrected Item-Total Correlation | Squared Multiple Correlation | Cronbach's Alpha if Item Deleted |
| PP1                    | 3.8750                     | .701                                         | .476                             | .227                         | .                                |
| PP3                    | 3.8800                     | .667                                         | .476                             | .227                         | .                                |

For the “Process” element of Marketing Mix, adequacy of sampling needed for a robust exploratory factor analysis is indicated by KMO at 0.852, and the outcome of the total variance explained of the exploratory factor analysis, presented in Table 3.32, shows the unitary nature of the construct.

**Table 3.32** KMO and Bartlett’s Test for “Process” Element of Marketing-Mix

| <b>KMO and Bartlett’s Test</b>                   |                    |         |
|--------------------------------------------------|--------------------|---------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy. |                    | .852    |
| Bartlett’s Test of Sphericity                    | Approx. Chi-Square | 985.055 |
|                                                  | df                 | 21      |
|                                                  | Sig.               | .000    |

**Table 3.33** Total Variance Explained for “Process” Element of Marketing-Mix

| Total-Variance Explained |       |               |              |       |               |              |
|--------------------------|-------|---------------|--------------|-------|---------------|--------------|
| Component                | Total | % of variance | Cumulative % | Total | % of Variance | Cumulative % |
| 1                        | 3.632 | 51.893        | 51.893       | 3.632 | 51.893        | 51.893       |
| 2                        | .901  | 12.876        | 64.769       |       |               |              |
| 3                        | .631  | 9.013         | 73.782       |       |               |              |
| 4                        | .594  | 8.479         | 82.261       |       |               |              |
| 5                        | .484  | 6.915         | 89.176       |       |               |              |
| 6                        | .439  | 6.270         | 95.447       |       |               |              |
| 7                        | .319  | 4.553         | 100.000      |       |               |              |

Basically, the service process quality describes the quality of the services in general, represented by the perceived ability of the service staffs to deliver quickly and solve problems promptly (responsiveness dimension of service quality), the convenient operating hours of coffee shops (empathic dimension of service quality) and that the coffees are always made with good aroma and good quality that match the specific needs of the customers (reliability aspect of the service quality). Reliability coefficient, in terms of Cronhach’s Alpha, at 0.845, is indicated in Table 3.34.

**Table 3.34** Reliability Analysis for Process

| Reliability Statistics |                                              |                                   |                                        |                                    |                                        |
|------------------------|----------------------------------------------|-----------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       | Cronbach's Alpha Based on Standardized Items |                                   |                                        | N of items                         |                                        |
| .845                   | .845                                         |                                   |                                        | 7                                  |                                        |
| Item-Total Statistics  |                                              |                                   |                                        |                                    |                                        |
|                        | Scale Mean<br>if Item<br>Deleted             | Scale Variance<br>if Item Deleted | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| ProcessP1              | 22.550                                       | 15.717                            | .560                                   | .400                               | .830                                   |
| ProcessP2              | 22.620                                       | 15.133                            | .574                                   | .402                               | .828                                   |
| ProcessP3              | 22.675                                       | 14.887                            | .611                                   | .390                               | .822                                   |
| ProcessP4              | 22.580                                       | 15.322                            | .555                                   | .322                               | .830                                   |
| ProcessP5              | 22.645                                       | 14.926                            | .601                                   | .465                               | .823                                   |
| ProcessP6              | 22.555                                       | 14.433                            | .681                                   | .531                               | .811                                   |
| ProcessP7              | 22.775                                       | 14.410                            | .625                                   | .406                               | .820                                   |

The “Promotion” element of marketing mix, supported by the adequacy for sampling, at KMO of 0.749, indicates unitary nature of the variable, in Table 3.36.

**Table 3.35** KMO and Bartlett’s Test for “Promotion” Element of Marketing-Mix

| <b>KMO and Barlett’s Test</b>                    |                    |         |
|--------------------------------------------------|--------------------|---------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy. |                    | .749    |
| Bartlett’s Test of Sphericity                    | Approx. Chi-Square | 565.147 |
|                                                  | df                 | 10      |
|                                                  | Sig.               | .000    |

**Table 3.36** Total Variance Explained for “Promotion” Element of Marketing-Mix

| <b>Total-Variance Explained</b> |              |                          |                     |              |                          |                     |
|---------------------------------|--------------|--------------------------|---------------------|--------------|--------------------------|---------------------|
| <b>Component</b>                | <b>Total</b> | <b>% of<br/>variance</b> | <b>Cumulative %</b> | <b>Total</b> | <b>% of<br/>Variance</b> | <b>Cumulative %</b> |
| 1                               | 2.687        | 53.737                   | 53.737              | 2.687        | 53.737                   | 53.737              |
| 2                               | .844         | 16.882                   | 70.618              |              |                          |                     |
| 3                               | .673         | 13.453                   | 84.071              |              |                          |                     |
| 4                               | .449         | 8.976                    | 93.047              |              |                          |                     |
| 5                               | .348         | 6.953                    | 100.000             |              |                          |                     |

The “Promotion” element of the marketing mix seeks to obtain the perceptions of the customers towards seasonal promotion, offers of special gift programs, sales point program, and special promotional price for new menu, has reliability coefficient, at 0.781, shown in Table 3.37.

**Table 3.37** Reliability Analysis for Promotion

| Reliability Statistics |                                              |                                   |                                        |                                    |                                        |
|------------------------|----------------------------------------------|-----------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       | Cronbach's Alpha Based on Standardized Items |                                   |                                        |                                    | N of items                             |
| .781                   | .783                                         |                                   |                                        |                                    | 5                                      |
| Item-Total Statistics  |                                              |                                   |                                        |                                    |                                        |
|                        | Scale Mean<br>if Item<br>Deleted             | Scale Variance<br>if Item Deleted | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| PromotionP1            | 13.7850                                      | 8.289                             | .553                                   | .404                               | .741                                   |
| PromotionP2            | 13.8200                                      | 8.238                             | .644                                   | .495                               | .711                                   |
| PromotionP3            | 13.7600                                      | 8.985                             | .541                                   | .339                               | .745                                   |
| PromotionP4            | 13.7550                                      | 8.727                             | .466                                   | .287                               | .771                                   |
| PromotionP5            | 13.8400                                      | 8.305                             | .585                                   | .365                               | .730                                   |

The “Place” element of marketing mix is unitary in nature, as determined from the total variance explained in Table 3.39 while Table 3.38 indicates the adequacy of sampling by KMO at 0.651.

**Table 3.38** KMO and Bartlett's Test for “Place” Element of Marketing-Mix

| <b>KMO and Bartlett's Test</b>                   |                    |         |
|--------------------------------------------------|--------------------|---------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy. |                    | .651    |
| Bartlett's Test of Sphericity                    | Approx. Chi-Square | 322.194 |
|                                                  | df                 | 6       |
|                                                  | Sig.               | .000    |

**Table 3.39** Total Variance Explained for “Place” Element of Marketing-Mix

| Total-Variance Explained |       |               |              |       |               |              |
|--------------------------|-------|---------------|--------------|-------|---------------|--------------|
| Component                | Total | % of variance | Cumulative % | Total | % of Variance | Cumulative % |
| 1                        | 2.116 | 52.902        | 52.902       | 2.116 | 52.902        | 52.902       |
| 2                        | .872  | 21.789        | 74.690       |       |               |              |
| 3                        | .631  | 15.765        | 90.455       |       |               |              |
| 4                        | .382  | 9.545         | 100.000      |       |               |              |

**Note.** Extraction Method: Principle Component Analysis.

Reliability measure is ensured at 0.699 of the Cronbach's Alpha coefficient in Table 3.40 for the “Place” instrument, which is attempted to understand the customer perceptions over convenient access to the coffee shop, sufficiency of parking areas, being situated around convenience stores, and in the urban area.

**Table 3.40** Reliability Analysis for Place

| Reliability Statistics |                               |                                              |                                        |                                    |                                        |
|------------------------|-------------------------------|----------------------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       |                               | Cronbach's Alpha Based on Standardized Items |                                        |                                    | N of items                             |
| .699                   |                               | .700                                         |                                        |                                    | 4                                      |
| Item-Total Statistics  |                               |                                              |                                        |                                    |                                        |
|                        | Scale Mean if<br>Item Deleted | Scale Variance if<br>Item Deleted            | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| PlaceP1                | 11.0300                       | 4.530                                        | .573                                   | .408                               | .578                                   |
| PlaceP2                | 11.2150                       | 4.691                                        | .512                                   | .381                               | .616                                   |
| PlaceP3                | 11.1900                       | 4.906                                        | .408                                   | .202                               | .684                                   |
| PlaceP4                | 11.1000                       | 5.063                                        | .447                                   | .212                               | .656                                   |

The reliability measure for the “Price” element is assured by the calculated  $\alpha = 0.802$ , shown in Table 3.41 and Table 3.42, which is  $\geq 0.8$  (Nunnally, 1978), which attempts to measure the perceptions of the customers relating to “prices are matching with

the product according to the sizes and items,” “each of the products is value for money,” “prices paid match the quality of coffee and cakes,” “prices paid match the shop atmosphere,” and “the price of the coffee, snacks, and beverages are reasonable.”

**Table 3.41** Reliability Analysis for Price

| <b>Reliability Statistics</b> |                                              |            |
|-------------------------------|----------------------------------------------|------------|
| Cronbach's Alpha              | Cronbach's Alpha Based on Standardized Items | N of items |
| .802                          | .805                                         | 5          |

**Table 3.42** Total Variance Explained for “Price” Element of Marketing-Mix

| <b>Item-Total Statistics</b> |                            |                                |                                  |                              |                                  |
|------------------------------|----------------------------|--------------------------------|----------------------------------|------------------------------|----------------------------------|
|                              | Scale Mean if Item Deleted | Scale Variance if Item Deleted | Corrected Item-Total Correlation | Squared Multiple Correlation | Cronbach's Alpha if Item Deleted |
| PriceP1                      | 14.6150                    | 7.696                          | .575                             | .434                         | .767                             |
| PriceP2                      | 14.5450                    | 8.018                          | .587                             | .417                         | .764                             |
| PriceP3                      | 14.5050                    | 7.970                          | .655                             | .436                         | .746                             |
| PriceP4                      | 14.5250                    | 7.859                          | .527                             | .381                         | .783                             |
| PriceP5                      | 14.6700                    | 7.510                          | .598                             | .407                         | .760                             |

The “People” element of marketing mix is also unitary in nature, demonstrated by the total variance explained in Table 3.44, supported by the adequacy of sampling by KMO at 0.907 in Table 3.43.

**Table 3.43** KMO and Bartlett's Test for “People” Element of Marketing-Mix

| <b>KMO and Bartlett's Test</b>                   |                    |          |
|--------------------------------------------------|--------------------|----------|
| Kaiser-Meyer-Olkin Measure of Sampling Adequacy. |                    | .907     |
| Bartlett's Test of Sphericity                    | Approx. Chi-Square | 2328.443 |
|                                                  | df                 | 55       |
|                                                  | Sig.               | .000     |

**Table 3.44** Total Variance Explained for “People” Element of Marketing-Mix

| <b>Total-Variance Explained</b> |              |                          |                     |              |                          |                         |
|---------------------------------|--------------|--------------------------|---------------------|--------------|--------------------------|-------------------------|
| <b>Component</b>                | <b>Total</b> | <b>% of<br/>variance</b> | <b>Cumulative %</b> | <b>Total</b> | <b>% of<br/>Variance</b> | <b>Cumulative<br/>%</b> |
| 1                               | 5.881        | 53.465                   | 53.465              | 5.881        | 53.465                   | 53.465                  |
| 2                               | .918         | 8.347                    | 61.812              |              |                          |                         |
| 3                               | .770         | 6.999                    | 68.811              |              |                          |                         |
| 4                               | .734         | 6.670                    | 75.481              |              |                          |                         |
| 5                               | .568         | 5.166                    | 80.647              |              |                          |                         |
| 6                               | .527         | 4.792                    | 85.439              |              |                          |                         |
| 7                               | .434         | 3.941                    | 89.380              |              |                          |                         |
| 8                               | .361         | 3.277                    | 92.658              |              |                          |                         |
| 9                               | .298         | 2.712                    | 95.370              |              |                          |                         |
| 10                              | .281         | 2.554                    | 97.925              |              |                          |                         |
| 11                              | .228         | 2.075                    | 100.000             |              |                          |                         |

**Note.** Extraction Method: Principle Component Analysis.

The “People” element is soft-side of the service quality, represented by the perceptions of the customers over how coffee shop has competent, service oriented employees, the staffs know well their duties, the staffs deal with the customers in good manner, the staffs taking care of the customers very well, the staffs are friendly in dealing with customers, the staffs are always alerted and quickly respond to any customer needs, the staffs do not hesitate in helping customers, the staffs are active and show willingness to do their jobs, and the staffs have good attitudes. Reliability is confirmed through Cronbach’s Alpha at 0.911, shown in Table 3.45.

**Table 3.45** Reliability Analysis for People

| Reliability Statistics |                                              |                                   |                                        |                                    |                                        |
|------------------------|----------------------------------------------|-----------------------------------|----------------------------------------|------------------------------------|----------------------------------------|
| Cronbach's Alpha       | Cronbach's Alpha Based on Standardized Items |                                   |                                        |                                    | N of items                             |
| .911                   | .912                                         |                                   |                                        |                                    | 11                                     |
| Item-Total Statistics  |                                              |                                   |                                        |                                    |                                        |
|                        | Scale Mean<br>if Item<br>Deleted             | Scale Variance if<br>Item Deleted | Corrected<br>Item-Total<br>Correlation | Squared<br>Multiple<br>Correlation | Cronbach's<br>Alpha if Item<br>Deleted |
| PeopleP1               | 38.1050                                      | 45.989                            | .633                                   | .520                               | .904                                   |
| PeopleP2               | 37.9700                                      | 45.473                            | .661                                   | .608                               | .903                                   |
| PeopleP3               | 37.9650                                      | 44.635                            | .727                                   | .626                               | .899                                   |
| PeopleP4               | 38.0550                                      | 44.403                            | .732                                   | .603                               | .899                                   |
| PeopleP5               | 38.3150                                      | 45.820                            | .530                                   | .344                               | .911                                   |
| PeopleP6               | 38.0400                                      | 44.861                            | .669                                   | .531                               | .902                                   |
| PeopleP7               | 38.0450                                      | 46.208                            | .688                                   | .550                               | .902                                   |
| PeopleP8               | 37.9050                                      | 46.542                            | .625                                   | .452                               | .904                                   |
| PeopleP9               | 38.0250                                      | 46.400                            | .608                                   | .442                               | .905                                   |
| PeopleP10              | 38.0050                                      | 45.178                            | .709                                   | .564                               | .900                                   |
| PeopleP11              | 38.0200                                      | 44.802                            | .703                                   | .571                               | .900                                   |

## **CHAPTER 4**

### **DATA ANALYSIS AND RESULTS**

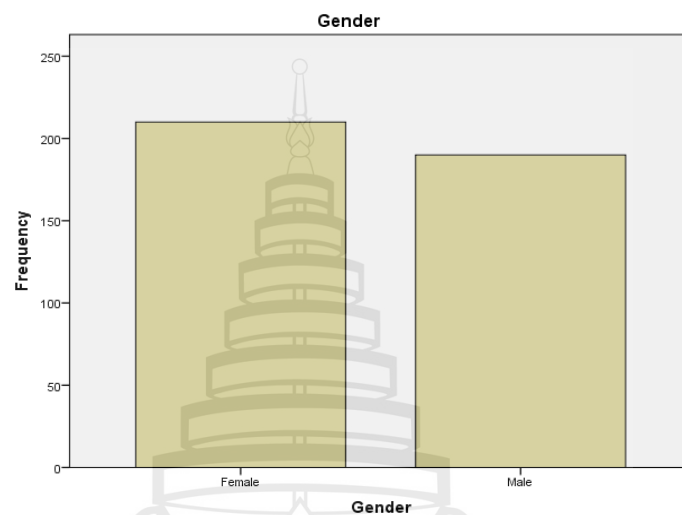
#### **4.1 Introduction**

Data collected according to the research design procedure discussed in Chapter Three are subjected to both descriptive examination and inferential statistics analysis. Chapter Three has already resolved the dimensionality issue as well as validity and reliability assurance. This chapter discusses the results of the statistics analysis, being interpreted in the context of the literature review presented in Chapter Two. First, sample profiles of the demographics and psychographics variables are presented in Section 4.2, which provides the necessary contextual base to help understand the research data and the theoretical structure that explains the patterns of relationships of variables. Contextual knowledge is an aspect of population generalization while, on the practical aspect, it provides the necessary segmentation insight to the marketers and the organizations to help them target and position effectively in the market. Then, in Section 4.3, the descriptive profiles of the variables involved are discussed. Sections 4.4 to 4.6 examine the supportability of the three hypotheses that were raised in Chapter Two. Lastly, Section 4.7 discusses the results of the t-test and ANOVA tests in understanding the roles played by both demographics and psychographics variables.

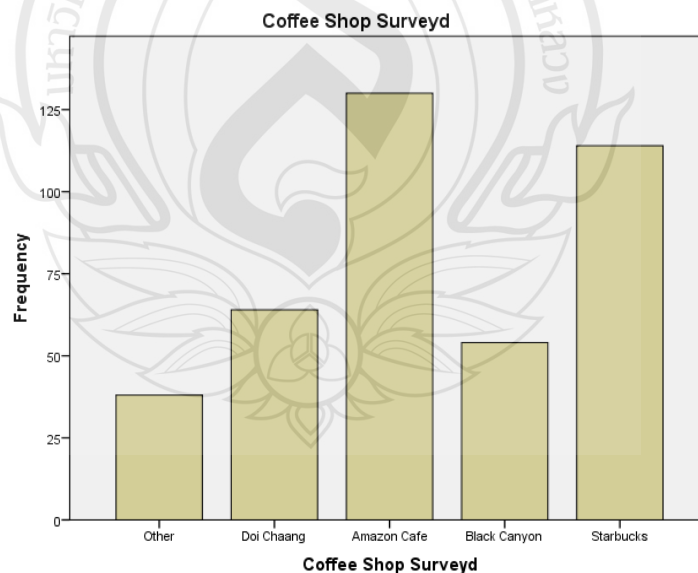
#### **4.2 Respondent Profiles**

The sample profile of the respondents participated in the survey is represented by 52.5% of female customers and 47.5% of the male customers, as shown in Figure 4.1, recalling to their perceived experiences over the chosen branded coffee shops (represented by 32.5% of those recalling Amazon Café, 28.5% on Starbucks, Doig Chaang at 16%,

and 13.5% on Black Canyon, with the rest of 9.5% being clustered as others, shown in Figure 4.2) located in either Bangkok (48.3%) or Chiang Rai (51.8%) in 4.3. Among the respondents, 74% are single and 26% are married, as shown in Figure 4.4.

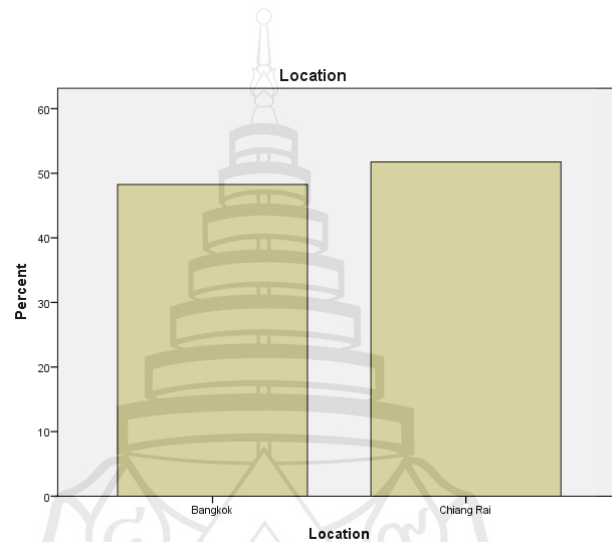


**Figure 4.1** Gender Profile

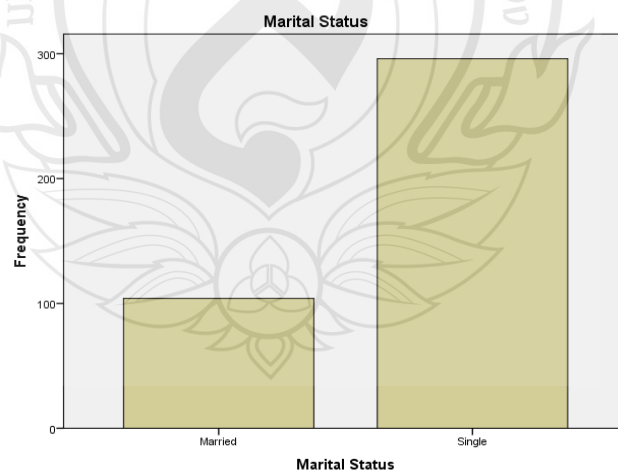


**Figure 4.2** The Recalled Brands

The significance of asking the respondents to indicate a preferred recalled brands from which the survey instrument is addressed to is that this indicator provides an overview of the current state of preferences for the different brands of coffee shops in both Chiang Rai and Bangkok. The ANOVA test would be performed to examine the level of significant differences among each other in the later section of this Chapter.

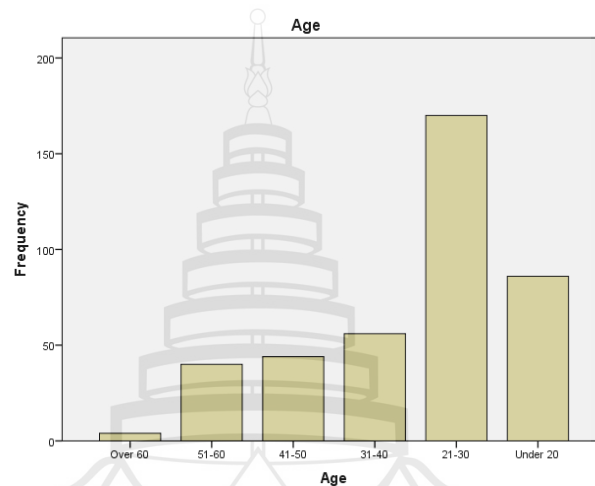


**Figure 4.3** Location of the Coffee Shops Referred to by the Respondents



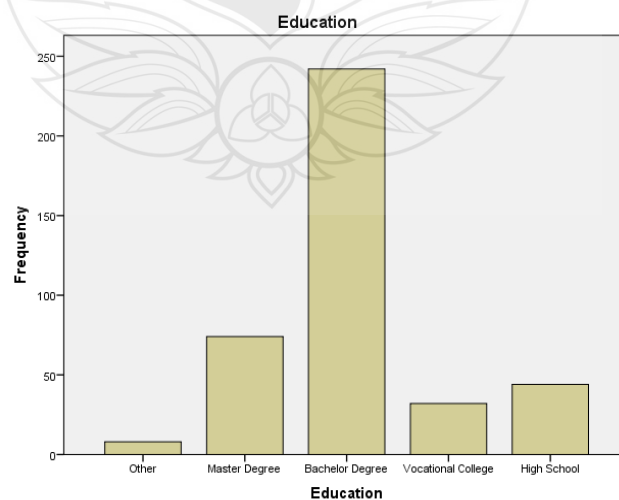
**Figure 4.4** The Marital Profile

Among the respondents, there are 42.5% of them of the ages in between 21-30 age groups, with the second majority age group under 20 years at 21.5%, and 11% in between 41 to 50 years, and 10% in between 51 to 60, and only 1% over 60 years of age, shown in Figure 4.5.



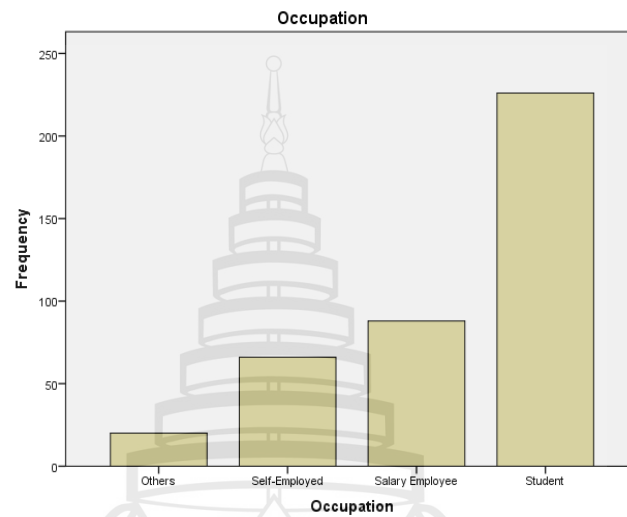
**Figure 4.5** Age Profile

Education wise, as shown in Figure 4.6, the majority has Bachelor Degree, at 60.5%, and with the rest distributed to master degree (18.5%) and high school (11%) and vocational college diploma at 8%.



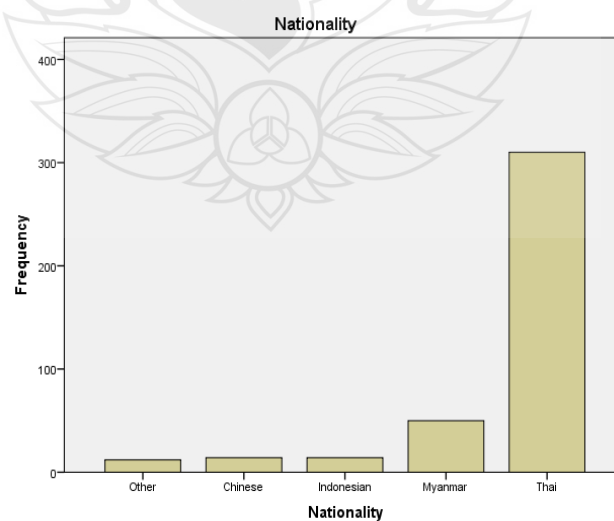
**Figure 4.6** Education Profile

In addition, the majority of the respondents are students at 56.5%, followed by salaried employees at 22%, self-employed at 16.5% and others at 5%, as shown in Figure 4.7.



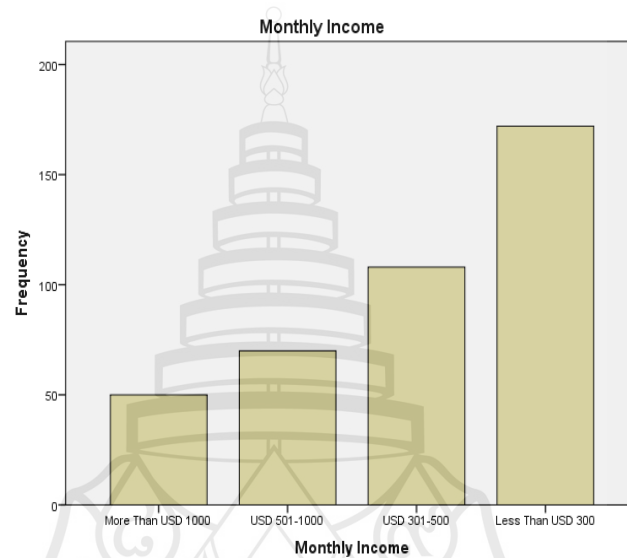
**Figure 4.7** Occupation Profile

Nationality wise, the majority are Thai, at 77.5%, shown in Figure 4.8, while those from Myanmar at 12.5%, the Chinese at 3.5%, Indonesia at 3.5% and other nationality at 3%.



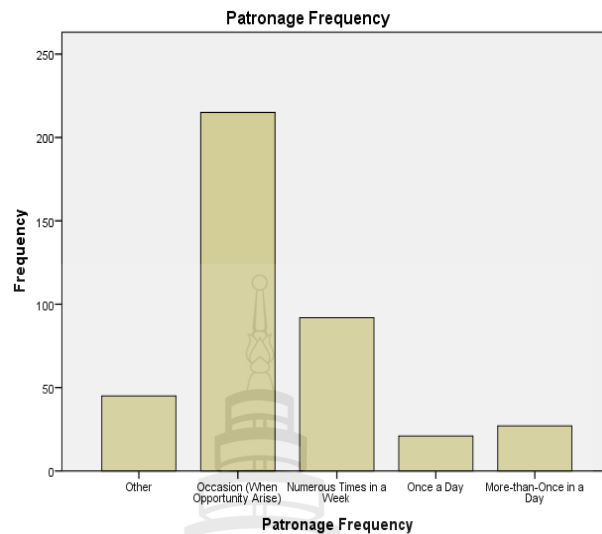
**Figure 4.8** Nationality Profile

As indicated in Figure 4.9, the majority of the respondents' monthly income level is under 300 USD at 172 respondents or 43%, followed by the income group of USD 301-500 at 108 participants or 27%, USD 501-1000 at 70 respondents or 17.5% and over USD 1000 at 60 respondents, or at 12.5%.



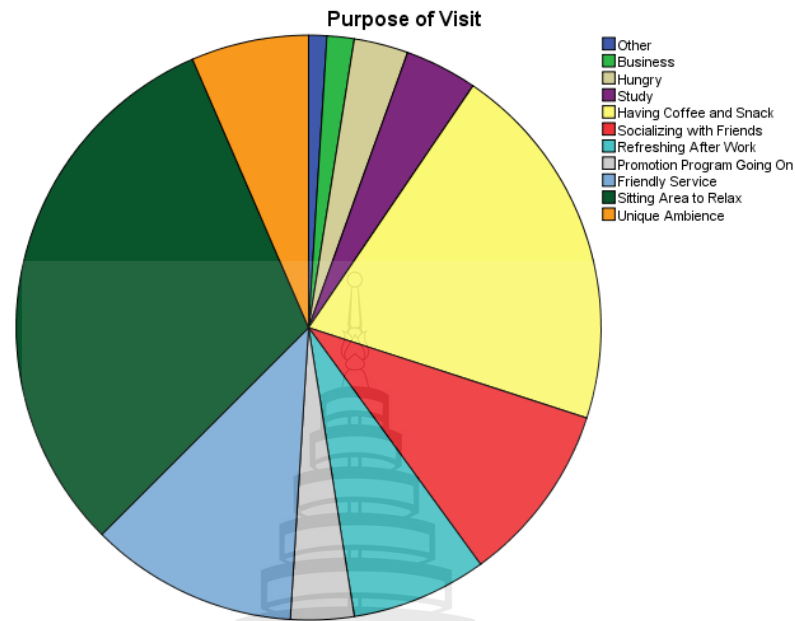
**Figure 4.9** Monthly Income Profile

A very key descriptive variable, the psychographics oriented one, is patronage frequency, which is shown in Figure 4.10, which clearly indicates that the majority of the customers who responded was told that they visit the branded coffee shops occasionally, or when opportunity arises, at 53.8%. Otherwise, 23% of the respondents indicated much frequent visit behaviors, at 23% on numerous times in a week, followed by 6.8% of them frequented more than once in a day, or once a day, at 5.3%. Other unstated behavior is clustered into 11.3%.



**Figure 4.10** Patronage Frequency

Another important psychographics variable is related to the purpose of visit which provides the direction for customer value proposition identification and service delivery. As shown in Figure 4.11, the majority of the respondents indicated that finding a sitting area to relax is the key, at 31%, followed by purpose of having coffee and snack at 20.5%, the reason of friendly service at 11.5%, for socializing purpose with friends at 10%, and for after-work refreshing purpose at 7.5%, and ambience attractiveness at 10%. The rest are functional issues such as respondents being attracted due to the ongoing promotional campaign, or simply visited because of physiological needs, i.e. hungry, collectively, at less than 10%.



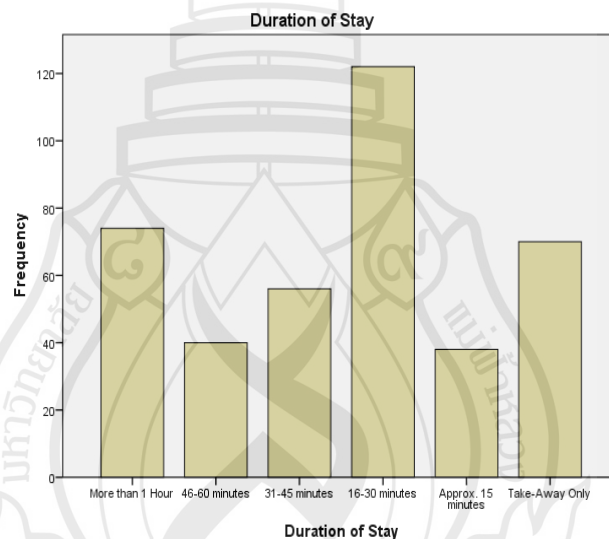
**Figure 4.11** Purpose of Visit Distribution Profile

These overall psychographics indicators, illustrated above, show that customers visit branded coffee shops not only for the functional needs i.e. to have a coffee or food, but most importantly for pleasurable and service oriented purposes that are characterized by attractive ambience, friendly services and an environment that provides a place for socialization with friends. Thus, it clearly indicates, without examining into the details described by the hypothetical structure of the model, the key role played by the theory and knowledge of environmental psychology. In other words, the environment, represented by “servicescapes”, the conveniences and the different characteristics of services provided (enabled by marketing mix strategies), would encourage or set the occasion for different behavioral patterns of the customers (i.e. to visit for relaxing, for socializing, because of good coffee or ambience) who intend to visit or are frequently patronizing the branded coffee shops.

Nevertheless, descriptive profile as shown in Figure 4.11 will only able to tell the overall direction of customer preferences and nature of customer value proposition to be designed and delivered, and thus, it will not be able to shed light further towards the Gestalt nature of the environmental psychology. To this it means that the customers can use a wide variety of stimulus variables to form a holistic picture about the services,

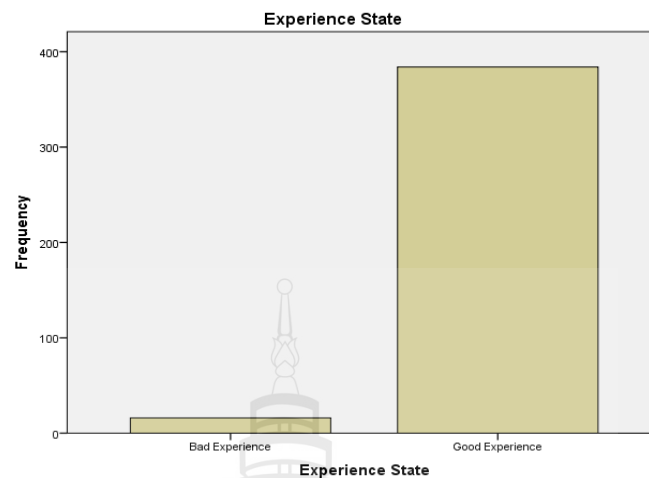
essentially forming the so-called brand trust towards the branded coffee shops, which then help them to simplify decision making, represented by customer loyalty. A part of this Gestalt picture of environmental psychology theory is reflected in Hypothesis 2 (H2) which will be addressed in the later parts of this Chapter.

In terms of the duration of stay for each of the visit to the branded coffee shops, as shown in Figure 4.12, the majority on average would stay for 16-30 minutes, at 30.5%, followed by 18.5% more than 1 hour, 31-45 minutes at 14% and 46-60 minutes at 10.5%. On the shorter duration aspect, about 9.5% responded to stay for around 15 minutes, while the other 17.5% are normally on take-away services.



**Figure: 4.12** Profile of the Duration of Stay

In terms of the experience, in general, as shown in Figure 4.13, 96% of the respondents indicate they have good experiences with the overall services and product experiences, and only 4% shows bad experiences.



**Figure 4.13** Experiential State Profile

### 4.3 Descriptive Analysis of the Variables

Tables 4.1-4.11 present the descriptive profiles of how the respondents perceive towards the 7Ps of marketing-mix elements and their attitudes and attitudes at post-service consumption stages. This section will present only a synthesis oriented discussion over the data. In five Likert scales of the responses, from “1” which stands on “strongly disagree” to “2” on “disagree,” to “3” of neither the extremes, to “4” on “agree” and “5” on “strongly agree,” the state of reality which implies to the marketers and the coffee shop owners is that in general the branded coffee shops in Bangkok and Chiang Rai fail to meet the agreeable expectation of the customers. Only, on average, few of the asked items in the survey score higher than scale crossing over “4,” and there are “the cups and saucers are clean,” and “the coffee shop has clean environment,” in the “Physical” element of marketing-mix, at mean of 4.13 and 4.09, respectively.

The states of satisfaction and loyalty of customers and trust on the brands are all below the “4” (agreeable) scale, in Tables 4.8, 4.9, and 4.10, which are evidenced also by the negative quality services gaps, ranging from -0.3174 to -0.4525, in Table 4.11.

**Table 4.1** Descriptive Profile of Product Element of Marketing-Mix

| <b>Product Item</b>                                                              | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|----------------------------------------------------------------------------------|-------------|-------------------------------|
| Coffee delivers the best of tastes.                                              | 3.8800      | .81686                        |
| Foods and snacks are fresh and delicious.                                        | 3.8750      | .83733                        |
| Compact packaging design allows take-away easily.                                | 3.8500      | .92717                        |
| Coffee taste is always fresh and matches with the light food.                    | 3.7550      | .97845                        |
| Product appearance is appealing, i.e. attractive.                                | 3.7400      | .86271                        |
| The cakes, snacks and foods offered always match with a cup coffee of this shop. | 3.6950      | .91327                        |
| Varieties of coffee and cake are available.                                      | 3.6600      | 1.02813                       |
| Wide varieties of quality snacks and beverage choices.                           | 3.6500      | .87717                        |
| Coffee's raw materials (i.e. coffee beans) are unique, i.e. of special flavors.  | 3.6450      | 1.0544                        |
| Innovative products are always on the menu.                                      | 3.5450      | .91107                        |
| Ingredients used for cakes and snacks are unique.                                | 3.5400      | .93305                        |

**Table 4.2** Descriptive Profile of Price Element of Marketing-Mix

| <b>Price Item</b>                                                      | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|------------------------------------------------------------------------|-------------|-------------------------------|
| Prices paid match the quality of coffee and cakes.                     | 3.7100      | .81089                        |
| Prices paid match the shop atmosphere.                                 | 3.6900      | .96240                        |
| Each of the products is value for money.                               | 3.6700      | .86195                        |
| Prices are matching with the product according to the sizes and items. | 3.6000      | .94987                        |
| The price of the coffee, snacks, and beverages are reasonable.         | 3.5450      | .96970                        |

**Table 4.3** Descriptive Profile of Place Element of Marketing-Mix

| <b>Place Item</b>                                                        | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|--------------------------------------------------------------------------|-------------|-------------------------------|
| It is convenient to access to the coffee shop.                           | 3.8150      | .95028                        |
| Coffee shop is located in the urban area.                                | 3.7450      | .91765                        |
| Coffee shop is situated around the conveniences store.                   | 3.6550      | 1.00922                       |
| Sufficient parking area can be found in order to visit this coffee shop. | 3.6300      | .96198                        |

**Table 4.4** Descriptive Profile of Promotion Element of Marketing-Mix

| <b>Promotion Item</b>                                                                                        | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|--------------------------------------------------------------------------------------------------------------|-------------|-------------------------------|
| Coffee shop enhances promotion channels by using television, internet, web site, magazine, and journals etc. | 3.4850      | 1.02587                       |
| Coffee shop provides sales point program (i.e. membership, to collect points to redeem) for the customers.   | 3.4800      | .87837                        |
| Coffee shop often provides seasonal promotion.                                                               | 3.4550      | 1.02499                       |
| Coffee shop promotes sales by offering special gift program in the memorial days.                            | 3.4200      | .94118                        |
| Special promotional price for new menu.                                                                      | 3.4000      | .98612                        |

**Table 4.5** Descriptive Profile of People Element of Marketing-Mix

| <b>People Item</b>                                          | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|-------------------------------------------------------------|-------------|-------------------------------|
| The staffs deliver customers' order accurately.             | 3.9400      | .85336                        |
| The staffs deal with the customers in good manner.          | 3.8800      | .93154                        |
| The staffs know well their duty.                            | 3.8750      | .92277                        |
| The staffs are active and show willingness to do their job. | 3.8400      | .89801                        |

**Table 4.5** (continued)

| <b>People Item</b>                                                         | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|----------------------------------------------------------------------------|-------------|-------------------------------|
| The staffs have good attitudes.                                            | 3.8250      | .94159                        |
| The staffs do not hesitate in helping customers.                           | 3.8200      | .88858                        |
| The staffs are friendly in dealing with customers.                         | 3.8050      | .97435                        |
| The staffs are always alertful and quickly response to any customer needs. | 3.8000      | .81956                        |
| The staffs take care of the customers very well.                           | 3.7900      | .94771                        |
| Coffee shop has competent, service-oriented employees.                     | 3.7400      | .90246                        |
| The staffs are not elegant.                                                | 3.5300      | 1.05920                       |

**Table 4.6** Descriptive Profile of Physical Element of Marketing-Mix

| <b>Physical Item</b>                                                                    | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|-----------------------------------------------------------------------------------------|-------------|-------------------------------|
| The cups and saucers are clean.                                                         | 4.1300      | .86890                        |
| The coffee shop has clean environment.                                                  | 4.0900      | .89100                        |
| Coffee shop provides free Wi-fi.                                                        | 3.9850      | 1.05715                       |
| The temperature in the shop is comfortable.                                             | 3.9550      | .90832                        |
| Table layout is very pleasing i.e. suitable for relaxing and conversation with friends. | 3.9250      | .90633                        |
| General environment of coffee shop has attractive style.                                | 3.8650      | .86524                        |
| The coffee shop's lighting condition is pleasing and comfortable.                       | 3.8550      | .80970                        |
| The landscape of the coffee shop is nice.                                               | 3.8500      | .85811                        |
| The facility for seating is comfortable.                                                | 3.8400      | .91460                        |
| The coffee shop's interior design is uniquely attractive i.e. delightful styles.        | 3.8050      | .91052                        |
| The ambience of the coffee shop is cozy, homely.                                        | 3.7900      | .89325                        |

**Table 4.6** (continued)

| <b>Physical Item</b>                                            | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|-----------------------------------------------------------------|-------------|-------------------------------|
| Coffee shop's building decoration is modern and looks pleasing. | 3.7600      | .95114                        |
| Coffee shop environment is nice and quiet.                      | 3.7300      | .85962                        |
| It is easy to get in and out of the seats at the coffee shop.   | 3.7200      | .91854                        |
| Coffee shop provides various kinds of magazines and journals.   | 3.4050      | 1.00673                       |

**Table 4.7** Descriptive Profile of Process Element of Marketing-Mix

| <b>Process Item</b>                                                              | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|----------------------------------------------------------------------------------|-------------|-------------------------------|
| The staffs deliver the services quickly.                                         | 3.8500      | .79314                        |
| Coffees are always made with good quality.                                       | 3.8450      | .89609                        |
| Coffee shop's open and close time is appropriate.                                | 3.8200      | .87149                        |
| The staffs solve the problem promptly (i.e. wrong order) when occur.             | 3.7800      | .88519                        |
| Coffees are always made with good aroma.                                         | 3.7550      | .89273                        |
| The staffs actively help to recommend the choices from the menu.                 | 3.7250      | .88958                        |
| Non-coffee products like cakes and snacks, or foods are made with quality taste. | 3.6250      | .95743                        |

**Table 4.8** Descriptive Profile of Customer Satisfaction

| <b>Customer Satisfaction Item</b>                                                                              | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|----------------------------------------------------------------------------------------------------------------|-------------|-------------------------------|
| I enjoyed the overall atmosphere of the coffee shop's interior.                                                | 3.8250      | .90909                        |
| I am pleased with the prompt service delivery.                                                                 | 3.8150      | .86176                        |
| The environment of the coffee shop allows me to pause the hectic hours of works and simply recovers my energy. | 3.8000      | .92852                        |
| Overall, the shop atmosphere met my expectation.                                                               | 3.7850      | .83697                        |
| Overall, the shop service met my expectation.                                                                  | 3.7700      | .84788                        |
| The services in this shop always delight me.                                                                   | 3.7650      | .84946                        |
| The quiet situation of coffee shop is favourable for my study.                                                 | 3.7500      | .98992                        |
| The smell of coffee attracts me and energizes my memory.                                                       | 3.7300      | .93235                        |
| In-house music entertainment gave me pleasure.                                                                 | 3.7150      | .89206                        |
| I feel emotionally attached to the shop.                                                                       | 3.7050      | .91656                        |
| I never complain about the services.                                                                           | 3.6750      | 1.01585                       |
| Food decoration is eye catching on me.                                                                         | 3.6350      | .94552                        |
| The innovative menu always thrills me                                                                          | 3.5800      | .90313                        |

**Table 4.9** Descriptive Profile of Customer Loyalty

| <b>Customer Loyalty Item</b>                                                            | <b>Mean</b> | <b>Standard<br/>Deviation</b> |
|-----------------------------------------------------------------------------------------|-------------|-------------------------------|
| I would love to come back to this coffee shop again.                                    | 3.8600      | .89577                        |
| I am sure to revisit this coffee shop.                                                  | 3.8550      | .84603                        |
| I would say positive words about this coffee shop to others.                            | 3.8350      | .86582                        |
| I have good impression over the quality services of this shop.                          | 3.7900      | .84717                        |
| The delightful feeling from this coffee shop makes me satisfied every time I recall it. | 3.7800      | .84462                        |
| I will bring my family or friends to this coffee shop.                                  | 3.7300      | .97954                        |

**Table 4.9** (continued)

| <b>Customer Loyalty Item</b>                                                          | <b>Mean</b> | <b>Standard Deviation</b> |
|---------------------------------------------------------------------------------------|-------------|---------------------------|
| When I want to drink coffee, I always think about this coffee shop.                   | 3.7250      | .95481                    |
| I would suggest to my close friends to have drink and snack at this coffee shop.      | 3.7150      | .92516                    |
| I never regret to choose this coffee shop.                                            | 3.6700      | .86195                    |
| Never refuse to drink at this coffee shop.                                            | 3.6450      | .90611                    |
| Don't hesitate to recommend to my relatives and co-workers to visit this coffee shop. | 3.5500      | .92175                    |

**Table 4.10** Descriptive Profile of Brand Trust

| <b>Brand Trust Item</b>                                                                                          | <b>Mean</b> | <b>Standard Deviation</b> |
|------------------------------------------------------------------------------------------------------------------|-------------|---------------------------|
| I trust brand that delivers consistent best of tastes.                                                           | 3.7950      | .99269                    |
| Uniquely designed coffee shop with good sitting environment always reflects trustfulness.                        | 3.7889      | .94997                    |
| Brand should always reflect the image i.e. unique quality of coffee menu, the services and the shop environment. | 3.7350      | .97835                    |
| Coffee of trusted coffee brand shop always satisfies me.                                                         | 3.7000      | 1.05488                   |
| If there are few similar stores around, I would choose the preferred brand.                                      | 3.6800      | 1.09114                   |
| When I choose to have a good cup of coffee, brand trust leads me to the decision.                                | 3.6650      | .99259                    |
| Brand for coffee shop is important to me because it means consistency of product and service quality.            | 3.6400      | .96058                    |
| Brand name is selected apart from price.                                                                         | 3.5250      | 1.01091                   |

**Table 4.11** Descriptive Statistics of the Service Quality Gaps of the Marketing –Mix- Elements

|                  | <b>N</b> | <b>Minimum</b> | <b>Maximum</b> | <b>Mean</b> | <b>Std. Deviation</b> |
|------------------|----------|----------------|----------------|-------------|-----------------------|
| Process-SQ Gap   | 400      | -3.60          | 2.00           | -.3174      | .74731                |
| Product-SQ Gap   | 400      | -2.36          | 1.18           | -.3248      | .58268                |
| Physical-SQ Gap  | 400      | -2.33          | 1.07           | -.3519      | .55889                |
| People-SQ Gap    | 400      | -2.36          | 1.00           | -.3646      | .59909                |
| Place-SQ Gap     | 400      | -2.25          | 1.50           | -.3650      | .67298                |
| Promotion-SQ Gap | 400      | -3.60          | 2.00           | -.4048      | .82977                |
| Price-SQ Gap     | 400      | -2.80          | 2.00           | -.4525      | .71678                |

**Note.** SQ=Service Quality

As presented in Tables 4.12 and 4.14, the specific areas of information that need to be stressed upon on the levels of perceived importance by the customers to the branded coffee shops are that the customers, in general, perceive the different domains of marketing mix initiatives important, except only for “process” and “promotion,” at below “4” of the five Likert scale of responses.

The mean of the levels of perceived importance ranges from 4.0376 (“product”) to 4.1689 (“people”), to 4.2023 (“physical”), which infers that people-oriented services and the environmental psychology are important drivers to be stressed upon as marketing-mixes strategies, to be presented in the next Section 4.3, can significantly explain the variance of customer satisfaction, at 50.7 percent. Tables 4.13 and Table 4.14 present how the customers perceive the different aspects of the marketing mix initiatives have matched their expectations, and none stand above “4” (the agreeable level).

**Table 4.12** Descriptive Statistics of the Perceived Importance of the Marketing-Mix Elements

|                     | <b>N</b> | <b>Minimum</b> | <b>Maximum</b> | <b>Mean</b> | <b>Std. Deviation</b> |
|---------------------|----------|----------------|----------------|-------------|-----------------------|
| Physical Important  | 400      | 1.47           | 5.00           | 4.2023      | .68779                |
| People Important    | 400      | 1.55           | 5.00           | 4.1689      | .70437                |
| Price Important     | 400      | 1.40           | 5.00           | 4.0955      | .77241                |
| Place Important     | 400      | 1.00           | 5.00           | 4.0762      | .74137                |
| Product Important   | 400      | 1.55           | 5.00           | 4.0376      | .64462                |
| Process Important   | 400      | 1.00           | 5.00           | 3.9216      | .84602                |
| Promotion Important | 400      | 1.00           | 5.00           | 3.8540      | .83596                |

**Table 4.13** Descriptive Statistics of the Perceived Marketing-Mix Elements

|                     | <b>N</b> | <b>Minimum</b> | <b>Maximum</b> | <b>Mean</b> | <b>Std. Deviation</b> |
|---------------------|----------|----------------|----------------|-------------|-----------------------|
| Physical Perceived  | 400      | 2.20           | 4.93           | 3.8503      | .60891                |
| People Perceived    | 400      | 1.27           | 5.00           | 3.8038      | .67156                |
| Price Perceived     | 400      | 2.18           | 4.91           | 3.7123      | .57915                |
| Place Perceived     | 400      | 1.75           | 5.00           | 3.7112      | .69599                |
| Product Perceived   | 400      | 1.40           | 5.00           | 3.6041      | .68199                |
| Process Perceived   | 400      | 1.00           | 5.00           | 3.6041      | .68981                |
| Promotion Perceived | 400      | 1.00           | 5.00           | 3.4492      | .71141                |

**Table 4.14** Descriptive Statistics of Factorized “Product” and “Physical” of the Marketing-Mix Elements and Post-Consumption Variables

|                                   | <b>N</b> | <b>Minimum</b> | <b>Maximum</b> | <b>Mean</b> | <b>Std. Deviation</b> |
|-----------------------------------|----------|----------------|----------------|-------------|-----------------------|
| Servicescapes                     | 400      | 2.00           | 5.00           | 3.9196      | .67672                |
| Coffee, Foods and<br>Snack Tastes | 400      | 1.50           | 5.00           | 3.8075      | .71622                |

**Table 4.14** (continued)

|                                                                                                   | N   | Minimum | Maximum | Mean   | Std. Deviation |
|---------------------------------------------------------------------------------------------------|-----|---------|---------|--------|----------------|
| Environment                                                                                       | 400 | 1.60    | 5.00    | 3.8000 | .66927         |
| Customer Loyalty                                                                                  | 400 | 1.64    | 5.00    | 3.7375 | .64808         |
| Customer Satisfaction                                                                             | 400 | 1.85    | 5.00    | 3.7349 | .62367         |
| Ingredients, Packaging<br>and Food-Coffee<br>Matching                                             | 400 | 1.60    | 5.00    | 3.6970 | .68729         |
| Brand Trust                                                                                       | 400 | 1.00    | 5.00    | 3.6932 | .74971         |
| Brand Attitude                                                                                    | 400 | 1.00    | 5.00    | 3.6587 | .80924         |
| Variety of Coffee-Foods<br>Choices, Innovative<br>Products and Their<br>Appealing<br>Conveniences | 400 | 1.25    | 5.00    | 3.6488 | .68005         |
|                                                                                                   | 400 | 1.00    | 4.00    | 3.0370 | .57868         |

#### 4.4 Concluding Hypothesis 1

Hypothesis 1 (H1) states that the seven-P marketing mix oriented service quality factors can significantly predict customers satisfaction. To study the statistical evidences in support of H1, multivariate regression tool which includes the correlated predictor variables can be used. First, the significant predictors are identified by the use of correlations analysis which the result in Table 4.15 indicates the all the 7Ps can be included in the multivariate regression analysis. Among these elements of marketing-mix, physical element has the highest positive Pearson correlation strengths, at 0.647\*\* (significant at 0.01 level, 2-tailed) when compared to other mix variables while promotion and process elements have the lowest correlate stage to customer satisfaction level.

**Table 4.15** Identifying the 7-P Predictors for Predicting Customer Satisfaction

|                     | Customer Satisfaction |
|---------------------|-----------------------|
| Product Perceived   | 0.605**               |
| Price Perceived     | 0.533**               |
| Place Perceived     | 0.478**               |
| Promotion Perceived | 0.317**               |
| People Perceived    | 0.597**               |
| Physical Perceived  | 0.647**               |
| Process perceived   | 0.303**               |

Specifically, the “Physical” element encompasses, in majority, the attractiveness of the physical facilities and the landscapes, driven by the layouts, ambience of the environment, and the provision of some of the physical features and tangibles i.e. Wi-fi, lighting conditions, and building decoration. The significant role of “Physical” mix in predicting customer satisfaction is shown by the highest Beta coefficient of the multivariate regression analysis result of Table 4.16, followed by “Product” at Beta of 0.249, “Promotion” at Beta of 0.221, “Price” at Beta of 0.122, and “Process” at Beta of -0.204. The roles of “Physical” or in similar term as “Servicescape,” are also evidenced in the research outcomes of Voon (2012), fore restaurant context.

In short, the result of the multivariate regression analysis indicates that the customers’ fulfillment and pleasurable responses (Oliver, 1997) and satisfactory judgment towards the coffee product and services offered are not only the results of the cognitive assessments over a host of service attributes, presented in the domains of the 7-P marketing mixes, but also connotes the feeling which can be represented as short-term attitude that can further lead to behavioral intention as in the theory of planned behavior, or as trust, which is a more stable-term attitude that can readily help to foster loyalty. The role of the price factor identified in Table 4.16, represented by Beta of 0.122, depicts as well as gross benefit-cost judgment of the customers, for instance, in the perceptions towards value for money and the overall impression that the prices paid match the qualities of the product and the services.

**Table 4.16** Multivariate Regression Analysis for Customer Satisfaction Predicted by 7P Marketing-Mix Service Quality

Model Summary

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate |
|-------|-------------------|----------|-------------------|----------------------------|
| 1     | .705 <sup>a</sup> | .497     | .488              | .44612                     |

ANOVA

| Model      | Sum of Squares | df  | Mean Square | F      | Sig.              |
|------------|----------------|-----|-------------|--------|-------------------|
| Regression | 77.176         | 7   | 11.025      | 55.395 | .000 <sup>b</sup> |
| Residual   | 78.019         | 392 | .199        |        |                   |
| Total      | 155.194        | 399 |             |        |                   |

Coefficients

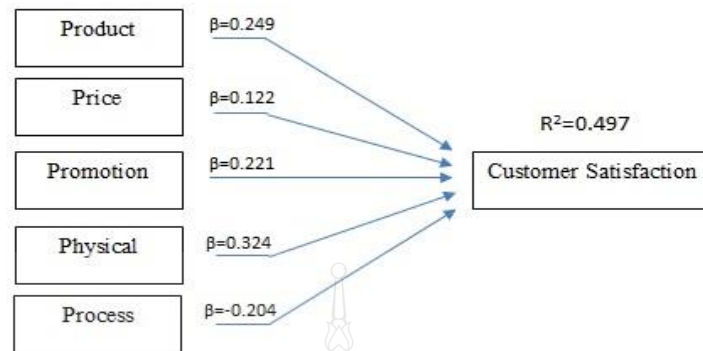
|       |                     | Unstandardized Coefficients |      | Standardized Coefficients |        |      |
|-------|---------------------|-----------------------------|------|---------------------------|--------|------|
| Model |                     | B                           | SD   | Beta                      | t      | Sig. |
| 1     | (Constant)          | .644                        | .169 |                           | 3.800  | .000 |
|       | Product Perceived   | .268                        | .059 | .249                      | 4.563  | .000 |
|       | Price perceived     | .112                        | .048 | .122                      | 2.341  | .020 |
|       | Place Perceived     | .054                        | .045 | .060                      | 1.199  | .231 |
|       | Promotion Perceived | .194                        | .061 | .221                      | 3.189  | .002 |
|       | People perceived    | .054                        | .061 | .058                      | .879   | .380 |
|       | Physical perceived  | .332                        | .067 | .324                      | 4.959  | .000 |
|       | Process perceived   | -.184                       | .066 | -.204                     | -2.792 | .005 |

**Note.** Dependent Variable: Customer Satisfaction

a. Predictors: (Constant), Process-Perceived, Physical-Perceived, Place-Perceived, Price-Perceived, Product-Perceived, People-perceived, Promotion-Perceived

b. Dependent Variable: Customer Satisfaction

The more visual representation of the patterns of relationship between the seven-P marketing mix and customer satisfaction is shown in Figure 4.14, which indicates a very high R-squared strength of 49.7 percent of explanation in the variance of customer satisfaction by the predictors presented.



**Figure 4.14** Marketing-Mix Antecedents Causing Customer Satisfaction

As noted from the exploratory factor analysis in Chapter Three, marketing mix on “Product” and “Physical” aspects have numerous distinctive characteristics, i.e. tastes of coffee, food and snacks, the ingredients and packaging design, the varieties of the products and their appealing and attractiveness to the customers, as well as the convenience and physical attributes of landscapes and servicescapes. Thus, the generic 7P marketing mix predictors are thus replaced for another round of multivariate regression analysis.

The result, shown in Table 4.17, indicates that both the “Conveniences” and “Environment” aspects of the “Physical” mix stand up, with Beta weights of 0.163 and 0.191, respectively, represented by:

1. The environment variable which explains the landscape of the coffee shop is nice. (Items 14), coffee shop environment is nice and quiet. (Items 15), coffee shop’s building decoration is modern and looks pleasing. (Items 13), the coffee shop’s interior design is uniquely attractive i.e. delightful styles. (Items 4), and the coffee shop’s lighting condition is pleasing and comfortable (Items 12).

2. The conveniences variable is explained by the customer perceptions over “coffee shop provides free Wi-fi,” “the facility for seating is comfortable,” “the temperature in the shop is comfortable”, and “coffee shop provides various kinds of magazines and journals.”

As to the “Variety of Coffee-Food Choices, Innovative Products and their Appealing,” it describes the perceptions of the customers over the varieties of coffee and

cake are available (Items 2), wide varieties of quality snacks and beverages choices. (Items 4), innovative products are always on the menu (Items 5), and product appearance is appealing, i.e. attractive (Items 6).

In aspect of the “process” performance, customers provide their perceptions, for instance, on areas such as “the staffs deliver the services quickly,” “the staffs solve the problem promptly, i.e. wrong order, when occur,” “the staffs actively help to recommend the choices from the menu,” “coffee shop’s open and closing time is appropriate,” “coffees are always made with good aroma,” and “non-coffee products like cakes and snacks, or foods are made with quality taste.” The other variables which significantly influence customer satisfaction are more self-obvious, judging from the names of the variables.

**Table 4.17** Multivariate Regression Analysis for Customer Satisfaction Predicted by the Factorized 7P Marketing-Mix Service Quality and Its Antecedents

Model Summary

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate |
|-------|-------------------|----------|-------------------|----------------------------|
| 1     | .712 <sup>a</sup> | .507     | .493              | .44404                     |

ANOVA

| Model      | Sum of Squares | df  | Mean Square | F      | Sig.              |
|------------|----------------|-----|-------------|--------|-------------------|
| Regression | 78.693         | 11  | 7.154       | 36.283 | .000 <sup>b</sup> |
| Residual   | 76.502         | 388 | .197        |        |                   |
| Total      | 155.194        | 399 |             |        |                   |

Coefficients

|   |                     | Unstandardized |      | Standardized |       |      |
|---|---------------------|----------------|------|--------------|-------|------|
|   |                     | Coefficients   |      | Coefficients |       |      |
|   | Model               | B              | SD   | Beta         | t     | Sig. |
| 1 | (Constant)          | .653           | .170 |              | 3.836 | .000 |
|   | Price-Perceived     | .114           | .047 | .124         | 2.390 | .017 |
|   | Place-Perceived     | .070           | .045 | .078         | 1.547 | .123 |
|   | Promotion-Perceived | .170           | .061 | .194         | 2.780 | .006 |

**Table 4.17** (continued)

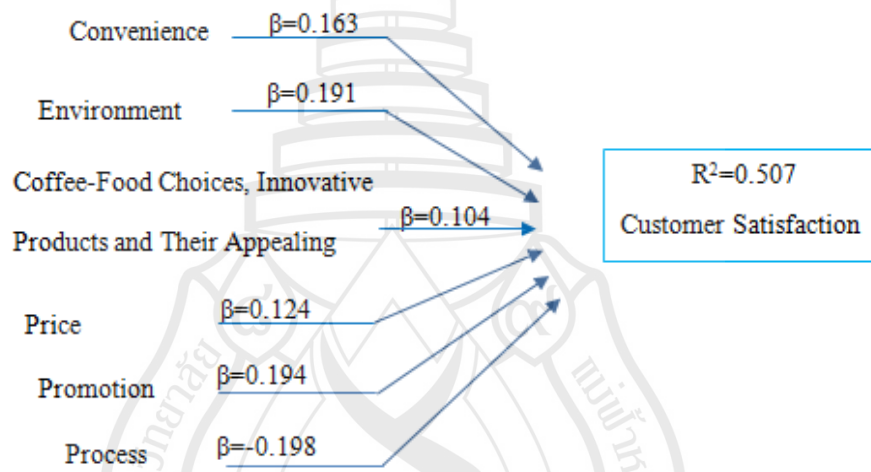
| Model                                                                    | Unstandardized |      | Standardized |        |      |
|--------------------------------------------------------------------------|----------------|------|--------------|--------|------|
|                                                                          | Coefficients   |      | Coefficients |        |      |
|                                                                          | B              | SD   | Beta         | t      | Sig. |
| People-Perceived                                                         | .067           | .064 | .072         | 1.050  | .294 |
| Process-perceived                                                        | -0.179         | .066 | -.198        | -2.716 | .007 |
| Servicescapes                                                            | .040           | .061 | .044         | .668   | .504 |
| Conveniences                                                             | .176           | .058 | .163         | 3.053  | .002 |
| Environment                                                              | .178           | .058 | .191         | 3.084  | .002 |
| Variety of Coffee-Foods Choices, Innovative Products and Their Appealing | .096           | .049 | .104         | 1.970  | .050 |
| Coffee, Foods and Snack Tastes                                           | .081           | .045 | .093         | 1.792  | .074 |
| Ingredients, Packaging and Food-Coffee Matching                          | .050           | .050 | .056         | 1.018  | .309 |

**Note.** P\*=Perceived

- a. Predictors: (Constant), Ingredients, Packaging and Food-Coffee matching, Promotion-perceived, Aspect of Convenience, Coffee, Foods and Snack Tastes, Place-Perceived, Price-Perceived, Servicescapes, Variety of Coffee-Foods Choices, Innovative Products and Their Appealing, Environment, People-Perceived, Process-Perceived
- b. Dependent Variable: Customer satisfaction

Collectively, the factorized marketing mix variables can explain 50.7 percent of the variance of customer satisfaction, as shown in Figure 4.15. Again, the overall shop atmospherics that are represented by interior designs of the shops, cozy and homely attributes of ambience, spatial layout of the tables and their designs that allow pleasurable

relaxation of the customers, as well as the human process aspect of the services are considered important driving variables, which the customers rely on them to evaluate whether a consumption experience is satisfactory or otherwise. The satisfaction domains clearly are not only the technical perfection but also the affection and feelign needed which the customers would form judgment to the overall aspects of the services as well as the component details, i.e. the innovativeness of the menu, in-house music entertainment, the smell of coffee, the queiteness of the coffee shops, and the emotional attachment with the shops.



**Figure 4.15** Factorized Marketing-Mix Antecedents to Customer Satisfaction

## 4.5 Concluding Hypothesis 2

Brand trust needs to be nurtured with a commitment for continuity of customer-to-company relationship. Specifically, as identified in the exploratory factor analysis discussed and presented in Chapter Three, brand trust explains customers possessing the confidence and trust over the brand in offering a good cup of coffee, of consistent best of tastes, and thus reflects the trustable image i.e. unique quality of coffee menu, the services and the shop environment. Brand trust is a dependent variable in Hypothesis 2 (H2), which states that consumer's brand attitude and customer satisfaction can significantly predict brand trust.

The multivariate regression analysis result indicated in Table 4.18 shows that brand trust can be explained for a significant 83.3 percent of the variance by the attitude of the customers towards the brand, at Beta of 0.728, and customer satisfaction at Beta of 0.250. An important information extracted is the role of brand attitude played in forming brand trust. Customer attitude provides attitudinal indications of the customers towards, for instance, cup-of-coffee consumption such as “brand for coffee shop is important to me because it means consistency of product and service quality”, “brand name is selected apart from price,” “coffee of trusted coffee brand shop always satisfies me,” and “uniquely designed coffee shop with good sitting environment always reflects trustfulness”. This can imply to the coffee shops to use advertisement and magazine, and bloggers media as possible channels of promotion to help stimulate the formation of brand attitude of the customers.

**Table 4.18** Multivariate Regression Analysis for Brand Trust Predicted by Brand Attitude and Customer Satisfaction

Model Summary

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate |
|-------|-------------------|----------|-------------------|----------------------------|
| 1     | .913 <sup>a</sup> | .833     | .833              | .30675                     |

ANOVA

| Model      | Sum of Squares | df  | Mean Square | F       | Sig.              |
|------------|----------------|-----|-------------|---------|-------------------|
| Regression | 186.908        | 2   | 93.454      | 993.174 | .000 <sup>b</sup> |
| Residual   | 37.356         | 397 | .094        |         |                   |
| Total      | 224.264        | 399 |             |         |                   |

Coefficients

|       |                       | Unstandardized Coefficients |      | Standardized Coefficients |        |      |
|-------|-----------------------|-----------------------------|------|---------------------------|--------|------|
| Model |                       | B                           | SD   | Beta                      | t      | Sig. |
| 1     | (Constant)            | .102                        | .094 |                           | 1.091  | .276 |
|       | Customer Satisfaction | .300                        | .033 | .250                      | 9.155  | .000 |
|       | Brand Attitude        | .675                        | .025 | .728                      | 26.702 | .000 |

**Note.** a. Predictors: (Constant), Brand Attitude, Customer Satisfaction

b. Dependent Variable: Brand Trust

Thus, the fact that H2 is supported provides further evidences that trust is an indicator which reflects how the customers are at ease in making decisions (Farquhar, 1989), because the customers have gained significant knowledge and understanding about the products and services (Aaker, 2004; Keller, 2008), owed to the impression on the quality of the products and services (Chaudhuri & Holbrook, 2001) and the positive attitude towards the brand and the products and services offered (Li, Kashyap & Yang, 2008). Brand trust thus relates to the knowledge of brand-consumer relationship (Sheth & Parvatyar, 1995), which serves to enable the customers to avoid uncertain circumstances in which they have to make decisions from among the many choices given (Doney & Cannon, 1997).

#### **4.6 Concluding Hypothesis 3**

Hypothesis 3 (H3) states that brand trust, which provides a trust for customers to exchange relationships that are highly valued (Chaudhuri & Holbrook, 2001) towards the qualities of the services and products offered (Arjun & Morris, 2001; Chaudhuri & Holbrook, 2001) and customer satisfaction, can significantly predict customer loyalty i.e. on re-purchasing (Morgan & Hunt, 1994; Singh & Sirdeshmukh, 2000), which imply further that customer loyalty underlies the commitment of the coffee shops to preserve and maintain the level of customer satisfaction as well as brand trusts.

This hypothesis is supported by the evidences of the 2-predictor multivariate regression analysis, as shown in Table 4.19, which advocates on the roles of brand trust, at Beta of 0.240, and customer satisfaction at Beta of 0.607, in explaining the variance of customer loyalty at 63.9 percent.

**Table 4.19** Multivariate Regression Analysis for Customer Loyalty

## Model Summary

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate |
|-------|-------------------|----------|-------------------|----------------------------|
| 1     | .800 <sup>a</sup> | .639     | .637              | .39025                     |

## ANOVA

| Model      | Sum of Squares | df  | Mean Square | F       | Sig.              |
|------------|----------------|-----|-------------|---------|-------------------|
| Regression | 107.123        | 2   | 53.561      | 351.695 | .000 <sup>b</sup> |
| Residual   | 60.461         | 397 | .152        |         |                   |
| Total      | 167.584        | 399 |             |         |                   |

## Coefficients

| Model                 | Unstandardized Coefficients |      | Standardized Coefficients |  | t      | Sig. |
|-----------------------|-----------------------------|------|---------------------------|--|--------|------|
|                       | B                           | SD   | Beta                      |  |        |      |
| 1 (Constant)          | .615                        | .120 |                           |  | 5.139  | .000 |
| Customer Satisfaction | .631                        | .046 | .607                      |  | 13.751 | .000 |
| Brand Trust           | .207                        | .038 | .240                      |  | 5.426  | .000 |

**Note.** a. Predictors: (Constant), Brand Trust, Customer Satisfaction

b. Dependent Variable: Customer Loyalty

#### 4.7 Concluding the Demographic and Psychographic Variables

To better understanding the subtleties of theory of planned behavior which explains the belief-response structure, demographic and some of the relevant psychographics variables are also used to help illustrate the possible influences such as income levels and patronage frequency. These demographic variables may, to some degree, represent the experiences of the consumers and the gradual formation of attitude resulted from social interactions. Specifically, the demographics and psychographics variables are:

Gender, marital status, age, education, occupation, nationality, monthly income, favorite brands, patronage frequency, and purpose of the visit, duration of stay, experience state, brand coffee shops surveyed and locations.

This section provides a comprehensive statistics analyses of the roles of the demographic and psychographic variables in influencing how customers perceive and form attitude, predominantly based on correlations test, t-test and ANOVA test.

First, the role of age is studied. The results of the ANOVA tests shown in Tables 4.20-4.21 indicate that there are significant differences across the different age groups. Specifically, the trends show that the older the customers are (except for age group 51-60 which shows a drop in the perceived agreement across all the variables discussed), the higher the perceived agreement that they received better services over the marketing mix-driven services, and able they perceived to have higher level of satisfaction, brand trust and customer loyalty towards the branded coffee shops that they recalled in the survey. The scales of perceived agreement over the various facets of variables are ranged from slightly above 3 to slightly above 4 as the age trends up. This has important implication to the marketers who would need to pay more particular attention towards the younger groups as they may not only perceive lower levels of services and show lower levels of trust and loyalty towards the brands and the services, but also may have missed other important variables that are considered important for the younger groups.

**Table 4.20** Descriptive Profile of the Different Age Groups

|                         |              | <b>N</b>   | <b>Mean</b>   | <b>SD</b>     | <b>Std. Error</b> |
|-------------------------|--------------|------------|---------------|---------------|-------------------|
| <b>Priced-Perceived</b> | Under 20     | 86         | 3.3442        | .62017        | .06687            |
|                         | 21-30        | 170        | 3.6729        | .67331        | .05164            |
|                         | 31-40        | 56         | 3.8537        | .58603        | .07831            |
|                         | 41-50        | 44         | 4.1091        | .58603        | .07831            |
|                         | 51-60        | 40         | 3.4400        | .75407        | .11923            |
|                         | Over 60      | 4          | 3.0000        | .00000        | .00000            |
|                         | <b>Total</b> | <b>400</b> | <b>3.6403</b> | <b>.68199</b> | <b>.03410</b>     |

Table 4.20 (continued)

|                            |              | N          | Mean          | SD            | Std. Error    |
|----------------------------|--------------|------------|---------------|---------------|---------------|
| <b>Place-perceive</b>      | Under 20     | 86         | 3.4942        | .61951        | .06680        |
|                            | 21-30        | 170        | 3.6824        | .71995        | .05522        |
|                            | 31-40        | 56         | 4.0089        | .51116        | .06831        |
|                            | 41-50        | 44         | 3.9432        | .65117        | .09817        |
|                            | 51-60        | 40         | 3.6000        | .84883        | .13421        |
|                            | Over 60      | 4          | 4.0000        | .00000        | .00000        |
|                            | <b>Total</b> | <b>400</b> | <b>3.7113</b> | <b>.69599</b> | <b>.03480</b> |
| <b>Promotion-Perceived</b> | Under 20     | 86         | 3.3070        | .66417        | .07162        |
|                            | 21-30        | 170        | 3.4265        | .70889        | .05437        |
|                            | 31-40        | 56         | 3.4136        | .76570        | 1.02320       |
|                            | 41-50        | 44         | 3.8727        | .52312        | .07886        |
|                            | 51-60        | 40         | 3.4200        | .80994        | 1.28060       |
|                            | Over 60      | 4          | 3.6000        | .00000        | .00000        |
|                            | <b>Total</b> | <b>400</b> | <b>3.6041</b> | <b>.71141</b> | <b>.03557</b> |
| <b>Process-Perceived</b>   | Under 20     | 86         | 3.3409        | .64808        | .06988        |
|                            | 21-30        | 170        | 3.6222        | .71793        | .05506        |
|                            | 31-40        | 56         | 3.8461        | .53996        | .07216        |
|                            | 41-50        | 44         | 3.9077        | .49959        | .07532        |
|                            | 51-60        | 40         | 3.4200        | .80994        | .12806        |
|                            | Over 60      | 4          | 3.6000        | .00000        | .00000        |
|                            | <b>Total</b> | <b>400</b> | <b>3.6041</b> | <b>.68981</b> | <b>.03449</b> |
| <b>People-Perceived</b>    | Under 20     | 86         | 3.5314        | .55914        | .06029        |
|                            | 21-30        | 170        | 3.8287        | .69007        | .05293        |
|                            | 31-40        | 56         | 4.0032        | .55731        | .07447        |
|                            | 41-50        | 44         | 4.0418        | .59263        | .08934        |
|                            | 51-60        | 40         | 3.6235        | .75921        | .12004        |
|                            | Over 60      | 4          | 5.0000        | .00000        | .00000        |
|                            | <b>Total</b> | <b>400</b> | <b>3.8038</b> | <b>.67156</b> | <b>.03358</b> |

**Table 4.20** (continued)

|                              |              | <b>N</b>   | <b>Mean</b>   | <b>SD</b>     | <b>Std. Error</b> |
|------------------------------|--------------|------------|---------------|---------------|-------------------|
| <b>Customer Satisfaction</b> | Under 20     | 86         | 3.5700        | .40490        | .04370            |
|                              | 21-30        | 170        | 3.7100        | .64110        | .04920            |
|                              | 31-40        | 56         | 3.8700        | .56810        | .07590            |
|                              | 41-50        | 44         | 4.0300        | .60210        | .09080            |
|                              | 51-60        | 40         | 3.6900        | .89410        | .14140            |
|                              | Over 60      | 4          | 3.6900        | .00000        | .00000            |
|                              | <b>Total</b> | <b>400</b> | <b>3.7300</b> | <b>.62370</b> | <b>.03120</b>     |
| <b>Customer Loyalty</b>      | Under 20     | 86         | 3.5244        | .47368        | .05108            |
|                              | 21-30        | 170        | 3.7036        | .65797        | .05046            |
|                              | 31-40        | 56         | 3.9354        | .62938        | .08410            |
|                              | 41-50        | 44         | 4.1114        | .55138        | .08312            |
|                              | 51-60        | 40         | 3.6515        | .84355        | .13338            |
|                              | Over 60      | 4          | 3.7300        | .00000        | .00000            |
|                              | <b>Total</b> | <b>400</b> | <b>3.7374</b> | <b>.64808</b> | <b>.64808</b>     |
| <b>Brand Trust</b>           | Under 20     | 86         | 3.5405        | .58482        | .06306            |
|                              | 21-30        | 170        | 3.6115        | .76724        | .05884            |
|                              | 31-40        | 56         | 4.0425        | .55968        | .07479            |
|                              | 41-50        | 44         | 4.0073        | .84824        | .12788            |
|                              | 51-60        | 40         | 3.5850        | .90835        | .14362            |
|                              | Over 60      | 4          | 3.3800        | .00000        | .00000            |
|                              | <b>Total</b> | <b>400</b> | <b>3.6931</b> | <b>.74971</b> | <b>.03749</b>     |
| <b>Servicescapes</b>         | Under 20     | 86         | 3.7007        | .61488        | .06630            |
|                              | 21-30        | 170        | 3.9369        | .68960        | .05289            |
|                              | 31-40        | 56         | 4.0411        | .51032        | .06820            |
|                              | 41-50        | 44         | 4.2050        | .48529        | .07316            |
|                              | 51-60        | 40         | 3.7250        | .89155        | .14097            |
|                              | Over 60      | 4          | 5.0000        | .00000        | .00000            |
|                              | <b>Total</b> | <b>400</b> | <b>3.9197</b> | <b>.67672</b> | <b>.03384</b>     |

**Table 4.20** (continued)

|                                                                                 |              | <b>N</b>   | <b>Mean</b>   | <b>SD</b>     | <b>Std. Error</b> |
|---------------------------------------------------------------------------------|--------------|------------|---------------|---------------|-------------------|
| <b>Conveniences</b>                                                             | Under 20     | 86         | 2.8233        | .53351        | .05753            |
|                                                                                 | 21-30        | 170        | 3.0729        | .57221        | .04389            |
|                                                                                 | 31-40        | 56         | 3.1929        | .48387        | .06466            |
|                                                                                 | 41-50        | 44         | 3.1636        | .47500        | .07161            |
|                                                                                 | 51-60        | 40         | 2.9300        | .77731        | .12290            |
|                                                                                 | Over 60      | 4          | 3.6000        | .00000        | .00000            |
|                                                                                 | <b>Total</b> | <b>400</b> | <b>3.0370</b> | <b>.57868</b> | <b>.02893</b>     |
| <b>Environment</b>                                                              | Under 20     | 86         | 3.5628        | .56611        | .06105            |
|                                                                                 | 21-30        | 170        | 3.8541        | .66875        | .05129            |
|                                                                                 | 31-40        | 56         | 3.8071        | .52427        | .07006            |
|                                                                                 | 41-50        | 44         | 4.1000        | .63025        | .09501            |
|                                                                                 | 51-60        | 40         | 3.6600        | .89236        | .14109            |
|                                                                                 | Over 60      | 4          | 4.6000        | .00000        | .00000            |
|                                                                                 | <b>Total</b> | <b>400</b> | <b>3.8000</b> | <b>.66927</b> | <b>.03346</b>     |
| <b>Variety of Coffee-Foods Choices, Innovative Products And Their Appealing</b> | Under 20     | 86         | 3.5640        | .53986        | .05821            |
|                                                                                 | 21-30        | 170        | 3.5853        | .70664        | .05420            |
|                                                                                 | 31-40        | 56         | 3.7589        | .52433        | .07007            |
|                                                                                 | 41-50        | 44         | 4.0795        | .52488        | .07913            |
|                                                                                 | 51-60        | 40         | 3.4125        | .94148        | .14886            |
|                                                                                 | Over 60      | 4          | 4.2500        | .00000        | .00000            |
|                                                                                 | <b>Total</b> | <b>400</b> | <b>3.6488</b> | <b>.68005</b> | <b>.03400</b>     |
| <b>Coffee, Foods and Snack Tastes</b>                                           | Under 20     | 86         | 3.6628        | .59132        | .06376            |
|                                                                                 | 21-30        | 170        | 3.7294        | .79775        | .06118            |
|                                                                                 | 31-40        | 56         | 3.9107        | .60383        | .08069            |
|                                                                                 | 41-50        | 44         | 4.1364        | .46209        | .06966            |
|                                                                                 | 51-60        | 40         | 3.8750        | .84543        | .13367            |
|                                                                                 | Over 60      | 4          | 4.500         | .00000        | .00000            |
|                                                                                 | <b>Total</b> | <b>400</b> | <b>3.8075</b> | <b>.71622</b> | <b>.03581</b>     |

**Table 4.20** (continued)

|                                                        |              | <b>N</b>   | <b>Mean</b>   | <b>SD</b>     | <b>Std. Error</b> |
|--------------------------------------------------------|--------------|------------|---------------|---------------|-------------------|
| <b>Ingredients, Packaging and Food-Coffee Matching</b> | Under 20     | 86         | 3.3953        | .58449        | .06303            |
|                                                        | 21-30        | 170        | 3.7506        | .70360        | .05396            |
|                                                        | 31-40        | 56         | 3.8071        | .56177        | .07507            |
|                                                        | 41-50        | 44         | 4.1000        | .52385        | .07897            |
|                                                        | 51-60        | 40         | 3.4700        | .83825        | .13254            |
|                                                        | Over 60      | 4          | 4.2000        | .00000        | .00000            |
|                                                        | <b>Total</b> | <b>400</b> | <b>3.6970</b> | <b>.68729</b> | <b>.03436</b>     |
| <b>Brand Attitude</b>                                  | Under 20     | 86         | 3.4651        | .56771        | .06122            |
|                                                        | 21-30        | 170        | 3.6471        | .82696        | .06343            |
|                                                        | 31-40        | 56         | 3.9911        | .75222        | .10052            |
|                                                        | 41-50        | 44         | 3.9545        | .86480        | .13037            |
|                                                        | 51-60        | 40         | 3.4500        | .94258        | .14904            |
|                                                        | Over 60      | 4          | 2.5000        | .00000        | .00000            |
|                                                        | <b>Total</b> | <b>400</b> | <b>3.6588</b> | <b>.80924</b> | <b>.04046</b>     |

**Table 4.21** ANOVA Test of Different Age Groups

|                            |                | <b>Sum of Squares</b> | <b>df</b>  | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|----------------------------|----------------|-----------------------|------------|--------------------|----------|-------------|
| <b>Price-Perceived</b>     | Between Groups | 22.772                | 5          | 4.554              | 11.022   | .000        |
|                            | Within Groups  | 162.809               | 394        | .413               |          |             |
|                            | <b>Total</b>   | <b>185.58</b>         | <b>399</b> |                    |          |             |
| <b>Place-Perceived</b>     | Between Groups | 12.352                | 5          | 2.470              | 5.380    | .000        |
|                            | Within Groups  | 180.923               | 394        | .459               |          |             |
|                            | <b>Total</b>   | <b>193.274</b>        | <b>399</b> |                    |          |             |
| <b>Promotion-Perceived</b> | Between Groups | 9.916                 | 5          | 1.983              | 4.069    | .001        |
|                            | Within Groups  | 192.019               | 394        | .487               |          |             |
|                            | <b>Total</b>   | <b>201.936</b>        | <b>399</b> |                    |          |             |

Table 4.21 (continued)

|                                  |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|----------------------------------|----------------|-------------------|------------|----------------|-------|------|
| <b>People-<br/>Perceived</b>     | Between Groups | 18.231            | 5          | 3.646          | 8.883 | .000 |
|                                  | Within Groups  | 161.716           | 394        | .410           |       |      |
|                                  | <b>Total</b>   | <b>179.947</b>    | <b>399</b> |                |       |      |
| <b>Process-<br/>Perceived</b>    | Between Groups | 14.703            | 5          | 2.941          | 6.615 | .000 |
|                                  | Within Groups  | 175.159           | 394        | .445           |       |      |
|                                  | <b>Total</b>   | <b>189.862</b>    | <b>399</b> |                |       |      |
| <b>Customer<br/>Satisfaction</b> | Between Groups | 7.279             | 5          | 1.456          | 3.878 | .002 |
|                                  | Within Groups  | 147.915           | 394        | .375           |       |      |
|                                  | <b>Total</b>   | <b>155.194</b>    | <b>399</b> |                |       |      |
| <b>Customer<br/>Loyalty</b>      | Between Groups | 12.738            | 5          | 2.548          | 6.482 | .000 |
|                                  | Within Groups  | 154.846           | 394        | .393           |       |      |
|                                  | <b>Total</b>   | <b>167.584</b>    | <b>399</b> |                |       |      |
| <b>Brand Trust</b>               | Between Groups | 15.363            | 5          | 3.073          | 5.795 | .000 |
|                                  | Within Groups  | 208.901           | 394        | .530           |       |      |
|                                  | <b>Total</b>   | <b>224.264</b>    | <b>399</b> |                |       |      |
| <b>Servicescapes</b>             | Between Groups | 14.766            | 5          | 2.953          | 6.928 | .000 |
|                                  | Within Groups  | 167.954           | 394        | .426           |       |      |
|                                  | <b>Total</b>   | <b>182.72</b>     | <b>399</b> |                |       |      |
| <b>Conveniences</b>              | Between Groups | 7.940             | 5          | 1.588          | 4.979 | .000 |
|                                  | Within Groups  | 125.672           | 394        | .422           |       |      |
|                                  | <b>Total</b>   | <b>133.612</b>    | <b>399</b> |                |       |      |
| <b>Environment</b>               | Between Groups | 12.644            | 5          | 2.529          | 5.999 | .000 |
|                                  | Within Groups  | 166.076           | 394        | .422           |       |      |
|                                  | <b>Total</b>   | <b>178.720</b>    | <b>399</b> |                |       |      |

**Table 4.21** (continued)

|                                                                                                         |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|---------------------------------------------------------------------------------------------------------|----------------|-------------------|------------|----------------|-------|------|
| <b>Variety of<br/>Coffee-Foods<br/>Choices,<br/>Innovative<br/>Products and<br/>Their<br/>Appealing</b> | Between Groups | 13.827            | 5          | 2.529          | 5.999 | .000 |
|                                                                                                         | Within Groups  | 170.697           | 394        | .422           |       |      |
|                                                                                                         | <b>Total</b>   | <b>184.524</b>    | <b>399</b> |                |       |      |
| <b>Coffee, Foods<br/>And Snack<br/>Tastes</b>                                                           | Between Groups | 10.293            | 5          | 2.059          | 4.173 | .001 |
|                                                                                                         | Within Groups  | 194.384           | 394        | .493           |       |      |
|                                                                                                         | <b>Total</b>   | <b>204.677</b>    | <b>399</b> |                |       |      |
| <b>Ingredients,<br/>Packaging and<br/>Food-Coffee<br/>Matching</b>                                      | Between Groups | 19.212            | 5          | 3.842          | 8.944 | .000 |
|                                                                                                         | Within Groups  | 169.264           | 394        | .430           |       |      |
|                                                                                                         | <b>Total</b>   | <b>188.476</b>    | <b>399</b> |                |       |      |
| <b>Brand Attitude</b>                                                                                   | Between Groups | 20.396            | 5          | 4.079          | 6.672 | .000 |
|                                                                                                         | Within Groups  | 240.899           | 394        | .611           |       |      |
|                                                                                                         | <b>Total</b>   | <b>261.294</b>    | <b>399</b> |                |       |      |

The positive correlation relationships between all the variables involved in this research and age groups are clearly shown in Table 4.22 to Table 4.24. Age wise, descriptive profile result shown in Table 4.20 and 4.21 which presents the marketing-mix and factorized product, physical elements of marketing-mix variables across the different age levels, indicates that the age range between 31-40, and 41-50 have the higher the levels of customer agreement towards aspects of all the variables except over 60 age group has the highest agreement towards aspect of place, servicescapes, conveniences, environment, variety of coffee food choices, innovative products and their appealing features, and coffee and food tastes, and the attractiveness of ingredients. As age level is

arranged in the interval scale that is trending upward, this variable can be used in the correlations study, in which the results presented in Table 4.22, 4.23, and Table 4.24 clearly show the positive correlation between the age groups and the product and physical aspects of services/marketing mixes, as well as customer loyalty.

**Table 4.22** Correlation between Age Groups and Marketing-Mix

|             | Age | Product-P* | Price-P* | Place-P* | Promotion-P* | People-P* | Physical-P* | Process-P* |
|-------------|-----|------------|----------|----------|--------------|-----------|-------------|------------|
| Age         | 1   | .146**     | .124*    | .133**   | .128*        | .155*     | .147**      | .116*      |
| Product-P*  |     | 1          | .611**   | .584**   | .352**       | .668**    | .673**      | .435**     |
| Price-P*    |     |            | 1        | .609**   | .354**       | .620**    | .610**      | .443**     |
| Place-P*    |     |            |          | 1        | .249**       | .589**    | .570**      | .375**     |
| Prom-P*     |     |            |          |          | 1            | .360**    | .314**      | .849**     |
| People-P*   |     |            |          |          |              | 1         | .811**      | .400**     |
| Physical-P* |     |            |          |          |              |           | 1           | .343**     |
| Process-P*  |     |            |          |          |              |           |             | 1          |

**Note.** P\*=Perceived, Prom-P\*=Promotion-Perceived

**Table 4.23** Correlation between Age Groups and The Factorized Product and Physical Elements of Marketing-Mix

|               | Age | SS     | Conv   | Env    | CFC, IP and A | CF and ST | IP and FCM |
|---------------|-----|--------|--------|--------|---------------|-----------|------------|
| Age           | 1   | .130** | .117** | .127** | .094          | .182**    | .138**     |
| SS            |     | 1      | .638** | .746** | .404**        | .411**    | .554**     |
| Conv          |     |        | 1      | .626** | .373**        | .424**    | .519**     |
| Env           |     |        |        | 1      | .504**        | .473**    | .647**     |
| CFC, IP and A |     |        |        |        | 1             | .682**    | .571**     |
| CF and ST     |     |        |        |        |               | 1         | .545**     |
| IP and FCM    |     |        |        |        |               |           | 1          |

**Note.** SS=Servicescapes, Conv=Conveniences, Env=Environment

CFC, IP and A=Variety of Coffee-Foods Choices, Innovative Products and Their Appealing

CF and ST=Coffee, Foods and Snack Tastes

IP and FCM=Ingredients, Packaging and Food-Coffee Matching

\*\* Correlation is significant at the 0.01 level (2-tailed).

**Table 4.24** Correlation between the Age Groups and the States of Customer Satisfaction, Brand Attitude, Brand Trust and Customer Loyalty

|                | Age | CS     | CL     | Brand Trust | Brand Attitude |
|----------------|-----|--------|--------|-------------|----------------|
| Age            | 1   | .130** | .157** | .105*       | .043           |
| CS             |     | 1      | .783** | .731**      | .661**         |
| CL             |     |        | 1      | .684**      | .664**         |
| Brand Trust    |     |        |        | 1           | .893**         |
| Brand Attitude |     |        |        |             | 1              |

**Note.** CS=Customer satisfaction, CL=Customer Loyalty

\*\* Correlation is significant at the 0.01 level (2-tailed).

\* Correlation is significant at the 0.05 level (2-tailed).

Second, the education variable is studied. Education wise, ANOVA test result shown in Table 4.25 with Table 4.26 which presents the descriptive profiles of the different variables across the different educational levels, indicates that the higher the level of education (i.e. from vocational diploma to master), the higher the levels of customer agreement towards aspects of environment, variety of coffee food choices, innovative products and their appealing features, and coffee and food tastes, and the attractiveness of ingredients, packaging and food-coffee matching perceptions. As education level is arranged in the interval scale that is trending upward, this variable can be used in the correlations study, in which the results presented in Table 4.27 and Table 4.28 clearly show the positive correlation between the educational level and the product and physical aspects of services/marketing mixes, as well as customer loyalty.

**Table 4.25** Descriptive Profile across Different Educational Levels

|                              |              | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|------------------------------|--------------|------------|---------------|-----------------------|-------------------|
| <b>Price - Perceived</b>     | H School     | 44         | 3.5273        | .69428                | .10467            |
|                              | V College    | 32         | 3.6375        | .87169                | .15409            |
|                              | B Degree     | 242        | 3.6182        | .67878                | .04363            |
|                              | M Degree     | 74         | 3.7946        | .56856                | .06609            |
|                              | Other        | 8          | 3.6500        | .77644                | .27451            |
|                              | <b>Total</b> | <b>400</b> | <b>3.6430</b> | <b>.68199</b>         | <b>.03410</b>     |
| <b>Place - Perceived</b>     | H School     | 44         | 3.5455        | .74567                | .11241            |
|                              | V College    | 32         | 3.7813        | .92838                | .16412            |
|                              | B Degree     | 242        | 3.7107        | .67330                | .04328            |
|                              | M Degree     | 74         | 3.7635        | .65675                | .07635            |
|                              | Other        | 8          | 3.8750        | .13363                | .04725            |
|                              | <b>Total</b> | <b>400</b> | <b>3.7113</b> | <b>.69599</b>         | <b>.03480</b>     |
| <b>Promotion - Perceived</b> | H School     | 44         | 3.1455        | .71705                | .10810            |
|                              | V College    | 32         | 3.6625        | .60841                | .10755            |
|                              | B Degree     | 242        | 3.4269        | .73329                | .04714            |
|                              | M Degree     | 74         | 3.567         | .63712                | .07406            |
|                              | Other        | 8          | 3.8500        | .41057                | .14516            |
|                              | <b>Total</b> | <b>400</b> | <b>3.4491</b> | <b>.71141</b>         | <b>.03557</b>     |

Table 4.25 (continued)

|                              |              | N          | Mean          | Std. Deviation | Std. Error    |
|------------------------------|--------------|------------|---------------|----------------|---------------|
| <b>People - Perceived</b>    | H School     | 44         | 3.7818        | .65691         | .09903        |
|                              | V College    | 32         | 3.6206        | .82288         | .14547        |
|                              | B Degree     | 242        | 3.7980        | .67339         | .04329        |
|                              | M Degree     | 74         | 3.9086        | .62844         | .07305        |
|                              | Other        | 8          | 3.8650        | .22045         | .07794        |
|                              | <b>Total</b> | <b>400</b> | <b>3.8038</b> | <b>.67156</b>  | <b>.03358</b> |
| <b>Process-Perceived</b>     | H School     | 44         | 3.2532        | .72383         | .10912        |
|                              | V College    | 32         | 3.7788        | .64839         | .11462        |
|                              | B Degree     | 242        | 3.5814        | .71351         | .04587        |
|                              | M Degree     | 74         | 3.7684        | .53885         | .06264        |
|                              | Other        | 8          | 4.0000        | .30237         | .10690        |
|                              | <b>Total</b> | <b>400</b> | <b>3.6041</b> | <b>.68981</b>  | <b>.03449</b> |
| <b>Customer Satisfaction</b> | H School     | 44         | 3.6186        | .50179         | .07565        |
|                              | V College    | 32         | 3.6581        | .85470         | .15109        |
|                              | B Degree     | 242        | 3.7379        | .62680         | .04029        |
|                              | M Degree     | 74         | 3.8176        | .56172         | .06530        |
|                              | Other        | 8          | 3.8275        | .61460         | .21729        |
|                              | <b>Total</b> | <b>400</b> | <b>3.7349</b> | <b>.62367</b>  | <b>.03118</b> |
| <b>Customer Loyalty</b>      | H School     | 44         | 3.5459        | .76427         | .11522        |
|                              | V College    | 32         | 3.6419        | .90639         | .16023        |
|                              | B Degree     | 242        | 3.7364        | .61466         | .03951        |
|                              | M Degree     | 74         | 3.8627        | .52337         | .06084        |
|                              | Other        | 8          | 4.0475        | .54993         | .19443        |
|                              | <b>Total</b> | <b>400</b> | <b>3.7374</b> | <b>.64808</b>  | <b>.03240</b> |
| <b>Brand Trust</b>           | H School     | 44         | 3.7127        | .61641         | .09293        |
|                              | V College    | 32         | 3.6581        | .95356         | .16857        |
|                              | B Degree     | 242        | 3.6329        | .77758         | .04998        |
|                              | M Degree     | 74         | 3.867         | .62551         | .07271        |
|                              | Other        | 8          | 3.9400        | .50692         | .17922        |
|                              | <b>Total</b> | <b>400</b> | <b>3.6931</b> | <b>.74971</b>  | <b>.03749</b> |

Table 4.25 (continued)

|                                                                                             |              | N          | Mean          | Std. Deviation | Std. Error    |
|---------------------------------------------------------------------------------------------|--------------|------------|---------------|----------------|---------------|
| <b>Servicescapes</b>                                                                        | H School     | 44         | 3.9232        | .59007         | .08896        |
|                                                                                             | V College    | 32         | 3.8125        | .64139         | .11338        |
|                                                                                             | B Degree     | 242        | 3.9155        | .69535         | .04470        |
|                                                                                             | M Degree     | 74         | 3.9781        | .70875         | .08239        |
|                                                                                             | Other        | 8          | 3.9150        | .40942         | .14475        |
|                                                                                             | <b>Total</b> | <b>400</b> | <b>3.9197</b> | <b>.67672</b>  | <b>.03384</b> |
| <b>Conveniences</b>                                                                         | H School     | 44         | 2.9545        | .51735         | .07799        |
|                                                                                             | V College    | 32         | 2.8500        | .77875         | .13766        |
|                                                                                             | B Degree     | 242        | 3.0628        | .56746         | .03648        |
|                                                                                             | M Degree     | 74         | 3.1027        | .55517         | .06454        |
|                                                                                             | Other        | 8          | 2.8500        | .38173         | .13496        |
|                                                                                             | <b>Total</b> | <b>400</b> | <b>3.037</b>  | <b>.57868</b>  | <b>.02893</b> |
| <b>Environment</b>                                                                          | H School     | 44         | 3.5091        | .70803         | .10674        |
|                                                                                             | V College    | 32         | 3.7625        | .80392         | .14211        |
|                                                                                             | B Degree     | 242        | 3.8397        | .64344         | .04136        |
|                                                                                             | M Degree     | 74         | 3.8486        | .65108         | .07569        |
|                                                                                             | Other        | 8          | 3.9000        | .53452         | .18898        |
|                                                                                             | <b>Total</b> | <b>400</b> | <b>3.8000</b> | <b>.66927</b>  | <b>.03346</b> |
| <b>Variety of Coffee-Foods<br/>Chioces, Innovative<br/>Products<br/>And Their Appealing</b> | H School     | 44         | 3.2159        | .79349         | .11962        |
|                                                                                             | V College    | 32         | 3.7500        | .76727         | .13564        |
|                                                                                             | B Degree     | 242        | 3.7004        | .65819         | .04231        |
|                                                                                             | M Degree     | 74         | 3.6554        | .56542         | .06573        |
|                                                                                             | Other        | 8          | 4.0000        | .42258         | .14940        |
|                                                                                             | <b>Total</b> | <b>400</b> | <b>3.6488</b> | <b>.68005</b>  | <b>.03400</b> |
| <b>Coffee, Foods and Snack<br/>Tastes</b>                                                   | H School     | 44         | 3.4545        | .80564         | .12145        |
|                                                                                             | V College    | 32         | 4.0313        | .81258         | .14364        |
|                                                                                             | B Degree     | 242        | 3.8554        | .65196         | .04191        |
|                                                                                             | M Degree     | 74         | 3.7162        | .76338         | .08874        |
|                                                                                             | Other        | 8          | 4.2500        | .46291         | .16366        |
|                                                                                             | <b>Total</b> | <b>400</b> | <b>3.8075</b> | <b>.71622</b>  | <b>.03581</b> |

**Table 4.25** (continued)

|                                                        |              | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|--------------------------------------------------------|--------------|------------|---------------|-----------------------|-------------------|
| <b>Ingredients, Packaging and Food-Coffee Matching</b> | H School     | 44         | 3.2636        | .71758                | .10818            |
|                                                        | V College    | 32         | 3.4500        | .79189                | .13999            |
|                                                        | B Degree     | 242        | 3.7769        | .64528                | .04148            |
|                                                        | M Degree     | 74         | 3.8054        | .67274                | .07820            |
|                                                        | Other        | 8          | 3.6500        | .35051                | .12392            |
|                                                        | <b>Total</b> | <b>400</b> | <b>3.6970</b> | <b>.68729</b>         | <b>.03436</b>     |
| <b>Brand Attitude</b>                                  | H School     | 44         | 3.625         | .78039                | .11765            |
|                                                        | V College    | 32         | 3.4219        | 1.11702               | .19746            |
|                                                        | B Degree     | 242        | 3.6384        | .83240                | .05351            |
|                                                        | M Degree     | 74         | 3.8108        | .57756                | .06714            |
|                                                        | Other        | 8          | 4.0000        | .26726                | .09449            |
|                                                        | <b>Total</b> | <b>400</b> | <b>3.6588</b> | <b>.80924</b>         | <b>.04046</b>     |

**Note.** H School=High School, V College=Vocational College,  
B Degree=Bachelor Degree, M Degree=Master Degree

**Table 4.26** ANOVA Test on Educational Levels

|                            |                | <b>Sum of Squares</b> | <b>df</b>  | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|----------------------------|----------------|-----------------------|------------|--------------------|----------|-------------|
| <b>Price-Perceived</b>     | Between Groups | 2.440                 | 4          | .610               | 1.316    | .263        |
|                            | Within Groups  | 183.140               | 395        | .464               |          |             |
|                            | <b>Total</b>   | <b>185.58</b>         | <b>399</b> |                    |          |             |
| <b>Place-Perceived</b>     | Between Groups | 1.783                 | 4          | .446               | .919     | .452        |
|                            | Within Groups  | 191.491               | 395        | .485               |          |             |
|                            | <b>Total</b>   | <b>193.274</b>        | <b>399</b> |                    |          |             |
| <b>Promotion-Perceived</b> | Between Groups | 7.949                 | 4          | 1.987              | 4.046    | .003        |
|                            | Within Groups  | 193.987               | 395        | .491               |          |             |
|                            | <b>Total</b>   | <b>20.936</b>         | <b>399</b> |                    |          |             |

Table 4.26 (continued)

|                              |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|------------------------------|----------------|-------------------|------------|----------------|-------|------|
| <b>People-Perceived</b>      | Between Groups | 1.947             | 4          | .487           | 1.080 | .366 |
|                              | Within Groups  | 178.000           | 395        | .451           |       |      |
|                              | <b>Total</b>   | <b>179.947</b>    | <b>399</b> |                |       |      |
| <b>Process-Perceived</b>     | Between Groups | 9.770             | 4          | 2.443          | 5.357 | .000 |
|                              | Within Groups  | 180.092           | 395        | .456           |       |      |
|                              | <b>Total</b>   | <b>189.862</b>    | <b>399</b> |                |       |      |
| <b>Customer Satisfaction</b> | Between Groups | 1.360             | 4          | .340           | .873  | .480 |
|                              | Within Groups  | 153.835           | 395        | .389           |       |      |
|                              | <b>Total</b>   | <b>155.194</b>    | <b>399</b> |                |       |      |
| <b>Customer Loyalty</b>      | Between Groups | 3.837             | 4          | .959           | 2.314 | .057 |
|                              | Within Groups  | 163.747           | 395        | .415           |       |      |
|                              | <b>Total</b>   | <b>167.584</b>    | <b>399</b> |                |       |      |
| <b>Brand Trust</b>           | Between Groups | 3.660             | 4          | .915           | 1.638 | .164 |
|                              | Within Groups  | 220.604           | 395        | .558           |       |      |
|                              | <b>Total</b>   | <b>224.264</b>    | <b>399</b> |                |       |      |
| <b>Servicescapes</b>         | Between Groups | .625              | 4          | .156           | .339  | .852 |
|                              | Within Groups  | 182.095           | 395        | .461           |       |      |
|                              | <b>Total</b>   | <b>182.72</b>     | <b>399</b> |                |       |      |
| <b>Conveniences</b>          | Between Groups | 2.179             | 4          | .545           | 1.637 | .164 |
|                              | Within Groups  | 131.434           | 395        | .333           |       |      |
|                              | <b>Total</b>   | <b>133.612</b>    | <b>399</b> |                |       |      |

**Table 4.26** (continued)

|                                                                                              |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|----------------------------------------------------------------------------------------------|----------------|-------------------|------------|----------------|-------|------|
| <b>Environment</b>                                                                           | Between Groups | 4.405             | 4          | 1.101          | 2.495 | .042 |
|                                                                                              | Within Groups  | 174.315           | 395        | .441           |       |      |
|                                                                                              | <b>Total</b>   | <b>178.72</b>     | <b>399</b> |                |       |      |
| <b>Variety of Coffee-<br/>Foods Choices,<br/>Innovative Products and<br/>Their Appealing</b> | Between Groups | 10.208            | 4          | 2.552          | 5.783 | .000 |
|                                                                                              | Within Groups  | 174.317           | 395        | .441           |       |      |
|                                                                                              | <b>Total</b>   | <b>184.524</b>    | <b>399</b> |                |       |      |
| <b>Coffee, Foods and<br/>Snacks Tastes</b>                                                   | Between Groups | 9.821             | 4          | 2.455          | 4.977 | .001 |
|                                                                                              | Within Groups  | 194.856           | 395        | .493           |       |      |
|                                                                                              | <b>Total</b>   | <b>204.677</b>    | <b>399</b> |                |       |      |
| <b>Ingredients, Packaging<br/>and Food-Coffee<br/>Matching</b>                               | Between Groups | 12.646            | 4          | 3.162          | 7.102 | .000 |
|                                                                                              | Within Groups  | 175.83            | 395        | .445           |       |      |
|                                                                                              | <b>Total</b>   | <b>188.476</b>    | <b>399</b> |                |       |      |
| <b>Brand Attitude</b>                                                                        | Between Groups | 4.588             | 4          | 1.147          | 1.765 | .135 |
|                                                                                              | Within Groups  | 256.706           | 395        | .650           |       |      |
|                                                                                              | <b>Total</b>   | <b>261.294</b>    | <b>399</b> |                |       |      |

In general, as shown in Table 4.27 and Table 4.28, the consumers who are holding higher education tend, also, to be slightly loyal (to 0.149\*\*), which also show higher perceived performance in aspects of environment (to 0.136\*\*) and towards the variety of coffee-foods choices, innovative products and its appealing (to 0.171\*\*).

**Table 4.27** Correlation between Educational Level and Post-Consumption Variables

|                | Education | Customer Satisfaction | Customer Loyalty | Brand Trust | Brand Attitude |
|----------------|-----------|-----------------------|------------------|-------------|----------------|
| Education      | 1         | .092                  | .149**           | .061        | .096           |
| CS             |           | 1                     | .783**           | .731**      | .661**         |
| CL             |           |                       | 1                | .684**      | .664**         |
| Brand Trust    |           |                       |                  | 1           | .893**         |
| Brand Attitude |           |                       |                  |             | 1              |

**Note.** CS=Customer Satisfaction, CL=Customer Loyalty

**Table 4.28** Correlation between Educational Level and The Factorized Product and Physical Elements of Marketing Mix

|               | EL | SS   | Conveniences | Environment | CFC, IP and A | CF and ST | IP and FCM |
|---------------|----|------|--------------|-------------|---------------|-----------|------------|
| EL            | 1  | .031 | .074         | .136**      | .171**        | .096      | .220       |
| SS            |    | 1    | .838**       | .746**      | .404**        | .411**    | .554**     |
| Conveniences  |    |      | 1            | .626**      | .373**        | .424**    | .519**     |
| Environment   |    |      |              | 1           | .504**        | .473**    | .647**     |
| CFC, IP and A |    |      |              |             | 1             | .682**    | .571**     |
| CF and ST     |    |      |              |             |               | 1         | .545**     |
| IP and FCM    |    |      |              |             |               |           | 1          |

**Note.** EL=Educational Level, SS=Servicescapes

CFC, IP and A=Variety of Coffee-Foods Choices, Innovative Products and Their Appealing

CF and ST=Coffee, Foods and Snack Tastes

IP and FCM=Ingredients, Packaging and Food-Coffee Matching

Third, occupation variable is studied. Indicated from Table 4.29 and Table 4.30, the results of ANOVA test, it is shown that there are significant differences on the different roles of occupation, namely students, salaried employees and the self-employed.

The post-hoc analysis indicates that there are significant differences between the students in comparison to the other categories of occupation, and as such, the data are re-grouped into students and the employed (either self-employed or salaried) and the results of t-test indicated in Table 4.31 and Table 4.32 present the same scenario.

**Table 4.29** Descriptive Profile of the Variables across Different Occupational Groups

|                            |               | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|----------------------------|---------------|------------|---------------|-----------------------|-------------------|
| <b>Price-Perceived</b>     | Student       | 226        | 3.5646        | .69448                | .04620            |
|                            | Salary E      | 88         | 3.7136        | .67860                | .07234            |
|                            | Self-Employed | 66         | 3.9333        | .61101                | .07521            |
|                            | Others        | 20         | 3.2600        | .35600                | .07960            |
|                            | <b>Total</b>  | <b>400</b> | <b>3.6430</b> | <b>.68199</b>         | <b>.03410</b>     |
| <b>Place-Perceived</b>     | Student       | 226        | 3.5686        | .71589                | .04762            |
|                            | Salary E      | 88         | 3.8807        | .58597                | .06246            |
|                            | Self-Employed | 66         | 3.8864        | .70190                | .08640            |
|                            | Others        | 20         | 4.0000        | .52566                | .11754            |
|                            | <b>Total</b>  | <b>400</b> | <b>3.7113</b> | <b>.69599</b>         | <b>.03480</b>     |
| <b>Promotion-Perceived</b> | Student       | 226        | 3.4022        | .67962                | .04521            |
|                            | Salary E      | 88         | 3.4541        | .77785                | .08292            |
|                            | Self-Employed | 66         | 3.6667        | .64625                | .07955            |
|                            | Others        | 20         | 3.2400        | .85002                | .19007            |
|                            | <b>Total</b>  | <b>400</b> | <b>3.4492</b> | <b>.71141</b>         | <b>.03557</b>     |
| <b>People-Perceived</b>    | Student       | 226        | 3.7129        | .69107                | .04597            |
|                            | Salary E      | 88         | 3.8736        | .62619                | .06675            |
|                            | Self-Employed | 66         | 3.8906        | .63142                | .07772            |
|                            | Others        | 20         | 4.2380        | .55719                | .12459            |
|                            | <b>Total</b>  | <b>400</b> | <b>3.8038</b> | <b>.67156</b>         | <b>.03358</b>     |

Table 4.29 (continued)

|                                  |               | N          | Mean          | Std. Deviation | Std. Error    |
|----------------------------------|---------------|------------|---------------|----------------|---------------|
| <b>Process-<br/>Perceived</b>    | Student       | 226        | 3.5637        | .68675         | .04568        |
|                                  | Salary E      | 88         | 3.6207        | .71535         | .07626        |
|                                  | Self-Employed | 66         | 3.7991        | .53583         | .06596        |
|                                  | Others        | 20         | 3.343         | .92614         | .20709        |
|                                  | <b>Total</b>  | <b>400</b> | <b>3.6041</b> | <b>.68981</b>  | <b>.03449</b> |
| <b>Customer<br/>Satisfaction</b> | Student       | 226        | 3.6158        | .56336         | .03747        |
|                                  | Salary E      | 88         | 3.8948        | .66042         | .07040        |
|                                  | Self-Employed | 66         | 3.8933        | .72550         | .08930        |
|                                  | Others        | 20         | 3.8540        | .47204         | .10555        |
|                                  | <b>Total</b>  | <b>400</b> | <b>3.7349</b> | <b>.62367</b>  | <b>.03118</b> |
| <b>Customer<br/>Loyalty</b>      | Student       | 226        | 3.5952        | .59703         | .03971        |
|                                  | Salary E      | 88         | 3.8927        | .68305         | .07281        |
|                                  | Self-Employed | 66         | 4.0006        | .68382         | .08417        |
|                                  | Others        | 20         | 3.7930        | .51679         | .11556        |
|                                  | <b>Total</b>  | <b>400</b> | <b>3.7375</b> | <b>.64808</b>  | <b>.03240</b> |
| <b>Brand Trust</b>               | Student       | 226        | 3.5648        | .69764         | .04641        |
|                                  | Salary E      | 88         | 4.0050        | .69971         | .07459        |
|                                  | Self-Employed | 66         | 3.6839        | .91622         | .11278        |
|                                  | Others        | 20         | 3.8020        | .51662         | .11552        |
|                                  | <b>Total</b>  | <b>400</b> | <b>3.6931</b> | <b>.74971</b>  | <b>.03749</b> |
| <b>Servicescapes</b>             | Student       | 226        | 3.8299        | .67296         | .04476        |
|                                  | Salary E      | 88         | 3.9505        | .63455         | .06764        |
|                                  | Self-Employed | 66         | 4.0658        | .70594         | .08690        |
|                                  | Others        | 20         | 4.3160        | .60460         | .13519        |
|                                  | <b>Total</b>  | <b>400</b> | <b>3.9197</b> | <b>.67672</b>  | <b>.03384</b> |

Table 4.29 (continued)

|                                                                                   |               | N          | Mean           | Std. Deviation | Std. Error    |
|-----------------------------------------------------------------------------------|---------------|------------|----------------|----------------|---------------|
| <b>Conveniences</b>                                                               | Student       | 226        | 2.9522         | .56774         | .03777        |
|                                                                                   | Salary E      | 88         | 3.0636         | .65988         | .07034        |
|                                                                                   | Self-Employed | 66         | 3.2364         | .46925         | .05776        |
|                                                                                   | Others        | 20         | 3.2200         | .45376         | .10146        |
|                                                                                   | <b>Total</b>  | <b>400</b> | <b>3.037</b>   | <b>.57868</b>  | <b>.02893</b> |
| <b>Environment</b>                                                                | Student       | 226        | 3.6938         | .65051         | .04327        |
|                                                                                   | Salary E      | 88         | 3.9182         | .63942         | .06816        |
|                                                                                   | Self-Employed | 66         | 3.897          | .71230         | .08768        |
|                                                                                   | Others        | 20         | 4.1600         | .64759         | .14480        |
|                                                                                   | <b>Total</b>  | <b>400</b> | <b>3.8000</b>  | <b>.66927</b>  | <b>.03346</b> |
| <b>Variety of<br/>Coffee-<br/>Innovative<br/>Products and<br/>Their Appealing</b> | Student       | 226        | 3.5819         | .67531         | .04492        |
|                                                                                   | Salary E      | 88         | 3.7273         | .62011         | .06610        |
|                                                                                   | Self-Employed | 66         | 3.6591         | .79860         | .09830        |
|                                                                                   | Others        | 20         | 4.0250         | .37081         | .08292        |
|                                                                                   | <b>Total</b>  | <b>400</b> | <b>3.6488</b>  | <b>.68005</b>  | <b>.03400</b> |
| <b>Coffee, Foods<br/>and Snacks tastes</b>                                        | Student       | 226        | 3.7257         | .74831         | .04978        |
|                                                                                   | Salary E      | 88         | 3.8750         | .69584         | .07418        |
|                                                                                   | Self-Employed | 66         | 3.8788         | .66830         | .08226        |
|                                                                                   | Others        | 20         | 4.2000         | .34028         | .07609        |
|                                                                                   | <b>Total</b>  | <b>400</b> | <b>3.80750</b> | <b>.71622</b>  | <b>.03581</b> |
| <b>Ingredients,<br/>Packaging and<br/>Food-Coffee<br/>Matching</b>                | Student       | 226        | 3.5593         | .69597         | .04630        |
|                                                                                   | Salary E      | 88         | 3.9727         | .65403         | .06972        |
|                                                                                   | Self-Employed | 66         | 3.7394         | .64208         | .07903        |
|                                                                                   | Others        | 20         | 3.9000         | .43286         | .09679        |
|                                                                                   | <b>Total</b>  | <b>400</b> | <b>3.6970</b>  | <b>.68729</b>  | <b>.03436</b> |

**Table 4.29** (continued)

|                       |               | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|-----------------------|---------------|------------|---------------|-----------------------|-------------------|
| <b>Brand Attitude</b> | Student       | 226        | 3.5442        | .73275                | .04874            |
|                       | Salary E      | 88         | 4.0170        | .82420                | .08786            |
|                       | Self-Employed | 66         | 3.6439        | .93445                | .11502            |
|                       | Others        | 20         | 3.4250        | .69821                | .15612            |
|                       | <b>Total</b>  | <b>400</b> | <b>3.6588</b> | <b>.80924</b>         | <b>.04046</b>     |

**Note.** Salary E=Salary Employee

**Table 4.30** ANOVA Analysis of Different Occupational Groups

|                            |                | <b>Sum of Square</b> | <b>df</b>  | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|----------------------------|----------------|----------------------|------------|--------------------|----------|-------------|
| <b>Price-Perceived</b>     | Between Groups | 10.325               | 3          | 3.442              | 7.777    | .000        |
|                            | Within Groups  | 175.255              | 396        | .443               |          |             |
|                            | <b>Total</b>   | <b>185.580</b>       | <b>399</b> |                    |          |             |
| <b>Place-Perceived</b>     | Between Groups | 10.818               | 3          | 3.606              | 7.826    | .000        |
|                            | Within Groups  | 182.457              | 396        | .461               |          |             |
|                            | <b>Total</b>   | <b>193.274</b>       | <b>399</b> |                    |          |             |
| <b>Promotion-Perceived</b> | Between Groups | 4.498                | 3          | 1.499              | 3.007    | .300        |
|                            | Within Groups  | 197.438              | 396        | .499               |          |             |
|                            | <b>Total</b>   | <b>201.936</b>       | <b>399</b> |                    |          |             |
| <b>People-Perceived</b>    | Between Groups | 6.564                | 3          | 2.188              | 4.997    | .002        |
|                            | Within Groups  | 173.383              | 396        | .438               |          |             |
|                            | <b>Total</b>   | <b>179.947</b>       | <b>399</b> |                    |          |             |

**Table 4.30** (continued)

|                                  |                | Sum of<br>Square | df         | Mean<br>Square | F     | Sig. |
|----------------------------------|----------------|------------------|------------|----------------|-------|------|
| <b>Process-Perceived</b>         | Between Groups | 4.266            | 3          | 1.422          | 3.034 | .029 |
|                                  | Within Groups  | 185.596          | 396        | .469           |       |      |
|                                  | <b>Total</b>   | <b>189.862</b>   | <b>399</b> |                |       |      |
| <b>Customer<br/>Satisfaction</b> | Between Groups | 7.393            | 3          | 2.464          | 6.063 | .000 |
|                                  | Within Groups  | 147.801          | 396        | .373           |       |      |
|                                  | <b>Total</b>   | <b>155.194</b>   | <b>399</b> |                |       |      |
| <b>Customer Loyalty</b>          | Between Groups | 11.326           | 3          | 3.775          | 9.568 | .000 |
|                                  | Within Groups  | 156.258          | 396        | .395           |       |      |
|                                  | <b>Total</b>   | <b>167.584</b>   | <b>399</b> |                |       |      |
| <b>Brand Trust</b>               | Between Groups | 12.525           | 3          | 4.175          | 7.808 | .000 |
|                                  | Within Groups  | 211.739          | 396        | .535           |       |      |
|                                  | <b>Total</b>   | <b>224.264</b>   | <b>399</b> |                |       |      |
| <b>Servicescapes</b>             | Between Groups | 6.454            | 3          | 2.151          | 4.883 | .003 |
|                                  | Within Groups  | 176.266          | 396        | .445           |       |      |
|                                  | <b>Total</b>   | <b>182.72</b>    | <b>399</b> |                |       |      |
| <b>Conveniences</b>              | Between Groups | 4.980            | 3          | 1.66           | 5.111 | .002 |
|                                  | Within Groups  | 128.632          | 396        | .325           |       |      |
|                                  | <b>Total</b>   | <b>133.612</b>   | <b>399</b> |                |       |      |
| <b>Environment</b>               | Between Groups | 6.990            | 3          | 2.33           | 5.373 | .001 |
|                                  | Within Groups  | 171.730          | 396        | .434           |       |      |
|                                  | <b>Total</b>   | <b>178.720</b>   | <b>399</b> |                |       |      |

**Table 4.30** (continued)

|                                                                                                  |                | Sum of<br>Square | df         | Mean<br>Square | F     | Sig. |
|--------------------------------------------------------------------------------------------------|----------------|------------------|------------|----------------|-------|------|
| <b>Variety of Coffee-<br/>Foods Choices,<br/>Innovative<br/>Products and<br/>Their Appealing</b> | Between Groups | 4.392            | 3          | 1.464          | 3.219 | .023 |
|                                                                                                  | Within Groups  | 180.132          | 396        | .455           |       |      |
|                                                                                                  | <b>Total</b>   | <b>184.524</b>   | <b>399</b> |                |       |      |
| <b>Coffee, Foods and<br/>Snacks Tastes</b>                                                       | Between Groups | 5.331            | 3          | 1.777          | 3.53  | .015 |
|                                                                                                  | Within Groups  | 199.346          | 396        | .503           |       |      |
|                                                                                                  | <b>Total</b>   | <b>204.677</b>   | <b>399</b> |                |       |      |
| <b>Ingredients,<br/>Packaging and<br/>Food-Coffee<br/>Matching</b>                               | Between Groups | 11.919           | 3          | 3.973          | 8.911 | .000 |
|                                                                                                  | Within Groups  | 176.558          | 396        | .446           |       |      |
|                                                                                                  | <b>Total</b>   | <b>188.476</b>   | <b>399</b> |                |       |      |
| <b>Brand Attitude</b>                                                                            | Between Groups | 15.367           | 3          | 5.122          | 8.248 | .000 |
|                                                                                                  | Within Groups  | 245.927          | 396        | .621           |       |      |
|                                                                                                  | <b>Total</b>   | <b>261.294</b>   | <b>399</b> |                |       |      |

**Table 4.31** Descriptive Profile of the Variables for Students and the Employed

|                          | Student and<br>Employed | N   | Mean   | Std.<br>Deviation | Std. Error |
|--------------------------|-------------------------|-----|--------|-------------------|------------|
| <b>Product-Perceived</b> | Student                 | 226 | 3.6091 | .58019            | .03859     |
|                          | Employed                | 173 | 3.8480 | .55233            | .04199     |
| <b>Priced-Perceived</b>  | Student                 | 226 | 3.5646 | .69448            | .04620     |
|                          | Employed                | 173 | 3.7468 | .65482            | .04978     |

Table 4.31 (continued)

|                              | Student and<br>Employed | N   | Mean   | Std.<br>Deviation | Std. Error |
|------------------------------|-------------------------|-----|--------|-------------------|------------|
| <b>Place-Perceived</b>       | Student                 | 226 | 3.5686 | .71589            | .04762     |
|                              | Employed                | 173 | 3.8974 | .62583            | .04758     |
| <b>Promotion-Perceived</b>   | Student                 | 226 | 3.4022 | .67962            | .04521     |
|                              | Employed                | 173 | 3.5096 | .75042            | .05705     |
| <b>People-Perceived</b>      | Student                 | 226 | 3.7129 | .69107            | .04597     |
|                              | Employed                | 173 | 3.9252 | .62821            | .04776     |
| <b>Physical-Perceived</b>    | Student                 | 226 | 3.7476 | .60181            | .04003     |
|                              | Employed                | 173 | 3.9839 | .59540            | .04527     |
| <b>Process-Perceived</b>     | Student                 | 226 | 3.5637 | .68675            | .04568     |
|                              | Employed                | 173 | 3.6545 | .69375            | .05274     |
| <b>Customer Satisfaction</b> | Student                 | 226 | 3.6158 | .56336            | .03747     |
|                              | Employed                | 173 | 3.8911 | .66624            | .05065     |
| <b>Customer Loyalty</b>      | Student                 | 226 | 3.5952 | .59703            | .03971     |
|                              | Employed                | 173 | 3.9243 | .66794            | .05074     |
| <b>Brand Trust</b>           | Student                 | 226 | 3.5648 | .69764            | .94641     |
|                              | Employed                | 173 | 3.8620 | .78527            | .05970     |
| <b>Servicescapes</b>         | Student                 | 226 | 3.8299 | .67296            | .04476     |
|                              | Employed                | 173 | 4.0374 | .66733            | .05074     |
| <b>Conveniences</b>          | Student                 | 226 | 2.9522 | .56774            | .03777     |
|                              | Employed                | 173 | 3.1457 | .57713            | .04388     |

**Table 4.31** (continued)

|                                                                                            | Student and<br>Employed | N   | Mean   | Std.<br>Deviation | Std. Error |
|--------------------------------------------------------------------------------------------|-------------------------|-----|--------|-------------------|------------|
| <b>Environment</b>                                                                         | Student                 | 226 | 3.6938 | .65051            | .04372     |
|                                                                                            | Employed                | 173 | 4.0374 | .67182            | .05108     |
| <b>Variety of Coffee-Foods<br/>Choices, Innovative<br/>Product and<br/>Their Appealing</b> | Student                 | 226 | 3.5819 | .67531            | .04492     |
|                                                                                            | Employed                | 173 | 3.737  | .68000            | .05170     |
| <b>Coffee, Foods and Snacks<br/>Tastes</b>                                                 | Student                 | 226 | 3.7257 | .74831            | .04978     |
|                                                                                            | Employed                | 173 | 3.9133 | .66122            | .05170     |
| <b>Ingredients, Packaging<br/>And Food-Coffee<br/>Matching</b>                             | Student                 | 226 | 3.5593 | .69597            | .04630     |
|                                                                                            | Employed                | 173 | 3.8775 | .63595            | .04835     |
| <b>Brand Attitude</b>                                                                      | Student                 | 226 | 3.5442 | .73275            | .04874     |
|                                                                                            | Employed                | 173 | 3.8092 | .88127            | .06700     |

**Table 4.32** T-Test of the Variables between the Students and the Employed

| Independent Samples Test                     |           |       |      |        |                              |      |                    |                          |                                                 |         |
|----------------------------------------------|-----------|-------|------|--------|------------------------------|------|--------------------|--------------------------|-------------------------------------------------|---------|
| Leven's Test<br>for Equality<br>of variances |           |       |      |        | t-test for Equality of Means |      |                    |                          |                                                 |         |
|                                              |           | F     | Sig. | t      | df                           | Sig. | Mean<br>Difference | Std. Error<br>difference | 95% confidence<br>interval of the<br>difference |         |
|                                              |           |       |      |        |                              |      |                    |                          | Lower                                           | Upper   |
| P1-                                          | E.V.A     | 1.174 | .279 | -4.162 | 397                          | .000 | -.23892            | .05741                   | -.35178                                         | -.12606 |
| P*                                           | E.V not A |       |      | -4.189 | 378.723                      | .000 | -.23892            | .05703                   | -.35106                                         | -.12678 |
| P2 -                                         | E.V.A     | .270  | .603 | -.2662 | 397                          | .008 | -.18222            | .06845                   | -.31679                                         | -.04765 |
| P*                                           | E.V not A |       |      | -.2683 | 380.223                      | .008 | -.18222            | .06792                   | -.31576                                         | -.04868 |

**Table 4.32** (continued)

| Independent Samples Test |              |                                              |      |                              |         |      |                    |                          |                                                 |         |
|--------------------------|--------------|----------------------------------------------|------|------------------------------|---------|------|--------------------|--------------------------|-------------------------------------------------|---------|
|                          |              | Leven's Test<br>for Equality of<br>variances |      | t-test for Equality of Means |         |      |                    |                          |                                                 |         |
|                          |              | F                                            | Sig. | t                            | df      | Sig. | Mean<br>Difference | Std. Error<br>difference | 95% confidence<br>interval of the<br>difference |         |
|                          |              |                                              |      |                              |         |      |                    |                          | Lower                                           | Upper   |
| P3-                      | E.V.A        | 4.749                                        | .030 | -4.798                       | 397     | .000 | -.32881            | .06853                   | -.46353                                         | -.19403 |
| P*                       | E.V not A    |                                              |      | -4.885                       | 390.010 | .000 | -.32881            | .06732                   | .46117                                          | .19646  |
| P4-                      | E.V.A        | 1.010                                        | .315 | -1.495                       | 397     | .136 | -.10738            | .07184                   | -.24862                                         | .03385  |
| P*                       | E.V not A    |                                              |      | -1.475                       | 350.241 | .141 | -.10738            | .07279                   | -.25055                                         | .03578  |
| P5-                      | E.V.A        | .387                                         | .534 | -3.162                       | 397     | .002 | -.21228            | .06713                   | -.34427                                         | -.08030 |
| P*                       | E.V not A    |                                              |      | -3.202                       | 385.427 | .001 | -.21228            | .06629                   | -.34262                                         | -.08195 |
| P6-                      | E.V.A        | .013                                         | .911 | -3.904                       | 397     | .000 | -.23626            | .06052                   | -.35523                                         | -.11729 |
| P*                       | E.V not A    |                                              |      | -3.910                       | 372.202 | .000 | -.23626            | .06043                   | -.35509                                         | -.11744 |
| P7-                      | E.V.A        | .310                                         | .578 | -1.302                       | 397     | .194 | -.09073            | .06968                   | -.22773                                         | .04626  |
| P*                       | E.V not A    |                                              |      | -1.300                       | 368.372 | .194 | -.09073            | .06878                   | -.22795                                         | .04648  |
| CS                       | E.V.A        | 11.986                                       | .001 | -4.466                       | 397     | .000 | -.27526            | .06163                   | -.39642                                         | -.15410 |
|                          | E.V<br>not A |                                              |      | -4.369                       | 335.073 | .000 | -.27526            | .06301                   | -.39920                                         | -.15132 |
| CL                       | E.V.A        | 6.202                                        | .013 | -5.182                       | 397     | .000 | -.32911            | .06351                   | -.45398                                         | -.20425 |
|                          | E.V not A    |                                              |      | -5.105                       | 347.389 | .000 | -.32911            | .06447                   | -.45591                                         | -.20232 |
| BT                       | E.V.A        | 4.540                                        | .034 | -3.992                       | 397     | .000 | -.29719            | .07444                   | -.44353                                         | -.15084 |
|                          | E.V not A    |                                              |      | -3.930                       | 346.055 | .000 | -.29719            | .07562                   | -.44591                                         | -.14846 |
| BA                       | E.V.A        | 6.061                                        | .014 | -3.277                       | 397     | .001 | -.26500            | .08087                   | -.42398                                         | -.10602 |
|                          | E.V not A    |                                              |      | -3.198                       | 331.294 | .002 | -.26500            | .08285                   | -.42799                                         | -.10201 |

**Note.** E.V.A=Equal Variances Assumed, E.V not A=Equal Variances not Assumed  
P1-P\*=Product Perceived, P2-P\*=Price-Perceived, P3-P\*=Place-Perceived,  
P4-P\*=Promotion-Perceived, P5-P\*=People-Perceived,  
P6-P\*=Physical-Perceived, P7-P\*=Process-Perceived  
CS=Customer Satisfaction, CL=Customer Loyalty  
BT=Brand Trust, BA=Brand Attitude

Fourth, in terms of nationality of the respondents, although the test of ANOVA indicated in Tables 4.33 and 4.34 shows significant differences across many of the variables, but the ability to reliably use the result is limited by the relatively unequal number of respondents across the different nationalities. Nevertheless, when unequal variance is assumed, and t-test performed to examine the significant differences between Myanmar citizens and Thai, the results show no significant differences across all the variables.

**Table 4.33** Descriptive Profile of the Variables across Nationalities

|                       |              | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|-----------------------|--------------|------------|---------------|-----------------------|-------------------|
| Price - Perceived     | Thai         | 310        | 3.6006        | .70734                | .04017            |
|                       | Myanmar      | 50         | 3.7200        | .53299                | .07538            |
|                       | Indonesian   | 14         | 3.5857        | .67237                | .17970            |
|                       | Chinese      | 14         | 4.2143        | .49281                | .13171            |
|                       | Other        | 12         | 3.8167        | .44687                | .12900            |
|                       | <b>Total</b> | <b>400</b> | <b>3.6430</b> | <b>.68199</b>         | <b>.03410</b>     |
| Place - Perceived     | Thai         | 310        | 3.6911        | .71306                | .04050            |
|                       | Myanmar      | 50         | 3.8000        | .58902                | .08330            |
|                       | Indonesian   | 14         | 3.3036        | .84454                | .22571            |
|                       | Chinese      | 14         | 4.2321        | .38561                | .10306            |
|                       | Other        | 12         | 3.7292        | .34474                | .09952            |
|                       | <b>Total</b> | <b>400</b> | <b>3.7113</b> | <b>.69599</b>         | <b>.03480</b>     |
| Promotion - Perceived | Thai         | 310        | 3.4770        | .71214                | .04045            |
|                       | Myanmar      | 50         | 3.2320        | .70144                | .09920            |
|                       | Indonesian   | 14         | 3.2429        | .81591                | .21806            |
|                       | Chinese      | 14         | 3.7857        | .44697                | .11946            |
|                       | Other        | 12         | 3.4833        | .67935                | .19611            |
|                       | <b>Total</b> | <b>400</b> | <b>3.4492</b> | <b>.71141</b>         | <b>.03557</b>     |

**Table 4.33** (continued)

|                          |              | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|--------------------------|--------------|------------|---------------|-----------------------|-------------------|
| People -<br>Perceived    | Thai         | 310        | 3.7895        | .69796                | .03964            |
|                          | Myanmar      | 50         | 3.6916        | .45241                | .06398            |
|                          | Indonesian   | 14         | 3.6093        | .80347                | .21474            |
|                          | Chinese      | 14         | 4.3907        | .36384                | .09724            |
|                          | Other        | 12         | 4.1833        | .36968                | .10672            |
|                          | <b>Total</b> | <b>400</b> | <b>3.8038</b> | <b>.67156</b>         | <b>.03358</b>     |
| Process -<br>Perceived   | Thai         | 310        | 3.5982        | .70899                | .04027            |
|                          | Myanmar      | 50         | 3.6340        | .51070                | .07222            |
|                          | Indonesian   | 14         | 3.2914        | .82976                | .22176            |
|                          | Chinese      | 14         | 4.0429        | .51395                | .13736            |
|                          | Other        | 12         | 3.4833        | .67935                | .19611            |
|                          | <b>Total</b> | <b>400</b> | <b>3.6041</b> | <b>.68981</b>         | <b>.03449</b>     |
| Customer<br>Satisfaction | Thai         | 310        | 3.7170        | .64032                | .03637            |
|                          | Myanmar      | 50         | 3.7200        | .49236                | .06963            |
|                          | Indonesian   | 14         | 3.5043        | .60865                | .16267            |
|                          | Chinese      | 14         | 4.5229        | .36148                | .09661            |
|                          | Other        | 12         | 3.6092        | .18387                | .05308            |
|                          | <b>Total</b> | <b>400</b> | <b>3.7349</b> | <b>.62367</b>         | <b>.03118</b>     |
| Customer<br>Loyalty      | Thai         | 310        | 3.7146        | .64825                | .03682            |
|                          | Myanmar      | 50         | 3.7412        | .52724                | .07456            |
|                          | Indonesian   | 14         | 3.5857        | .70046                | .18721            |
|                          | Chinese      | 14         | 4.6757        | .30714                | .08209            |
|                          | Other        | 12         | 3.3942        | .45560                | .13152            |
|                          | <b>Total</b> | <b>400</b> | <b>3.7375</b> | <b>.64808</b>         | <b>.03240</b>     |
| Brand Trust              | Thai         | 310        | 3.6273        | .76217                | .04329            |
|                          | Myanmar      | 50         | 3.7972        | .59651                | .08436            |
|                          | Indonesian   | 14         | 3.5814        | .86892                | .23223            |
|                          | Chinese      | 14         | 4.5993        | .35709                | .09544            |
|                          | Other        | 12         | 4.0342        | .28672                | .08277            |
|                          | <b>Total</b> | <b>400</b> | <b>3.6932</b> | <b>.74971</b>         | <b>.03749</b>     |

**Table 4.33** (continued)

|                                                                                         |              | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|-----------------------------------------------------------------------------------------|--------------|------------|---------------|-----------------------|-------------------|
| Servicescapes                                                                           | Thai         | 310        | 3.9130        | .68308                | .03880            |
|                                                                                         | Myanmar      | 50         | 3.8924        | .62921                | .08898            |
|                                                                                         | Indonesian   | 14         | 3.5121        | .89711                | .23976            |
|                                                                                         | Chinese      | 14         | 4.2636        | .40051                | .10704            |
|                                                                                         | Other        | 12         | 4.2783        | .30442                | .08788            |
|                                                                                         | <b>Total</b> | <b>400</b> | <b>3.9197</b> | <b>.67672</b>         | <b>.03384</b>     |
| Conveniences                                                                            | Thai         | 310        | 3.0194        | .61134                | .03472            |
|                                                                                         | Myanmar      | 50         | 2.9840        | .41960                | .05934            |
|                                                                                         | Indonesian   | 14         | 2.8857        | .38998                | .10423            |
|                                                                                         | Chinese      | 14         | 3.5714        | .28128                | .07518            |
|                                                                                         | Other        | 12         | 3.2667        | .34466                | .09949            |
|                                                                                         | <b>Total</b> | <b>400</b> | <b>3.0370</b> | <b>.57868</b>         | <b>.02893</b>     |
| Environment                                                                             | Thai         | 310        | 3.7897        | .70478                | .04003            |
|                                                                                         | Myanmar      | 50         | 3.8320        | .50364                | .07122            |
|                                                                                         | Indonesian   | 14         | 3.6000        | .60764                | .16240            |
|                                                                                         | Chinese      | 14         | 4.2286        | .38316                | .10240            |
|                                                                                         | Other        | 12         | 3.6667        | .49237                | .14213            |
|                                                                                         | <b>Total</b> | <b>400</b> | <b>3.8000</b> | <b>.66927</b>         | <b>.03346</b>     |
| Variety of<br>Coffee-Foods<br>Choices,<br>Innovative<br>Products and<br>Their Appealing | Thai         | 310        | 3.6331        | .65347                | .03711            |
|                                                                                         | Myanmar      | 50         | 3.8400        | .60136                | .08505            |
|                                                                                         | Indonesian   | 14         | 3.4464        | 1.10583               | .29555            |
|                                                                                         | Chinese      | 14         | 4.1429        | .27235                | .07279            |
|                                                                                         | Other        | 12         | 2.9167        | .71774                | .20719            |
|                                                                                         | <b>Total</b> | <b>400</b> | <b>3.6488</b> | <b>.68005</b>         | <b>.03400</b>     |
| Coffee, Foods<br>and Snack Tastes                                                       | Thai         | 310        | 3.7629        | .76073                | .04321            |
|                                                                                         | Myanmar      | 50         | 3.9600        | .53299                | .07538            |
|                                                                                         | Indonesian   | 14         | 4.0357        | .71962                | .19233            |
|                                                                                         | Chinese      | 14         | 4.0000        | .33968                | .09078            |
|                                                                                         | Other        | 12         | 3.8333        | .24618                | .07107            |
|                                                                                         | <b>Total</b> | <b>400</b> | <b>3.8075</b> | <b>.71622</b>         | <b>.03581</b>     |

**Table 4.33** (continued)

|                                                          |              | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|----------------------------------------------------------|--------------|------------|---------------|-----------------------|-------------------|
| Ingredients,<br>Packaging and<br>Food-Coffee<br>Matching | Thai         | 310        | 3.6819        | .70550                | .04007            |
|                                                          | Myanmar      | 50         | 3.8000        | .50143                | .07091            |
|                                                          | Indonesian   | 14         | 3.7286        | .75898                | .20284            |
|                                                          | Chinese      | 14         | 4.0286        | .51355                | .13725            |
|                                                          | Other        | 12         | 3.2333        | .78083                | .22541            |
|                                                          | <b>Total</b> | <b>400</b> | <b>3.6970</b> | <b>.68729</b>         | <b>.03436</b>     |
| Brand Attitude                                           | Thai         | 310        | 3.6048        | .81841                | .04648            |
|                                                          | Myanmar      | 50         | 3.7800        | .69370                | .09810            |
|                                                          | Indonesian   | 14         | 3.4464        | 1.07049               | .28610            |
|                                                          | Chinese      | 14         | 4.5000        | .44936                | .12010            |
|                                                          | Other        | 12         | 3.8125        | .26382                | .07616            |
|                                                          | <b>Total</b> | <b>400</b> | <b>3.6588</b> | <b>.80924</b>         | <b>.04046</b>     |

**Table 4.34** ANOVA Analysis of the Variables across Different Nationalities

|                         |                | <b>Sum of<br/>Squares</b> | <b>df</b>  | <b>Mean<br/>Square</b> | <b>F</b> | <b>Sig.</b> |
|-------------------------|----------------|---------------------------|------------|------------------------|----------|-------------|
| Price-Perceived         | Between Groups | 5.830                     | 4          | 1.457                  | 3.203    | .013        |
|                         | Within Groups  | 179.751                   | 395        | .455                   |          |             |
|                         | <b>Total</b>   | <b>185.580</b>            | <b>399</b> |                        |          |             |
| Place-Perceived         | Between Groups | 6.649                     | 4          | 1.662                  | 3.518    | .008        |
|                         | Within Groups  | 186.626                   | 395        | .472                   |          |             |
|                         | <b>Total</b>   | <b>193.274</b>            | <b>399</b> |                        |          |             |
| Promotion-<br>Perceived | Between Groups | 4.793                     | 4          | 1.198                  | 2.401    | .049        |
|                         | Within Groups  | 197.142                   | 395        | .499                   |          |             |
|                         | <b>Total</b>   | <b>201.936</b>            | <b>399</b> |                        |          |             |
| People-Perceived        | Between Groups | 7.773                     | 4          | 1.943                  | 4.458    | .002        |
|                         | Within Groups  | 172.173                   | 395        | .436                   |          |             |
|                         | <b>Total</b>   | <b>179.947</b>            | <b>399</b> |                        |          |             |

**Table 4.34** (continued)

|                                                                                       |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|---------------------------------------------------------------------------------------|----------------|-------------------|------------|----------------|-------|------|
| Process-Perceived                                                                     | Between Groups | 4.294             | 4          | 1.074          | 2.285 | .060 |
|                                                                                       | Within Groups  | 185.567           | 395        | .470           |       |      |
|                                                                                       | <b>Total</b>   | <b>189.862</b>    | <b>399</b> |                |       |      |
| Customer<br>satisfaction                                                              | Between Groups | 9.737             | 4          | 2.434          | 6.610 | .000 |
|                                                                                       | Within Groups  | 145.457           | 395        | .368           |       |      |
|                                                                                       | <b>Total</b>   | <b>155.194</b>    | <b>399</b> |                |       |      |
| Customer loyalty                                                                      | Between Groups | 14.224            | 4          | 3.556          | 9.159 | .000 |
|                                                                                       | Within Groups  | 153.360           | 395        | .388           |       |      |
|                                                                                       | <b>Total</b>   | <b>167.584</b>    | <b>399</b> |                |       |      |
| Brand Trust                                                                           | Between Groups | 14.951            | 4          | 3.738          | 7.054 | .000 |
|                                                                                       | Within Groups  | 209.312           | 395        | .530           |       |      |
|                                                                                       | <b>Total</b>   | <b>224.264</b>    | <b>399</b> |                |       |      |
| Servicescapes                                                                         | Between Groups | 5.575             | 4          | 1.394          | 3.108 | .015 |
|                                                                                       | Within Groups  | 177.145           | 395        | .448           |       |      |
|                                                                                       | <b>Total</b>   | <b>182.720</b>    | <b>399</b> |                |       |      |
| Conveniences                                                                          | Between Groups | 5.189             | 4          | 1.297          | 3.990 | .003 |
|                                                                                       | Within Groups  | 128.423           | 395        | .325           |       |      |
|                                                                                       | <b>Total</b>   | <b>133.612</b>    | <b>399</b> |                |       |      |
| Environment                                                                           | Between Groups | 3.429             | 4          | .857           | 1.932 | .104 |
|                                                                                       | Within Groups  | 175.291           | 395        | .444           |       |      |
|                                                                                       | <b>Total</b>   | <b>178.720</b>    | <b>399</b> |                |       |      |
| Variety of Coffee-<br>Foods Choices,<br>Innovative<br>Products and<br>Their Appealing | Between Groups | 12.328            | 4          | 3.082          | 7.069 | .000 |
|                                                                                       | Within Groups  | 172.197           | 395        | .436           |       |      |
|                                                                                       | <b>Total</b>   | <b>184.524</b>    | <b>399</b> |                |       |      |
| Coffee, Foods and<br>Snack Tastes                                                     | Between Groups | 3.035             | 4          | .759           | 1.486 | .205 |
|                                                                                       | Within Groups  | 201.642           | 395        | .510           |       |      |
|                                                                                       | <b>Total</b>   | <b>204.677</b>    | <b>399</b> |                |       |      |

**Table 4.34** (continued)

|                |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|----------------|----------------|-------------------|------------|----------------|-------|------|
| Ingredients,   | Between Groups | 4.734             | 4          | 1.183          | 2.544 | .039 |
| Packaging and  | Within Groups  | 183.743           | 395        | .465           |       |      |
| Food-Coffee    | <b>Total</b>   | <b>188.476</b>    | <b>399</b> |                |       |      |
| Matching       |                |                   |            |                |       |      |
| Brand Attitude | Between Groups | 12.459            | 4          | 3.115          | 4.944 | .001 |
|                | Within Groups  | 248.836           | 395        | .630           |       |      |
|                | <b>Total</b>   | <b>261.294</b>    | <b>399</b> |                |       |      |

Fifth, the ANOVA test result of the variables across the different income ranges indicate the only aspects of significant differences are on loyalty and brand trust, which shows also, in Table 4.35 and 4.36, that higher-income customers have higher level of satisfaction, perceived loyalty and brand trust.

**Table 4.35** Descriptive Profile of the Variables across Different Income Ranges

|                   |              | N          | Mean          | Std.<br>Deviation | Std.<br>Error |
|-------------------|--------------|------------|---------------|-------------------|---------------|
| Price-Perceived   | < USD 300    | 172        | 3.6558        | .69123            | .05271        |
|                   | USD 301-500  | 108        | 3.5889        | .58825            | .05660        |
|                   | USD 501-1000 | 70         | 3.6171        | .76043            | .09089        |
|                   | >USD 1000    | 50         | 3.7520        | .72794            | .10295        |
|                   | <b>Total</b> | <b>400</b> | <b>3.6430</b> | <b>.68199</b>     | <b>.03410</b> |
| Place – Perceived | < USD 300    | 172        | 3.6279        | .65197            | .04971        |
|                   | USD 301-500  | 108        | 3.7315        | .68333            | .06575        |
|                   | USD 501-1000 | 70         | 3.7714        | .78798            | .09418        |
|                   | >USD 1000    | 50         | 3.8700        | .71471            | .10108        |
|                   | <b>Total</b> | <b>400</b> | <b>3.7113</b> | <b>.69599</b>     | <b>.03480</b> |

**Table 4.35** (continued)

|                       |              | <b>N</b>   | <b>Mean</b>   | <b>Std.<br/>Deviation</b> | <b>Std.<br/>Error</b> |
|-----------------------|--------------|------------|---------------|---------------------------|-----------------------|
| Promotion – Perceived | < USD 300    | 172        | 3.3998        | .78382                    | .05977                |
|                       | USD 301-500  | 108        | 3.4602        | .65119                    | .06266                |
|                       | USD 501-1000 | 70         | 3.3943        | .67671                    | .08088                |
|                       | >USD 1000    | 50         | 3.6720        | .58521                    | .08276                |
|                       | <b>Total</b> | <b>400</b> | <b>3.4491</b> | <b>.71141</b>             | <b>.03557</b>         |
| People- Perceived     | < USD 300    | 172        | 3.7433        | .65790                    | .05016                |
|                       | USD 301-500  | 108        | 3.7837        | .62903                    | .06053                |
|                       | USD 501-1000 | 70         | 3.9077        | .81246                    | .09711                |
|                       | >USD 1000    | 50         | 3.9104        | .57233                    | .08094                |
|                       | <b>Total</b> | <b>400</b> | <b>3.8038</b> | <b>.67156</b>             | <b>.03358</b>         |
| Process – Perceived   | < USD 300    | 172        | 3.5520        | .73882                    | .05633                |
|                       | USD 301-500  | 108        | 3.5715        | .72964                    | .07021                |
|                       | USD 501-1000 | 70         | 3.6300        | .56621                    | .06767                |
|                       | >USD 1000    | 50         | 3.8172        | .54466                    | .07703                |
|                       | <b>Total</b> | <b>400</b> | <b>3.6040</b> | <b>.68981</b>             | <b>.03449</b>         |
| Customer Satisfaction | < USD 300    | 172        | 3.6362        | .60493                    | .04613                |
|                       | USD 301-500  | 108        | 3.6885        | .53002                    | .05100                |
|                       | USD 501-1000 | 70         | 3.8900        | .76240                    | .09112                |
|                       | >USD 1000    | 50         | 3.9576        | .57820                    | .08177                |
|                       | <b>Total</b> | <b>400</b> | <b>3.7349</b> | <b>.62367</b>             | <b>.03118</b>         |
| Customer Loyalty      | < USD 300    | 172        | 3.6285        | .63641                    | .04853                |
|                       | USD 301-500  | 108        | 3.7070        | .48573                    | .04674                |
|                       | USD 501-1000 | 70         | 3.8469        | .80443                    | .09615                |
|                       | >USD 1000    | 50         | 4.0248        | .65965                    | .09329                |
|                       | <b>Total</b> | <b>400</b> | <b>3.7375</b> | <b>.64808</b>             | <b>.03240</b>         |
| Brand Trust           | < USD 300    | 172        | 3.5858        | .72059                    | .05494                |
|                       | USD 301-500  | 108        | 3.6757        | .61978                    | .05964                |
|                       | USD 501-1000 | 70         | 3.8777        | .84667                    | .10120                |
|                       | >USD 1000    | 50         | 3.8416        | .89677                    | .12682                |
|                       | <b>Total</b> | <b>400</b> | <b>3.6931</b> | <b>.74971</b>             | <b>.03749</b>         |

**Table 4.35** (continued)

|                                                                                    |              | <b>N</b>   | <b>Mean</b>   | <b>Std.<br/>Deviation</b> | <b>Std.<br/>Error</b> |
|------------------------------------------------------------------------------------|--------------|------------|---------------|---------------------------|-----------------------|
| Servicescapes                                                                      | < USD 300    | 172        | 3.8950        | .60116                    | .04584                |
|                                                                                    | USD 301-500  | 108        | 3.8854        | .66348                    | .06384                |
|                                                                                    | USD 501-1000 | 70         | 4.0140        | .82339                    | .09841                |
|                                                                                    | >USD 1000    | 50         | 3.9464        | .73053                    | .10331                |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.9197</b> | <b>.67672</b>             | <b>.03384</b>         |
| Conveniences                                                                       | < USD 300    | 172        | 2.9977        | .52848                    | .04030                |
|                                                                                    | USD 301-500  | 108        | 2.9926        | .56696                    | .05456                |
|                                                                                    | USD 501-1000 | 70         | 3.1314        | .70104                    | .08379                |
|                                                                                    | >USD 1000    | 50         | 3.1360        | .57063                    | .08070                |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.0370</b> | <b>.57868</b>             | <b>.02893</b>         |
| Environment                                                                        | < USD 300    | 172        | 3.7651        | .62478                    | .04764                |
|                                                                                    | USD 301-500  | 108        | 3.8074        | .67085                    | .06455                |
|                                                                                    | USD 501-1000 | 70         | 3.8800        | .65355                    | .07811                |
|                                                                                    | >USD 1000    | 50         | 3.7920        | .82902                    | .11724                |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.8000</b> | <b>.66927</b>             | <b>.03346</b>         |
| Variety of Coffee-<br>Foods Choices,<br>Innovative Products<br>and Their Appealing | < USD 300    | 172        | 3.6163        | .73618                    | .05613                |
|                                                                                    | USD 301-500  | 108        | 3.7176        | .55964                    | .05385                |
|                                                                                    | USD 501-1000 | 70         | 3.6071        | .73299                    | .08761                |
|                                                                                    | >USD 1000    | 50         | 3.6700        | .64571                    | .09132                |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.6488</b> | <b>.68005</b>             | <b>.03400</b>         |
| Coffee, Foods and<br>Snack Tastes                                                  | < USD 300    | 172        | 3.8081        | .71806                    | .05475                |
|                                                                                    | USD 301-500  | 108        | 3.7778        | .68813                    | .06622                |
|                                                                                    | USD 501-1000 | 70         | 3.8286        | .84221                    | .10066                |
|                                                                                    | >USD 1000    | 50         | 3.8400        | .58414                    | .08261                |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.8075</b> | <b>.71622</b>             | <b>.03581</b>         |
| Ingredients, Packaging<br>and Food-Coffee<br>Matching                              | < USD 300    | 172        | 3.6186        | .69257                    | .05281                |
|                                                                                    | USD 301-500  | 108        | 3.8111        | .63941                    | .06153                |
|                                                                                    | USD 501-1000 | 70         | 3.6286        | .76918                    | .09193                |
|                                                                                    | >USD 1000    | 50         | 3.8160        | .61258                    | .08663                |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.6970</b> | <b>.68729</b>             | <b>.03436</b>         |

**Table 4.35** (continued)

|                |              | <b>N</b>   | <b>Mean</b>   | <b>Std.<br/>Deviation</b> | <b>Std.<br/>Error</b> |
|----------------|--------------|------------|---------------|---------------------------|-----------------------|
| Brand Attitude | < USD 300    | 172        | 3.6105        | .77667                    | .05922                |
|                | USD 301-500  | 108        | 3.6435        | .69980                    | .06734                |
|                | USD 501-1000 | 70         | 3.6643        | 1.01607                   | .12144                |
|                | >USD 1000    | 50         | 3.8500        | .81127                    | .11473                |
|                | <b>Total</b> | <b>400</b> | <b>3.6588</b> | <b>.80924</b>             | <b>.04046</b>         |

**Table 4.36** ANOVA Test of the Different Variables across the Different Income Ranges

|                          |                | <b>Sum of<br/>Squares</b> | <b>df</b>  | <b>Mean<br/>Square</b> | <b>F</b> | <b>Sig.</b> |
|--------------------------|----------------|---------------------------|------------|------------------------|----------|-------------|
| Price-Perceived          | Between Groups | .985                      | 3          | .328                   | 2.705    | .550        |
|                          | Within Groups  | 184.595                   | 396        | .466                   |          |             |
|                          | <b>Total</b>   | <b>185.580</b>            | <b>399</b> |                        |          |             |
| Place – Perceived        | Between Groups | 2.753                     | 3          | .918                   | 1.907    | .128        |
|                          | Within Groups  | 190.522                   | 396        | .481                   |          |             |
|                          | <b>Total</b>   | <b>193.274</b>            | <b>399</b> |                        |          |             |
| Promotion –<br>Perceived | Between Groups | 3.126                     | 3          | 1.042                  | 2.076    | .103        |
|                          | Within Groups  | 198.809                   | 396        | .502                   |          |             |
|                          | <b>Total</b>   | <b>201.936</b>            | <b>399</b> |                        |          |             |
| People- Perceived        | Between Groups | 1.998                     | 3          | .666                   | 1.482    | .219        |
|                          | Within Groups  | 177.949                   | 396        | .449                   |          |             |
|                          | <b>Total</b>   | <b>179.947</b>            | <b>399</b> |                        |          |             |
| Process – Perceived      | Between Groups | 2.900                     | 3          | .967                   | 2.047    | .107        |
|                          | Within Groups  | 186.962                   | 396        | .472                   |          |             |
|                          | <b>Total</b>   | <b>189.862</b>            | <b>399</b> |                        |          |             |
| Customer Satisfaction    | Between Groups | 6.073                     | 3          | 2.024                  | 5.376    | .001        |
|                          | Within Groups  | 149.122                   | 396        | .377                   |          |             |
|                          | <b>Total</b>   | <b>155.194</b>            | <b>399</b> |                        |          |             |

**Table 4.36** (continued)

|                                                                                    |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|------------------------------------------------------------------------------------|----------------|-------------------|------------|----------------|-------|------|
| Customer Loyalty                                                                   | Between Groups | 7.108             | 3          | 2.369          | 5.847 | .001 |
|                                                                                    | Within Groups  | 160.476           | 396        | .405           |       |      |
|                                                                                    | <b>Total</b>   | <b>167.584</b>    | <b>399</b> |                |       |      |
| Brand Trust                                                                        | Between Groups | 5.501             | 3          | 1.834          | 3.319 | .020 |
|                                                                                    | Within Groups  | 218.763           | 396        | .552           |       |      |
|                                                                                    | <b>Total</b>   | <b>224.264</b>    | <b>399</b> |                |       |      |
| Servicescapes                                                                      | Between Groups | .890              | 3          | .297           | .646  | .586 |
|                                                                                    | Within Groups  | 181.830           | 396        | .459           |       |      |
|                                                                                    | <b>Total</b>   | <b>182.720</b>    | <b>399</b> |                |       |      |
| Conveniences                                                                       | Between Groups | 1.593             | 3          | .531           | 1.593 | .191 |
|                                                                                    | Within Groups  | 132.019           | 396        | .333           |       |      |
|                                                                                    | <b>Total</b>   | <b>133.612</b>    | <b>399</b> |                |       |      |
| Environment                                                                        | Between Groups | .666              | 3          | .222           | .494  | .687 |
|                                                                                    | Within Groups  | 178.054           | 396        | .450           |       |      |
|                                                                                    | <b>Total</b>   | <b>178.720</b>    | <b>399</b> |                |       |      |
| Variety of Coffee-<br>Foods Choices,<br>Innovative Products<br>and Their Appealing | Between Groups | .837              | 3          | .279           | .601  | .614 |
|                                                                                    | Within Groups  | 183.687           | 396        | .464           |       |      |
|                                                                                    | <b>Total</b>   | <b>184.524</b>    | <b>399</b> |                |       |      |
| Coffee, Foods and<br>Snack Tastes                                                  | Between Groups | .179              | 3          | .060           | .116  | .951 |
|                                                                                    | Within Groups  | 204.498           | 396        | .516           |       |      |
|                                                                                    | <b>Total</b>   | <b>204.677</b>    | <b>399</b> |                |       |      |
| Ingredients,<br>Packaging and Food-<br>Coffee Matching                             | Between Groups | 3.499             | 3          | 1.166          | 2.497 | .059 |
|                                                                                    | Within Groups  | 184.977           | 396        | .467           |       |      |
|                                                                                    | <b>Total</b>   | <b>188.476</b>    | <b>399</b> |                |       |      |
| Brand Attitude                                                                     | Between Groups | 2.257             | 3          | .752           | 1.150 | .329 |
|                                                                                    | Within Groups  | 259.037           | 396        | .654           |       |      |
|                                                                                    | <b>Total</b>   | <b>261.294</b>    | <b>399</b> |                |       |      |

The positive correlation relationships between income range and post-consumption variables i.e. customer satisfaction, customer loyalty, and brand trust, are also confirmed in Table 4.37, indicated by bivariate coefficients of 0.191\*\*, 0.203\*\*, and 0.147\*\*, respectively (\*\* implies correlation is significant at the 0.01 level, 2-tailed).

**Table 4.37** Correlations Study between Income Range and Post-Consumption Variables

|                | M Income | CS     | CL     | Brand Trust | Brand Attitude |
|----------------|----------|--------|--------|-------------|----------------|
| M Income       | 1        | .191** | .203** | .147**      | .082           |
| CS             |          | 1      | .783** | .731**      | .661**         |
| CL             |          |        | 1      | .684**      | .664**         |
| Brand Trust    |          |        |        | 1           | .893**         |
| Brand Attitude |          |        |        |             | 1              |

**Note.** M Income=Monthly Income, CS=Customer Satisfaction, CL=Customer Loyalty

\*\* Correlation significant at the 0.01 level (2-tailed).

Sixth, the next variable is an important variable, the location which is a variable of geometrical segmentation in marketing discipline. Bangkok is the commercial hub of Thailand, and according to Bangkok (2015), Bangkok has “more than enough shopping malls to suit all kinds of lifestyles and budget,” are most shopping malls can easily be accessed by the use of BTS and MRT. Main shopping malls in Bangkok include, for instance, the Central World in Siam, Siam Paragon in Siam, MBK in Siam, Terminal 21 at Sukhumvit Road, EmQuartier in Phrom Phong, Central Embassy Shopping Mall in Childlom Ploenchit, Central Chidlom, Siam Center in Siam, Platinum Fashion Mall in Pratunam, and Pantip Plaza in Pratunam. Central World, Big C and Macro are the key shopping malls or centers in Chiang Rai. Both cities are chosen as they are, to some degree, representative of the characteristics of the well-developed commercial hub of Thailand and emerging urbanization of a province, located also in geometrical extremes (the North and the Middle of a nation).

The results of the t-test across the variables, presented in Table 4.38 and Table 4.39, indicate that, in general, there are no significant differences from the perceptions of the customers who had visited either the branded coffee shops in Bangkok and Chiang Rai, except for the variables on “promotion” and “place,” which shows Bangkok has slightly higher level of perceived agreement on the performances of promotion and slightly lower level of perceived agreement on the performances of “place.” Nevertheless, the scale of difference is very narrow. “Place” indicates, for instance, that “it is convenient to access to the coffee shop,” “has sufficient parking area,” “is suited around the convenience stores,” and “is located in the urban area.” “Promotion” demonstrates the perceptions of the customers, for instance, in area of “coffee shop often provides seasonal promotion,” “coffee shop promotes sales by offering special gift program in the memorial days,” “coffee shop provides sales point program (i.e. membership, to collect points to redeem) for the customers,” “coffee shop enhances promotion channels by using television, internet, website, magazine, and journals, and special promotional price for new menu.”

**Table 4.38** Descriptive Analysis of Different Location

|                       |            | N   | Mean   | Std. Deviation | Std. Error |
|-----------------------|------------|-----|--------|----------------|------------|
| Product-Perceived     | Chiang Rai | 207 | 3.7335 | .52579         | .03655     |
|                       | Bangkok    | 193 | 3.6895 | .63199         | .04549     |
| Price-Perceived       | Chiang Rai | 207 | 3.6580 | .67214         | .04672     |
|                       | Bangkok    | 193 | 3.6269 | .69380         | .04994     |
| Place – Perceived     | Chiang Rai | 207 | 3.7778 | .67785         | .04711     |
|                       | Bangkok    | 193 | 3.6399 | .70976         | .05109     |
| Promotion – Perceived | Chiang Rai | 207 | 3.3800 | .71996         | .05004     |
|                       | Bangkok    | 193 | 3.5233 | .69636         | .05013     |
| People- Perceived     | Chiang Rai | 207 | 3.7961 | .66839         | .04646     |
|                       | Bangkok    | 193 | 3.8121 | .67659         | .04870     |
| Physical-Perceived    | Chiang Rai | 207 | 3.8902 | .59929         | .04165     |
|                       | Bangkok    | 193 | 3.8074 | .61775         | .04447     |
| Process – Perceived   | Chiang Rai | 207 | 3.6353 | .69430         | .04826     |
|                       | Bangkok    | 193 | 3.5705 | .68518         | .04932     |

**Table 4.38** (continued)

|                                                                                    |            | <b>N</b> | <b>Mean</b> | <b>Std.<br/>Deviation</b> | <b>Std. Error</b> |
|------------------------------------------------------------------------------------|------------|----------|-------------|---------------------------|-------------------|
| Customer Satisfaction                                                              | Chiang Rai | 207      | 3.7030      | .57918                    | .04026            |
|                                                                                    | Bangkok    | 193      | 3.7691      | .66792                    | .04808            |
| Customer Loyalty                                                                   | Chiang Rai | 207      | 3.6890      | .59034                    | .04103            |
|                                                                                    | Bangkok    | 193      | 3.7894      | .70262                    | .05058            |
| Brand Trust                                                                        | Chiang Rai | 207      | 3.6645      | .71887                    | .04996            |
|                                                                                    | Bangkok    | 193      | 3.7239      | .78214                    | .05630            |
| Servicescapes                                                                      | Chiang Rai | 207      | 3.9571      | .66355                    | .04612            |
|                                                                                    | Bangkok    | 193      | 3.8795      | .69003                    | .04967            |
| Conveniences                                                                       | Chiang Rai | 207      | 3.0609      | .57146                    | .03972            |
|                                                                                    | Bangkok    | 193      | 3.0114      | .58672                    | .04223            |
| Environment                                                                        | Chiang Rai | 207      | 3.8560      | .62064                    | .04314            |
|                                                                                    | Bangkok    | 193      | 3.7399      | .71452                    | .05143            |
| Variety of Coffee-<br>Foods Choices,<br>Innovative Products<br>and Their Appealing | Chiang Rai | 207      | 3.6341      | .61619                    | .04283            |
|                                                                                    | Bangkok    | 193      | 3.6645      | .74377                    | .05354            |
| Coffee, Foods and<br>Snack Tastes                                                  | Chiang Rai | 207      | 3.7850      | .65613                    | .04560            |
|                                                                                    | Bangkok    | 193      | 3.8316      | .77653                    | .05590            |
| Ingredients,<br>Packaging and Food-<br>Coffee Matching                             | Chiang Rai | 207      | 3.7488      | .65736                    | .04569            |
|                                                                                    | Bangkok    | 193      | 3.6415      | .71556                    | .05151            |
| Brand Attitude                                                                     | Chiang Rai | 207      | 3.6570      | .75692                    | .05261            |
|                                                                                    | Bangkok    | 193      | 3.6606      | .86383                    | .06218            |

**Table 4.39** T-Test Results of the Variables between Bangkok and Chiang Rai

| Independent Samples Test |           |                                              |      |                              |         |      |                    |                          |                                                 |         |       |
|--------------------------|-----------|----------------------------------------------|------|------------------------------|---------|------|--------------------|--------------------------|-------------------------------------------------|---------|-------|
|                          |           | Leven's Test<br>for Equality of<br>variances |      | t-test for Equality of Means |         |      |                    |                          |                                                 |         |       |
|                          |           | F                                            | Sig. | t                            | df      | Sig. | Mean<br>Difference | Std. Error<br>difference | 95% confidence<br>interval of the<br>difference |         |       |
|                          |           |                                              |      |                              |         |      |                    |                          |                                                 | Lower   | Upper |
| P1-                      | E.V.A     | 5.640                                        | .018 | .759                         | 398     | .448 | .04399             | .05798                   | -.07000                                         | .15798  |       |
| P*                       | E.V not A |                                              |      | .754                         | 374.434 | .451 | .04399             | .05835                   | -.07075                                         | .15873  |       |
| P2 -                     | E.V.A     | 1.310                                        | .253 | .454                         | 398     | .650 | .03103             | .06831                   | -.10326                                         | .16532  |       |
| P*                       | E.V not A |                                              |      | .454                         | 393.912 | .650 | .03103             | .06839                   | -.10342                                         | .16547  |       |
| P3-                      | E.V.A     | .853                                         | .356 | 1.987                        | 398     | .048 | .13788             | .06939                   | .00147                                          | .27429  |       |
| P*                       | E.V not A |                                              |      | 1.984                        | 392.707 | .048 | .13788             | .06950                   | .00125                                          | .27451  |       |
| P4-                      | E.V.A     | .168                                         | .682 | -2.021                       | 398     | .044 | -.14332            | .07091                   | -.28272                                         | -.00391 |       |
| P*                       | E.V not A |                                              |      | -2.023                       | 397.459 | .044 | -.14332            | .07083                   | -.28256                                         | -.00407 |       |
| P5-                      | E.V.A     | 1.126                                        | .289 | -.238                        | 398     | .812 | -.01599            | .06728                   | -.14825                                         | .11627  |       |
| P*                       | E.V not A |                                              |      | -.238                        | 395.316 | .812 | -.01599            | .06731                   | -.14831                                         | .11633  |       |
| P6-                      | E.V.A     | .778                                         | .378 | 1.360                        | 398     | .175 | .08278             | .06086                   | -.03687                                         | .20244  |       |
| P*                       | E.V not A |                                              |      | 1.359                        | 394.020 | .175 | .08278             | .06093                   | -.03700                                         | .20257  |       |
| P7-                      | E.V.A     | .654                                         | .419 | .939                         | 398     | .349 | .06480             | .06903                   | -.07092                                         | .20051  |       |
| P*                       | E.V not A |                                              |      | .939                         | 396.711 | .348 | .06480             | .06900                   | -.07086                                         | .20045  |       |
| CS                       | E.V.A     | 7.97                                         | .005 | -1.058                       | 398     | .291 | -.06602            | .06240                   | -.18869                                         | .05664  |       |
|                          | E.A not A |                                              |      | -1.053                       | 396.711 | .293 | -.06602            | .06271                   | -.18932                                         | .05727  |       |
| CL                       | E.V.A     | 10.091                                       | .002 | -1.550                       | 398     | .122 | -.10034            | .06473                   | -.22761                                         | .02692  |       |
|                          | E.V not A |                                              |      | -1.541                       | 381.031 | .124 | -.10034            | .06513                   | -.22840                                         | .02771  |       |
| BT                       | E.V.A     | 2.074                                        | .151 | -.791                        | 398     | .429 | .429               | .07505                   | -.20694                                         | .08815  |       |
|                          | E.V not A |                                              |      | -.789                        | 388.770 | .431 | .431               | .07527                   | -.20739                                         | .08860  |       |
| BA                       | E.V.A     | 1.779                                        | .183 | -.045                        | 398     | .964 | -.00362            | .08108                   | -.16301                                         | .15677  |       |
|                          | E.V not A |                                              |      | -.044                        | 382.560 | .965 | -.00362            | .08145                   | .16376                                          | .15633  |       |

Seventh, when the respondents are asked to state their favorite brands, the majority indicates Starbucks, at 30%, whereas only 9.5% states Black Canyon. Both Starbucks and Black Canyon are the foreign brands, and Amazon (represented by favorite of the customers at 31.5%) and Doi Chaang (represented by favorite of the customers at 13%) are local national brands, as shown in Table 4.40.

**Table 4.40** Frequency Distribution of the Preferred (Favorite) Brands of the Respondents

|              |              | Frequency  | Percent      | Cumulative Percent |
|--------------|--------------|------------|--------------|--------------------|
| Valid        | Starbucks    | 120        | 30.0         | 30.0               |
|              | Black Canyon | 38         | 9.5          | 39.5               |
|              | Amazon       | 126        | 31.5         | 71.0               |
|              | Doi Chaang   | 52         | 13.0         | 84.0               |
|              | Others       | 64         | 16.0         | 100.0              |
| <b>Total</b> |              | <b>400</b> | <b>100.0</b> |                    |

Eighth, in the ANOVA tests, shown in Table 4.41 and Table 4.42, on the perspective of products, while both Doi Chaang and Starbucks score higher mean value, the other brands, namely Amazon and Black Canyon, score the least. Amazon brand has the widest standard of deviation for “product” performance, at 0.61052, and Black Canyon has the lowest mean for “product” performance at 3.6216, with standard deviation of 0.48246, as shown in Table 4.41. “Product” performance is described by the perceptions of the customers in, for instance, that “coffees deliver the best of tastes,” “varieties of coffee and cakes are available,” “foods and snacks are fresh and delicious,” “wide varieties of quality snacks and beverage choices,” “innovative products are always on the menu,” “product appearance is appealing, i.e. attractive,” “coffee taste is always fresh and matches with the light food,” “ingredients used for cakes and snacks are unique,” “coffee’s raw materials i.e. coffee beans are unique, i.e. of special flavors,” “compact packaging design which allows take-away easily,” and “the cakes, snacks, and foods offered always match with a cup of coffee of this shop.”

In addition, as shown in Table 4.41 and Table 4.42, Starbucks and Amazon brands have the highest perception mean towards “price”, at 3.6833 and 3.6540,

respectively, such as in that the customers perceive “prices are matching with the product according to the sizes and items, each of the products is value for money, prices paid match the quality of coffee and cakes, and prices paid match the shop atmosphere, and the price of the coffee, snacks, and beverages are reasonable,” and both share similar range of standard deviation, at 0.64173 and 0.6422, respectively. The lowest level of perception on “price” performance belongs to Black Canyon brand, at mean of 3.3895, and also is characterized with wider standard deviation, at 0.75687.

The last significant difference is in the aspect of the “people” performance which describes the perceptions of the customers, for instance, that “coffee shop has competent, service-oriented employees,” “the staffs know well their duty,” “the staffs deal with the customers in good manner,” “the staffs take care of the customers very well,” “the staffs are not elegant,” “the staffs are friendly in dealing with customers,” “the staffs are always alert and quickly respond to any customer needs,” “the staffs deliver customers’ order accurately,” “the staffs do not hesitate in helping customers,” “the staffs are active and show willingness to do their job,” and “the staffs have good attitudes.” A critical analysis on these scopes of perceptions towards people shows that it is aligned with the concept of SERVQUAL, in the areas of soft quality domains i.e. responsiveness, reliability, assurance and empathy. SERVQUAL is questionnaire-based instrument that measures the nature and level of service quality perceived by the customers towards the services experienced, and is originally introduced by Parasuraman, Zeithaml and Berry (1988). Thus, the research result here shows that SERVQUAL is predominantly a people-oriented service quality, and there are other domains of marketing mixes which should be considered. In another words, this research suggests an alternative to the use of SERVQUAL by incorporating the concept of Marketing Mix in SERVQUAL or service quality measurement instrument. In doing so, SERVQUAL or service quality measurement instrument can better reflect the strategic intention of the service providers, which are directly driven by the initiatives taken to implement the STP (Segmentation, Targeting, and Positioning) marketing strategies.

Specifically, in the “people” performance aspect, Black Canyon has the lowest performance, at mean of 3.6274 and standard deviation of 0.92345, followed tightly by Doi Chaang, at mean of 3.6538 with standard deviation of 0.61638. Amazon brand is slightly ahead of both Black Canyon and Doi Chaang, at mean of 3.7383 and with

standard deviation of 0.61153. Starbucks perform the best in the domain of “people” at mean of 3.9495, with standard deviation of 0.64150. The results for examining the significant differences in the aspect of “people” are given in Table 4.41 and Table 4.42.

**Table 4.41** Descriptive of the Marketing-Mix Variables across Different Brands

|                     |              | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|---------------------|--------------|------------|---------------|-----------------------|-------------------|
| Product-Perceived   | Starbucks    | 120        | 3.7943        | .52510                | .04793            |
|                     | Black Canyon | 38         | 3.6216        | .48246                | .07827            |
|                     | Amazon       | 126        | 3.6121        | .61052                | .05439            |
|                     | Doi Chaang   | 52         | 3.6500        | .59890                | .08305            |
|                     | Others       | 64         | 3.8603        | .61116                | .07640            |
|                     | <b>Total</b> | <b>400</b> | <b>3.7123</b> | <b>.57915</b>         | <b>.02896</b>     |
| Price-Perceived     | Starbucks    | 120        | 3.6833        | .64173                | .05858            |
|                     | Black Canyon | 38         | 3.3895        | .75687                | .12278            |
|                     | Amazon       | 126        | 3.6540        | .64220                | .05721            |
|                     | Doi Chaang   | 52         | 3.5077        | .59338                | .08229            |
|                     | Others       | 64         | 3.8063        | .80235                | .10029            |
|                     | <b>Total</b> | <b>400</b> | <b>3.6430</b> | <b>.68199</b>         | <b>.03410</b>     |
| Place - Perceived   | Starbucks    | 120        | 3.7333        | .64799                | .05915            |
|                     | Black Canyon | 38         | 3.6053        | .80671                | .13087            |
|                     | Amazon       | 126        | 3.7619        | .69344                | .06178            |
|                     | Doi Chaang   | 52         | 3.5385        | .67407                | .09348            |
|                     | Others       | 64         | 3.7734        | .72746                | .09093            |
|                     | <b>Total</b> | <b>400</b> | <b>3.7113</b> | <b>.69599</b>         | <b>.03480</b>     |
| Promotion-Perceived | Starbucks    | 120        | 3.5375        | .60624                | .05534            |
|                     | Black Canyon | 38         | 3.6211        | .70793                | .11484            |
|                     | Amazon       | 126        | 3.3679        | .69632                | .06203            |
|                     | Doi Chaang   | 52         | 3.4462        | .66817                | .09266            |
|                     | Others       | 64         | 3.3438        | .91441                | .11430            |
|                     | <b>Total</b> | <b>400</b> | <b>3.4491</b> | <b>.71141</b>         | <b>.03557</b>     |

**Table 4.41** (continued)

|                    |              | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|--------------------|--------------|------------|---------------|-----------------------|-------------------|
| People- Perceived  | Starbucks    | 120        | 3.9495        | .64150                | .05856            |
|                    | Black Canyon | 38         | 3.6274        | .92345                | .14980            |
|                    | Amazon       | 126        | 3.7383        | .61153                | .05448            |
|                    | Doi Chaang   | 52         | 3.6538        | .61638                | .08548            |
|                    | Others       | 64         | 3.8866        | .65975                | .08247            |
|                    | <b>Total</b> | <b>400</b> | <b>3.8038</b> | <b>.67156</b>         | <b>.03358</b>     |
| Physical-Perceived | Starbucks    | 120        | 3.9035        | .56205                | .05131            |
|                    | Black Canyon | 38         | 3.5805        | .66926                | .10857            |
|                    | Amazon       | 126        | 3.8670        | .60119                | .05356            |
|                    | Doi Chaang   | 52         | 3.8465        | .67791                | .09401            |
|                    | Others       | 64         | 3.8806        | .59038                | .07380            |
|                    | <b>Total</b> | <b>400</b> | <b>3.8503</b> | <b>.60891</b>         | <b>.03045</b>     |
| Process –Perceived | Starbucks    | 120        | 3.7488        | .52550                | .04797            |
|                    | Black Canyon | 38         | 3.6479        | .70475                | .11433            |
|                    | Amazon       | 126        | 3.4743        | .72014                | .06416            |
|                    | Doi Chaang   | 52         | 3.6131        | .64369                | .08926            |
|                    | Others       | 64         | 3.5547        | .87101                | .10888            |
|                    | <b>Total</b> | <b>400</b> | <b>3.6040</b> | <b>.68981</b>         | <b>.03449</b>     |

**Table 4.42** ANOVA Test of the Marketing-Mix Variables across Different Brands

|                   |                | <b>Sum of Squares</b> | <b>df</b>  | <b>Mean Square</b> | <b>F</b> | <b>Sig.</b> |
|-------------------|----------------|-----------------------|------------|--------------------|----------|-------------|
| Product-Perceived | Between Groups | 3.990                 | 4          | .998               | 3.035    | .017        |
|                   | Within Groups  | 129.841               | 395        | .329               |          |             |
|                   | <b>Total</b>   | <b>133.831</b>        | <b>399</b> |                    |          |             |
| Price-Perceived   | Between Groups | 5.311                 | 4          | 1.328              | 2.909    | .002        |
|                   | Within Groups  | 180.270               | 395        | .456               |          |             |
|                   | <b>Total</b>   | <b>185.580</b>        | <b>399</b> |                    |          |             |

**Table 4.42** (continued)

|                         |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|-------------------------|----------------|-------------------|------------|----------------|-------|------|
| Place-Perceived         | Between Groups | 2.609             | 4          | .652           | 1.351 | .250 |
|                         | Within Groups  | 190.666           | 395        | .483           |       |      |
|                         | <b>Total</b>   | <b>193.274</b>    | <b>399</b> |                |       |      |
| Promotion-<br>Perceived | Between Groups | 3.602             | 4          | .901           | 1.793 | .129 |
|                         | Within Groups  | 198.333           | 395        | .502           |       |      |
|                         | <b>Total</b>   | <b>201.936</b>    | <b>399</b> |                |       |      |
| People-Perceived        | Between Groups | 5.879             | 4          | 1.470          | 3.335 | .011 |
|                         | Within Groups  | 174.067           | 395        | .441           |       |      |
|                         | <b>Total</b>   | <b>179.947</b>    | <b>399</b> |                |       |      |
| Physical-Perceived      | Between Groups | 3.200             | 4          | .800           | 2.183 | .070 |
|                         | Within Groups  | 144.740           | 395        | .366           |       |      |
|                         | <b>Total</b>   | <b>147.940</b>    | <b>399</b> |                |       |      |
| Process-Perceived       | Between Groups | 4.870             | 4          | 1.218          | 2.600 | .036 |
|                         | Within Groups  | 184.991           | 395        | .468           |       |      |
|                         | <b>Total</b>   | <b>189.862</b>    | <b>399</b> |                |       |      |

Ninth, on the post-consumption variables aspects, as shown in Table 4.43 and Table 4.44, the different brands of coffee chains do show significant differences in the consumer perceptions, over customer satisfaction, customer loyalty, brand trust and brand attitudes. While Starbucks generally perform better in the post-consumption variables, i.e. customer satisfaction (mean 3.8848), customer loyalty (mean of 3.9452), brand trust (mean of 4.026), and brand attitude (mean of 3.9875), with narrow standard deviation, in general, when compared to other brands, Black Canyon receives the least performance perceptions, particularly in domains of customer loyalty (with mean 3.4789), brand trust (with mean of 3.3895), and brand attitude (with mean of 3.2237), with wide standard deviations when compared to the rest of the brands.

**Table 4.43** Descriptive of the Post-Consumption Variables across Different Brands

|                       |              | <b>N</b>   | <b>Mean</b>   | <b>Std.<br/>Deviation</b> | <b>Std.<br/>Error</b> |
|-----------------------|--------------|------------|---------------|---------------------------|-----------------------|
| Customer Satisfaction | Starbucks    | 120        | 3.8848        | .58195                    | .05312                |
|                       | Black Canyon | 38         | 3.6637        | .71394                    | .11582                |
|                       | Amazon       | 126        | 3.6132        | .54923                    | .04893                |
|                       | Doi Chaang   | 52         | 3.5781        | .67963                    | .09425                |
|                       | Others       | 64         | 3.8631        | .66288                    | .08286                |
|                       | <b>Total</b> | <b>400</b> | <b>3.7349</b> | <b>.62367</b>             | <b>.03118</b>         |
| Customer Loyalty      | Starbucks    | 120        | 3.9452        | .54494                    | .04975                |
|                       | Black Canyon | 38         | 3.4789        | .78966                    | .12810                |
|                       | Amazon       | 126        | 3.5503        | .58596                    | .05220                |
|                       | Doi Chaang   | 52         | 3.6223        | .58506                    | .08113                |
|                       | Others       | 64         | 3.9634        | .72058                    | .09007                |
|                       | <b>Total</b> | <b>400</b> | <b>3.7375</b> | <b>.64808</b>             | <b>.03240</b>         |
| Brand Trust           | Starbucks    | 120        | 4.0260        | .65205                    | .05952                |
|                       | Black Canyon | 38         | 3.3895        | .85059                    | .13798                |
|                       | Amazon       | 126        | 3.5262        | .66970                    | .05966                |
|                       | Doi Chaang   | 52         | 3.5419        | .79230                    | .10987                |
|                       | Others       | 64         | 3.7009        | .76964                    | .09620                |
|                       | <b>Total</b> | <b>400</b> | <b>3.6931</b> | <b>.74971</b>             | <b>.03749</b>         |
| Brand Attitude        | Starbucks    | 120        | 3.9875        | .66488                    | .06070                |
|                       | Black Canyon | 38         | 3.2237        | .96526                    | .15659                |
|                       | Amazon       | 126        | 3.5317        | .72594                    | .06467                |
|                       | Doi Chaang   | 52         | 3.5000        | .87167                    | .12088                |
|                       | Others       | 64         | 3.6797        | .85504                    | .10688                |
|                       | <b>Total</b> | <b>400</b> | <b>3.6588</b> | <b>.80924</b>             | <b>.04046</b>         |

**Table 4.44** ANOVA Test of the Post-Consumption Variables across Different Brands

|                          |                | Sum of<br>Squares | df         | Mean<br>Square | F      | Sig. |
|--------------------------|----------------|-------------------|------------|----------------|--------|------|
| Customer<br>Satisfaction | Between Groups | 7.088             | 4          | 1.772          | 4.726  | .001 |
|                          | Within Groups  | 148.106           | 395        | .375           |        |      |
|                          | <b>Total</b>   | <b>155.194</b>    | <b>399</b> |                |        |      |
| Customer Loyalty         | Between Groups | 16.087            | 4          | 4.022          | 10.486 | .000 |
|                          | Within Groups  | 151.497           | 395        | .384           |        |      |
|                          | <b>Total</b>   | <b>167.584</b>    | <b>399</b> |                |        |      |
| Brand Trust              | Between Groups | 21.504            | 4          | 5.376          | 10.473 | .000 |
|                          | Within Groups  | 202.759           | 395        | .513           |        |      |
|                          | <b>Total</b>   | <b>224.264</b>    | <b>399</b> |                |        |      |
| Brand Attitude           | Between Groups | 23.533            | 4          | 5.883          | 9.774  | .000 |
|                          | Within Groups  | 237.762           | 395        | .602           |        |      |
|                          | <b>Total</b>   | <b>261.294</b>    | <b>399</b> |                |        |      |

Tenth, when “product” and “physical” are factorized through exploratory factor analysis, and the different factors are then subjected to ANOVA analysis, the results shown in Table 4.45 and Table 4.46 indicate that Starbucks has the best performance on tastes (at mean 3.8917), while Amazon scores the lowest performance on variety of coffee-food choices, innovative products and appealing (at mean of 3.4127), and Black Canyon scores the lowest performance on aspect of servicescapes (at mean of 3.6047).

**Table 4.45** Descriptive of the Factorized Product-Physical Variables across Different Brands

|                                                                                    |              | N          | Mean          | Std.<br>Deviation | Std.<br>Error |
|------------------------------------------------------------------------------------|--------------|------------|---------------|-------------------|---------------|
| Servicescapes                                                                      | Starbucks    | 120        | 3.9803        | .61558            | .05619        |
|                                                                                    | Black Canyon | 38         | 3.6047        | .76714            | .12445        |
|                                                                                    | Amazon       | 126        | 3.9570        | .67495            | .06013        |
|                                                                                    | Doi Chaang   | 52         | 3.8592        | .78514            | .10888        |
|                                                                                    | Others       | 64         | 3.9684        | .60078            | .07510        |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.9197</b> | <b>.67672</b>     | <b>.03384</b> |
| Conveniences                                                                       | Starbucks    | 120        | 3.0700        | .51574            | .04708        |
|                                                                                    | Black Canyon | 38         | 2.8842        | .64537            | .10469        |
|                                                                                    | Amazon       | 126        | 3.0857        | .53152            | .04735        |
|                                                                                    | Doi Chaang   | 52         | 3.0308        | .72748            | .10088        |
|                                                                                    | Others       | 64         | 2.9750        | .60000            | .07500        |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.0370</b> | <b>.57868</b>     | <b>.02893</b> |
| Environment                                                                        | Starbucks    | 120        | 3.8633        | .66458            | .06067        |
|                                                                                    | Black Canyon | 38         | 3.5368        | .74704            | .12119        |
|                                                                                    | Amazon       | 126        | 3.7651        | .68869            | .06135        |
|                                                                                    | Doi Chaang   | 52         | 3.8000        | .57667            | .07997        |
|                                                                                    | Others       | 64         | 3.9063        | .63343            | .07918        |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.8000</b> | <b>.66927</b>     | <b>.03346</b> |
| Variety of Coffee-<br>Foods Choices,<br>Innovative Products and<br>Their Appealing | Starbucks    | 120        | 3.8125        | .62279            | .05685        |
|                                                                                    | Black Canyon | 38         | 3.6974        | .43168            | .07003        |
|                                                                                    | Amazon       | 126        | 3.4127        | .68725            | .06123        |
|                                                                                    | Doi Chaang   | 52         | 3.5288        | .68359            | .09480        |
|                                                                                    | Others       | 64         | 3.8750        | .73733            | .09217        |
|                                                                                    | <b>Total</b> | <b>400</b> | <b>3.6488</b> | <b>.68005</b>     | <b>.03400</b> |

**Table 4.45** (continued)

|                                                       |              | <b>N</b>   | <b>Mean</b>   | <b>Std.<br/>Deviation</b> | <b>Std.<br/>Error</b> |
|-------------------------------------------------------|--------------|------------|---------------|---------------------------|-----------------------|
| Coffee, Foods and<br>Snack Tastes                     | Starbucks    | 120        | 3.8917        | .69869                    | .06378                |
|                                                       | Black Canyon | 38         | 3.6842        | .49893                    | .08094                |
|                                                       | Amazon       | 126        | 3.6587        | .75273                    | .06706                |
|                                                       | Doi Chaang   | 52         | 3.6731        | .69933                    | .09698                |
|                                                       | Others       | 64         | 4.1250        | .69007                    | .08626                |
|                                                       | <b>Total</b> | <b>400</b> | <b>3.8075</b> | <b>.71622</b>             | <b>.03581</b>         |
| Ingredients, Packaging<br>and Food-Coffee<br>Matching | Starbucks    | 120        | 3.7567        | .59476                    | .05429                |
|                                                       | Black Canyon | 38         | 3.5263        | .60345                    | .09789                |
|                                                       | Amazon       | 126        | 3.6667        | .76817                    | .06843                |
|                                                       | Doi Chaang   | 52         | 3.7077        | .78061                    | .10825                |
|                                                       | Others       | 64         | 3.7375        | .64623                    | .08078                |
|                                                       | <b>Total</b> | <b>400</b> | <b>3.6970</b> | <b>.68729</b>             | <b>.03436</b>         |

**Table 4.46** ANOVA Test of the Factorized Product-Physical Variables across Different Brands

|               |                | <b>Sum of<br/>Squares</b> | <b>df</b>  | <b>Mean<br/>Square</b> | <b>F</b> | <b>Sig.</b> |
|---------------|----------------|---------------------------|------------|------------------------|----------|-------------|
| Servicescapes | Between Groups | 4.728                     | 4          | 1.182                  | 2.623    | .034        |
|               | Within Groups  | 177.992                   | 395        | .451                   |          |             |
|               | <b>Total</b>   | <b>182.720</b>            | <b>399</b> |                        |          |             |
| Conveniences  | Between Groups | 1.565                     | 4          | .391                   | 1.170    | .323        |
|               | Within Groups  | 132.048                   | 395        | .334                   |          |             |
|               | <b>Total</b>   | <b>133.612</b>            | <b>399</b> |                        |          |             |
| Environment   | Between Groups | 3.989                     | 4          | .997                   | 2.254    | .063        |
|               | Within Groups  | 174.731                   | 395        | .442                   |          |             |
|               | <b>Total</b>   | <b>178.720</b>            | <b>399</b> |                        |          |             |

**Table 4.46** (continued)

|                                                                                    |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|------------------------------------------------------------------------------------|----------------|-------------------|------------|----------------|-------|------|
| Variety of Coffee-<br>Foods Choices,<br>Innovative Products<br>and Their Appealing | Between Groups | 14.352            | 4          | 3.588          | 8.328 | .000 |
|                                                                                    | Within Groups  | 170.172           | 395        | .431           |       |      |
|                                                                                    | <b>Total</b>   | <b>184.524</b>    | <b>399</b> |                |       |      |
| Coffee, Foods and<br>Snack Tastes                                                  | Between Groups | 11.608            | 4          | 2.902          | 5.937 | .000 |
|                                                                                    | Within Groups  | 193.070           | 395        | .489           |       |      |
|                                                                                    | <b>Total</b>   | <b>204.677</b>    | <b>399</b> |                |       |      |
| Ingredients,<br>Packaging and<br>Food-Coffee<br>Matching                           | Between Groups | 1.761             | 4          | .440           | .931  | .446 |
|                                                                                    | Within Groups  | 186.715           | 395        | .473           |       |      |
|                                                                                    | <b>Total</b>   | <b>188.476</b>    | <b>399</b> |                |       |      |

Eleventh, in terms of the experience, in general, as shown in Figure 4.13 in Section 4.2, 96% of the respondents indicate they have good experiences with the overall services and product experiences, and only 4% shows bad experiences. T-Test results presented in Table 4.47 and 4.48 clearly show that when customers perceive the overall service and coffee consumption experiences at the coffee chains as “good,” it is represented by higher levels of perceived performances across the marketing mixes stimulation and qualities, as well as customer satisfaction, brand trust and customer loyalty. In addition, those good experiences are also associated with the attitude believing that brand for coffee shop or chains is important because it means consistency of product and service quality, and that customers also believe that coffee of trusted coffee brand shop always satisfies them, and also, uniquely designed coffee shop with good sitting environment always reflects trustfulness.

**Table 4.47** Descriptive of the Variables between Perceived Good and Bad Experience

|                                                                          | Experience State | N   | Mean   | Std. Deviation | Std. Error |
|--------------------------------------------------------------------------|------------------|-----|--------|----------------|------------|
| Product-Perceived                                                        | Good Experience  | 384 | 3.7463 | .55894         | .02852     |
|                                                                          | Bad Experience   | 16  | 2.8962 | .45293         | .11323     |
| Price-Perceived                                                          | Good Experience  | 384 | 3.6844 | .64615         | .03297     |
|                                                                          | Bad Experience   | 16  | 2.6500 | .78486         | .19621     |
| Place-Perceived                                                          | Good Experience  | 384 | 3.7357 | .67653         | .03452     |
|                                                                          | Bad Experience   | 16  | 3.1250 | .90370         | .22592     |
| Promotion-Perceived                                                      | Good Experience  | 384 | 3.4606 | .71298         | .03638     |
|                                                                          | Bad Experience   | 16  | 3.1750 | .63193         | .15798     |
| People-Perceived                                                         | Good Experience  | 384 | 3.8459 | .64890         | .03311     |
|                                                                          | Bad Experience   | 16  | 2.7950 | .33776         | .08444     |
| Physical-Perceived                                                       | Good Experience  | 384 | 3.8901 | .58419         | .02981     |
|                                                                          | Bad Experience   | 16  | 2.8938 | .36335         | .09084     |
| Process-Perceived                                                        | Good Experience  | 384 | 3.6219 | .68707         | .03506     |
|                                                                          | Bad Experience   | 16  | 3.1750 | .63193         | .15798     |
| Customer satisfaction                                                    | Good Experience  | 384 | 3.7712 | .60800         | .03103     |
|                                                                          | Bad Experience   | 16  | 2.8638 | .25372         | .06343     |
| Customer Loyalty                                                         | Good Experience  | 384 | 3.7743 | .63263         | .03228     |
|                                                                          | Bad Experience   | 16  | 2.8525 | .28811         | .07203     |
| Brand Trust                                                              | Good Experience  | 384 | 3.7220 | .75093         | .03832     |
|                                                                          | Bad Experience   | 16  | 3.0013 | .14435         | .03609     |
| Servicescapes                                                            | Good Experience  | 384 | 3.9519 | .66409         | .03389     |
|                                                                          | Bad Experience   | 16  | 3.1450 | .50401         | .12600     |
| Conveniences                                                             | Good Experience  | 384 | 3.0833 | .52958         | .02702     |
|                                                                          | Bad Experience   | 16  | 1.9250 | .61046         | .15262     |
| Environment                                                              | Good Experience  | 384 | 3.8344 | .65554         | .03345     |
|                                                                          | Bad Experience   | 16  | 2.9750 | .43128         | .10782     |
| Variety of Coffee-Foods Choices, Innovative Products and Their Appealing | Good Experience  | 384 | 3.6771 | .67006         | .03419     |
|                                                                          | Bad Experience   | 16  | 2.9688 | .56917         | .14229     |

**Table 4.47** (continued)

|                   | Experience State | N   | Mean   | Std. Deviation | Std. Error |
|-------------------|------------------|-----|--------|----------------|------------|
| Coffee, Foods and | Good Experience  | 384 | 3.8281 | .69997         | .03572     |
| Snack Tastes      | Bad Experience   | 16  | 3.3125 | .92871         | .23218     |
| Ingredients,      | Good Experience  | 384 | 3.7365 | .66476         | .03392     |
| Packaging and     | Bad Experience   | 16  | 2.7500 | .53417         | .13354     |
| Food-Coffee       |                  |     |        |                |            |
| Matching          |                  |     |        |                |            |
| Brand Attitude    | Good Experience  | 384 | 3.6953 | .79547         | .04059     |
|                   | Bad Experience   | 16  | 2.7813 | .63819         | .15955     |

**Table 4.48** T-Test of the Variables between Perceived Good and Bad Experience

| Independent Samples Test |           |                                              |      |                              |        |      |                    |                          |                                              |
|--------------------------|-----------|----------------------------------------------|------|------------------------------|--------|------|--------------------|--------------------------|----------------------------------------------|
|                          |           | Leven's Test<br>for Equality of<br>variances |      | t-test for Equality of Means |        |      |                    |                          |                                              |
|                          |           | F                                            | Sig. | t                            | df     | Sig. | Mean<br>Difference | Std. Error<br>difference | 95% confidence interval<br>of the difference |
|                          |           |                                              |      |                              |        |      |                    |                          |                                              |
|                          |           |                                              |      |                              |        |      |                    | Lower                    | Upper                                        |
| <b>P1-</b>               | E.V.A     | .636                                         | .425 | 5.999                        | 398    | .000 | .85005             | .14169                   | .57150 1.12861                               |
| <b>P*</b>                | E.V not A |                                              |      | 7.280                        | 16.961 | .000 | .85005             | .11677                   | .60365 1.09646                               |
| <b>P2</b>                | E.V.A     | .808                                         | .369 | 6.218                        | 398    | .000 | 1.03438            | .16634                   | .70736 1.36139                               |
| <b>-P*</b>               | E.V not A |                                              |      | 5.199                        | 15.859 | .000 | 1.03438            | .19897                   | .61228 1.45647                               |
| <b>P3-</b>               | E.V.A     | 5.518                                        | .019 | 3.487                        | 398    | .001 | .61068             | .17515                   | .26634 .95502                                |
| <b>P*</b>                | E.V not A |                                              |      | 2.672                        | 15.708 | .017 | .61068             | .22855                   | .12545 1.09591                               |
| <b>P4-</b>               | E.V.A     | .065                                         | .798 | 1.576                        | 398    | .116 | .28557             | .18118                   | -.07062 .64177                               |
| <b>P*</b>                | E.V not A |                                              |      | 1.762                        | 16.632 | .097 | .28557             | .16212                   | -.05704 .62819                               |
| <b>P5-</b>               | E.V.A     | 5.340                                        | .021 | 6.436                        | 398    | .000 | 1.05089            | .16328                   | .72988 1.37189                               |
| <b>P*</b>                | E.V not A |                                              |      | 11.586                       | 19.950 | .000 | 1.05089            | .09070                   | .86166 1.24011                               |
| <b>P6-</b>               | E.V.A     | 4.674                                        | .031 | 6.763                        | 398    | .000 | .99635             | .14733                   | .70672 1.28599                               |
| <b>P*</b>                | E.V not A |                                              |      | 10.422                       | 18.397 | .000 | .99635             | .09561                   | .79581 1.19690                               |
| <b>P7-</b>               | E.V.A     | .149                                         | .699 | 2.557                        | 398    | .011 | .44693             | .17480                   | .10328 .79058                                |
| <b>P*</b>                | E.V not A |                                              |      | 2.762                        | 16.513 | .014 | .44693             | .16183                   | .10473 .78912                                |
| <b>CS</b>                | E.V.A     | 7.970                                        | .005 | 5.943                        | 398    | .000 | .90745             | .15270                   | .60725 1.20765                               |
|                          | E.A not A |                                              |      | 12.851                       | 22.986 | .000 | .90745             | .07061                   | .76137 1.05352                               |
| <b>CL</b>                | E.V.A     | 7.631                                        | .006 | 5.798                        | 398    | .000 | .92182             | .15899                   | .60926 1.23439                               |
|                          | E.V not A |                                              |      | 11.679                       | 21.598 | .000 | .92182             | .07893                   | .75795 1.08569                               |

**Table 4.48** (continued)

| Independent Samples Test |           |                                              |      |                              |        |      |                    |                          |                                                             |
|--------------------------|-----------|----------------------------------------------|------|------------------------------|--------|------|--------------------|--------------------------|-------------------------------------------------------------|
|                          |           | Leven's Test<br>for Equality of<br>variances |      | t-test for Equality of Means |        |      |                    |                          |                                                             |
|                          |           | F                                            | Sig. | t                            | df     | Sig. | Mean<br>Difference | Std. Error<br>difference | 95% confidence interval<br>of the difference<br>Lower Upper |
| <b>BT</b>                | E.V.A     | 18.040                                       | .000 | 3.832                        | 398    | .000 | .72073             | .18809                   | .35095 1.09051                                              |
|                          | E.V not A |                                              |      | 13.692                       | 64.675 | .000 | .72073             | .05264                   | .61559 8.2587                                               |
| <b>BA</b>                | E.V.A     | 1.753                                        | .186 | 4.534                        | 398    | .000 | .91406             | .20160                   | .51773 1.31040                                              |
|                          | E.V not A |                                              |      | 5.552                        | 17.002 | .000 | .91406             | .16463                   | .56672 1.26140                                              |

**Note.** E.V.A=Equal Variances Assumed, E.V not A=Equal Variances not Assumed  
P1-P\*=Product Perceived, P2-P\*=Price-Perceived, P3-P\*=Place-Perceived,  
P4-P\*=Promotion-Perceived, P5-P\*=People-Perceived,  
P6-P\*=Physical-Perceived, P7-P\*=Process-Perceived  
CS=Customer Satisfaction, CL=Customer Loyalty  
BT=Brand Trust, BA=Brand Attitude

Twelfth, in the aspect of the duration of stay by the customers when they visit a branded coffee shop, correlations result in Table 4.49 shows that the longer the customers stay would actually reflect lower levels of brand trust and brand attitude. This would provide an operational insight to the business owners to focus on experiential activities rather than relying on the “time” variable (i.e. to use longer duration of stay as a proxy for brand trust and the attitude form towards the brands). In addition, “time” represented by “the duration of stay” shows no significant differences on the variables involved in the structure that exploits and adapts knowledge of the theory of planned behaviors.

**Table 4.49** Correlation Study between the Post-Consumption Variables and the Duration of Stay by the Customers

|                | CS | CL     | Brand Trust | Brand Attitude | DS      |
|----------------|----|--------|-------------|----------------|---------|
| CS             | 1  | .783** | .731**      | .661**         | .086    |
| CL             |    | 1      | .684**      | .664**         | -.091   |
| Brand Trust    |    |        | 1           | .893**         | -.206** |
| Brand Attitude |    |        |             | 1              | -.210** |
| DS             |    |        |             |                | 1       |

**Note.** CS=Customer Satisfaction, CL=Customer Loyalty, DS=Duration of Stay

\*\* Correlation is significant 0.01 level (2-tailed).

**Table 4.50** Correlation Study between the Marketing-Mix Variables and the Duration of Stay by the Customers

|       | DS | P1-P* | P2-P*  | P3-P*  | P4-P*  | P5-P*  | P6-P*  | P7-P*  |
|-------|----|-------|--------|--------|--------|--------|--------|--------|
| DS    | 1  | -.004 | .020   | .014   | .108*  | -.290  | .043   | .082   |
| P1-P* |    | 1     | .611** | .584** | .352** | .668*  | .673** | .435** |
| P2-P* |    |       | 1      | .609** | .354** | .620** | .610** | .443** |
| P3-P* |    |       |        | 1      | .349** | .589** | .570** | .375** |
| P4-P* |    |       |        |        | 1      | .360** | .314** | .849** |
| P5-P* |    |       |        |        |        | 1      | .811** | .400** |
| P6-P* |    |       |        |        |        |        | 1      | .343** |
| P7-P* |    |       |        |        |        |        |        | 1      |

**Note.** DS=Duration of Stay

P1-P\*=Product-Perceived, P2-P\*=Price-Perceived, P3-P\*=Place-Perceived

P4-P\*=Promotion-Perceived, P5-P\*=People-Perceived-Perceived

P6-P\*=Physical-Perceived, P7-P\*=Process-Perceived

**Table 4.51** Correlation Study between The Factorized Product and Physical Elements of Marketing-Mix Variables and the Duration of Stay by the Customers

|               | DS | SS   | Conv   | Env    | CFC, IP<br>and A | CF and<br>ST | IP and<br>FCM |
|---------------|----|------|--------|--------|------------------|--------------|---------------|
| DS            | 1  | .062 | .001   | -.021  | .018             | .083         | -.009         |
| SS            |    | 1    | .638** | .746** | .404**           | .411**       | .554**        |
| Conv          |    |      | 1      | .626** | .373**           | .424**       | .519**        |
| Env           |    |      |        | 1      | .504**           | .473**       | .647**        |
| CFC, IP and A |    |      |        |        | 1                | .682**       | .571**        |
| CF and ST     |    |      |        |        |                  | 1            | .545**        |
| IP and FCM    |    |      |        |        |                  |              | 1             |

**Note.** DS=Duration of Stay, SS=Servicescapes, Conv=Conveniences, Env=Environment  
CFC, IP and A=Variety of Coffee-Foods Choices, Innovative Products and Their  
Appealing  
CF and ST=Coffee, Foods and Snack Tastes  
IP and FCM=Ingredients, Packaging and Food-Coffee Matching

The ANOVA test results of the all the variables involved in this research across the different purposes of the visit to coffee shops are shown in Tables 4.52 to 4.53.

Thirteenth, in general, branded coffee shops that provide unique ambience would create the highest levels of customer satisfaction, brand trust, customer loyalty and brand attitude, as shown in Table 4.52 and Table 4.53. In the domains of marketing mixes, customers who are purported on relaxing with good sitting environment would in general perceive higher levels of performances on marketing mixes, as shown in Tables 4.53- 4.57.

**Table 4.52** Descriptive of the Post-Consumption Variables across the Different Purpose of the Visit to Coffee Shops

|                              |                            | <b>N</b>   | <b>Mean</b>   | <b>Std. Deviation</b> | <b>Std. Error</b> |
|------------------------------|----------------------------|------------|---------------|-----------------------|-------------------|
| <b>Customer Satisfaction</b> | Unique Ambience            | 26         | 4.1723        | .51702                | .10140            |
|                              | Sitting Area to Relax      | 124        | 3.8527        | .49932                | .04484            |
|                              | Friendly Service           | 46         | 3.5226        | .62363                | .09195            |
|                              | Promotion program Going On | 14         | 3.5257        | .43514                | .11630            |
|                              | Refreshing After Work      | 30         | 3.5240        | .50717                | .09260            |
|                              | Socializing with Friends   | 40         | 3.5110        | .55019                | .08699            |
|                              | Having Coffee and Snack    | 82         | 3.8859        | .73692                | .08138            |
|                              | Study                      | 16         | 3.7400        | .48252                | .12063            |
|                              | Hungry                     | 12         | 3.3600        | .83160                | .24006            |
|                              | Business                   | 6          | 3.3067        | .74669                | .30484            |
|                              | Others                     | 4          | 2.8850        | .39837                | .19919            |
|                              | <b>Total</b>               | <b>400</b> | <b>3.7349</b> | <b>.62367</b>         | <b>.03118</b>     |
| <b>Customer Loyalty</b>      | Unique Ambience            | 26         | 4.0915        | .87103                | .17082            |
|                              | Sitting Area to Relax      | 124        | 3.8694        | .49353                | .04432            |
|                              | Friendly Service           | 46         | 3.4826        | .72685                | .10717            |
|                              | Promotion program Going On | 14         | 3.5443        | .43937                | .11743            |
|                              | Refreshing After Work      | 30         | 3.6853        | .53157                | .09705            |
|                              | Socializing with Friends   | 40         | 3.4640        | .56949                | .09004            |
|                              | Having Coffee and Snack    | 82         | 3.9029        | .68734                | .07590            |
|                              | Study                      | 16         | 3.8187        | .38576                | .09644            |
|                              | Hungry                     | 12         | 3.1050        | .80618                | .23272            |
|                              | Business                   | 6          | 3.1833        | .42936                | .17528            |
|                              | Others                     | 4          | 3.0900        | .31177                | .15588            |
|                              | <b>Total</b>               | <b>400</b> | <b>3.7374</b> | <b>.64808</b>         | <b>.03240</b>     |

Table 4.52 (continued)

|                       |                            | N          | Mean          | Std.<br>Deviation | Std.<br>Error |
|-----------------------|----------------------------|------------|---------------|-------------------|---------------|
| <b>Brand Trust</b>    | Unique Ambience            | 26         | 4.2238        | .58596            | .11492        |
|                       | Sitting Area to Relax      | 124        | 3.7447        | .66657            | .05986        |
|                       | Friendly Service           | 46         | 3.4974        | .71948            | .10608        |
|                       | Promotion program Going On | 14         | 3.5386        | .61202            | .16357        |
|                       | Refreshing After Work      | 30         | 3.6100        | .68428            | .12493        |
|                       | Socializing with Friends   | 40         | 3.3890        | .82865            | .13102        |
|                       | Having Coffee and Snack    | 82         | 3.8322        | .84862            | .09371        |
|                       | Study                      | 16         | 3.7350        | .44909            | .11227        |
|                       | Hungry                     | 12         | 3.3783        | 1.08513           | .31325        |
|                       | Business                   | 6          | 3.5433        | .23347            | .09531        |
|                       | Others                     | 4          | 3.2550        | .43301            | .21651        |
|                       | <b>Total</b>               | <b>400</b> | <b>3.6931</b> | <b>.74971</b>     | <b>.03749</b> |
| <b>Brand Attitude</b> | Unique Ambience            | 26         | 3.9423        | .99073            | .19430        |
|                       | Sitting Area to Relax      | 124        | 3.7258        | .66825            | .06001        |
|                       | Friendly Service           | 46         | 3.4783        | .76708            | .11310        |
|                       | Promotion program Going On | 14         | 3.7500        | .58835            | .15724        |
|                       | Refreshing After Work      | 30         | 3.6333        | .88992            | .16248        |
|                       | Socializing with Friends   | 40         | 3.2375        | .95567            | .15110        |
|                       | Having Coffee and Snack    | 82         | 3.8171        | .86250            | .09525        |
|                       | Study                      | 16         | 3.8438        | .42696            | .10674        |
|                       | Hungry                     | 12         | 3.3750        | .93845            | .27091        |
|                       | Business                   | 6          | 3.6667        | .51640            | .21082        |
|                       | Others                     | 4          | 2.7500        | .00000            | .00000        |
|                       | <b>Total</b>               | <b>400</b> | <b>3.6588</b> | <b>.80924</b>     | <b>.04046</b> |

**Table 4.53** Descriptive of the Marketing-Mix Variables across the Different Purpose of the Visit to Coffee Shops

|                          |                            | <b>N</b>   | <b>Mean</b>   | <b>Std.<br/>Deviation</b> | <b>Std.<br/>Error</b> |
|--------------------------|----------------------------|------------|---------------|---------------------------|-----------------------|
| <b>Product-Perceived</b> | Unique Ambience            | 26         | 3.9562        | .58338                    | .11441                |
|                          | Sitting Area to Relax      | 124        | 3.8934        | .49593                    | .04454                |
|                          | Friendly Service           | 46         | 3.4191        | .59397                    | .08758                |
|                          | Promotion Program Going On | 14         | 3.5057        | .35305                    | .09436                |
|                          | Refreshing After Work      | 30         | 3.7280        | .47168                    | .08612                |
|                          | Socializing with Friends   | 40         | 3.6905        | .45837                    | .07248                |
|                          | Having Coffee and Snack    | 82         | 3.7717        | .61187                    | .06757                |
|                          | Study                      | 16         | 3.5788        | .40695                    | .10174                |
|                          | Hungry                     | 12         | 3.1533        | .71655                    | .20685                |
|                          | Business                   | 6          | 3.0000        | .73343                    | .29942                |
|                          | Others                     | 4          | 2.7700        | .47343                    | .23671                |
|                          | <b>Total</b>               | <b>400</b> | <b>3.7123</b> | <b>.57915</b>             | <b>.02896</b>         |
| <b>Price-Perceived</b>   | Unique Ambience            | 26         | 4.0308        | .67336                    | .13206                |
|                          | Sitting Area to Relax      | 124        | 3.7581        | .58728                    | .05274                |
|                          | Friendly Service           | 46         | 3.3391        | .79651                    | .11744                |
|                          | Promotion Program Going On | 14         | 3.9429        | .59448                    | .15888                |
|                          | Refreshing After Work      | 30         | 3.6133        | .51711                    | .09441                |
|                          | Socializing with Friends   | 40         | 3.4500        | .59356                    | .09385                |
|                          | Having Coffee and Snack    | 82         | 3.7610        | .55728                    | .06154                |
|                          | Study                      | 16         | 3.6750        | .77932                    | .19483                |
|                          | Hungry                     | 12         | 3.1000        | 1.02868                   | .29695                |
|                          | Business                   | 6          | 3.0000        | .77974                    | .31833                |
|                          | Others                     | 4          | 2.2000        | .23094                    | .11547                |
|                          | <b>Total</b>               | <b>400</b> | <b>3.6430</b> | <b>.68199</b>             | <b>.03410</b>         |

**Table 4.53** (continued)

|                                 |                            | N          | Mean          | Std.<br>Deviation | Std.<br>Error |
|---------------------------------|----------------------------|------------|---------------|-------------------|---------------|
| <b>Place-Perceived</b>          | Unique Ambience            | 26         | 4.0000        | .46904            | .09199        |
|                                 | Sitting Area to Relax      | 124        | 3.9758        | .63871            | .05736        |
|                                 | Friendly Service           | 46         | 3.2935        | .58525            | .08629        |
|                                 | Promotion Program Going On | 14         | 3.9643        | .69929            | .18689        |
|                                 | Refreshing After Work      | 30         | 3.4000        | .54772            | .10000        |
|                                 | Socializing with Friends   | 40         | 3.5750        | .70302            | .11116        |
|                                 | Having Coffee and Snack    | 82         | 3.8598        | .67597            | .07465        |
|                                 | Study                      | 16         | 3.4063        | .46435            | .11609        |
|                                 | Hungry                     | 12         | 2.7917        | .61082            | .17633        |
|                                 | Business                   | 6          | 3.4167        | .51640            | .21082        |
|                                 | Others                     | 4          | 2.6250        | .14434            | .07217        |
|                                 | <b>Total</b>               | <b>400</b> | <b>3.7113</b> | <b>.69599</b>     | <b>.03480</b> |
| <b>Promotion-<br/>Perceived</b> | Unique Ambience            | 26         | 3.7231        | .73120            | .14340        |
|                                 | Sitting Area to Relax      | 124        | 3.6355        | .73697            | .06618        |
|                                 | Friendly Service           | 46         | 3.2174        | .70026            | .10325        |
|                                 | Promotion Program Going On | 14         | 3.3429        | .43978            | .11754        |
|                                 | Refreshing After Work      | 30         | 3.3467        | .60557            | .11056        |
|                                 | Socializing with Friends   | 40         | 3.4700        | .69067            | .10920        |
|                                 | Having Coffee and Snack    | 82         | 3.3422        | .69980            | .07728        |
|                                 | Study                      | 16         | 3.3000        | .82624            | .20656        |
|                                 | Hungry                     | 12         | 3.1333        | .58672            | .16937        |
|                                 | Business                   | 6          | 3.6000        | .17889            | .07303        |
|                                 | Others                     | 4          | 3.0000        | .69282            | .34641        |
|                                 | <b>Total</b>               | <b>400</b> | <b>3.4491</b> | <b>.71141</b>     | <b>.03557</b> |

**Table 4.53** (continued)

|                           |                            | N          | Mean          | Std.<br>Deviation | Std.<br>Error |
|---------------------------|----------------------------|------------|---------------|-------------------|---------------|
| <b>People-Perceived</b>   | Unique Ambience            | 26         | 4.1823        | .61498            | .12061        |
|                           | Sitting Area to Relax      | 124        | 3.9611        | .57976            | .05206        |
|                           | Friendly Service           | 46         | 3.6452        | .66474            | .09801        |
|                           | Promotion Program Going On | 14         | 3.7400        | .59218            | .15827        |
|                           | Refreshing After Work      | 30         | 3.6867        | .68168            | .12446        |
|                           | Socializing with Friends   | 40         | 3.7190        | .73731            | .11658        |
|                           | Having Coffee and Snack    | 82         | 3.8873        | .57517            | .06352        |
|                           | Study                      | 16         | 3.5000        | .63009            | .15752        |
|                           | Hungry                     | 12         | 2.9400        | 1.07475           | .31025        |
|                           | Business                   | 6          | 3.1833        | .50631            | .20670        |
|                           | Others                     | 4          | 3.2700        | .20785            | .10392        |
|                           | <b>Total</b>               | <b>400</b> | <b>3.8038</b> | <b>.67156</b>     | <b>.03358</b> |
| <b>Physical-Perceived</b> | Unique Ambience            | 26         | 4.0708        | .60492            | .11863        |
|                           | Sitting Area to Relax      | 124        | 3.9911        | .55641            | .04997        |
|                           | Friendly Service           | 46         | 3.5643        | .61857            | .09120        |
|                           | Promotion Program Going On | 14         | 3.7714        | .49457            | .13218        |
|                           | Refreshing After Work      | 30         | 3.7653        | .44960            | .08208        |
|                           | Socializing with Friends   | 40         | 3.7690        | .75351            | .11914        |
|                           | Having Coffee and Snack    | 82         | 4.0185        | .50334            | .05559        |
|                           | Study                      | 16         | 3.7413        | .42311            | .10578        |
|                           | Hungry                     | 12         | 3.0567        | .64390            | .18588        |
|                           | Business                   | 6          | 3.4233        | .73894            | .30167        |
|                           | Others                     | 4          | 3.0700        | .23094            | .11547        |
|                           | <b>Total</b>               | <b>400</b> | <b>3.8503</b> | <b>.60891</b>     | <b>.03045</b> |

**Table 4.53** (continued)

|                          |                            | N          | Mean          | Std.<br>Deviation | Std.<br>Error |
|--------------------------|----------------------------|------------|---------------|-------------------|---------------|
| <b>Process-perceived</b> | Unique Ambience            | 26         | 3.7208        | .69514            | .13633        |
|                          | Sitting Area to Relax      | 124        | 3.8079        | .63936            | .05742        |
|                          | Friendly Service           | 46         | 3.3639        | .59212            | .08730        |
|                          | Promotion Program Going On | 14         | 3.4529        | .61636            | .16473        |
|                          | Refreshing After Work      | 30         | 3.3653        | .61178            | .11170        |
|                          | Socializing with Friends   | 40         | 3.5310        | .73201            | .11574        |
|                          | Having Coffee and Snack    | 82         | 3.6366        | .72655            | .08023        |
|                          | Study                      | 16         | 3.4338        | .82944            | .20736        |
|                          | Hungry                     | 12         | 3.7533        | .79085            | .22830        |
|                          | Business                   | 6          | 3.7533        | .12176            | .04971        |
|                          | Others                     | 4          | 3.0000        | .69282            | .34641        |
|                          | <b>Total</b>               | <b>400</b> | <b>3.6040</b> | <b>.68981</b>     | <b>.03449</b> |

**Table 4.54** Descriptive of the Factorized “Product” and “Physical” Variables across the Different Purpose of the Visit to Coffee Shops

|                      |                            | N          | Mean          | Std.<br>Deviation | Std. Error    |
|----------------------|----------------------------|------------|---------------|-------------------|---------------|
| <b>Servicescapes</b> | Unique Ambience            | 26         | 4.1792        | .49272            | .09663        |
|                      | Sitting Area to Relax      | 124        | 4.0560        | .63787            | .05728        |
|                      | Friendly Service           | 46         | 3.6370        | .79672            | .11747        |
|                      | Promotion Program Going On | 14         | 3.8071        | .47461            | .12684        |
|                      | Refreshing After Work      | 30         | 3.7673        | .52181            | .09527        |
|                      | Socializing with Friends   | 40         | 3.7995        | .84901            | .13424        |
|                      | Having Coffee and Snack    | 82         | 4.1668        | .49403            | .05456        |
|                      | Study                      | 16         | 3.7075        | .43683            | .10921        |
|                      | Hungry                     | 12         | 3.0283        | .71091            | .20522        |
|                      | Business                   | 6          | 3.6100        | .60419            | .24666        |
|                      | Others                     | 4          | 2.9150        | .09815            | .04907        |
|                      | <b>Total</b>               | <b>400</b> | <b>3.9197</b> | <b>.67672</b>     | <b>.03384</b> |

**Table 4.54** (continued)

|                     |                            | <b>N</b>   | <b>Mean</b>   | <b>Std.<br/>Deviation</b> | <b>Std. Error</b> |
|---------------------|----------------------------|------------|---------------|---------------------------|-------------------|
| <b>Conveniences</b> | Unique Ambience            | 26         | 3.2308        | .54168                    | .10623            |
|                     | Sitting Area to Relax      | 124        | 3.1452        | .49475                    | .04443            |
|                     | Friendly Service           | 46         | 2.8435        | .54636                    | .08056            |
|                     | Promotion Program Going On | 14         | 3.0571        | .64416                    | .17216            |
|                     | Refreshing After Work      | 30         | 3.0133        | .58235                    | .10632            |
|                     | Socializing with Friends   | 40         | 2.9900        | .64839                    | .10252            |
|                     | Having Coffee and Snack    | 82         | 3.1366        | .48573                    | .05364            |
|                     | Study                      | 16         | 3.0250        | .52090                    | .13022            |
|                     | Hungry                     | 12         | 2.2000        | .62668                    | .18091            |
|                     | Business                   | 6          | 2.2667        | 1.13608                   | .46380            |
|                     | Others                     | 4          | 2.9000        | .11547                    | .05774            |
|                     | <b>Total</b>               | <b>400</b> | <b>3.0370</b> | <b>.57868</b>             | <b>.02893</b>     |
| <b>Environment</b>  | Unique Ambience            | 26         | 3.9692        | .85733                    | .16814            |
|                     | Sitting Area to Relax      | 124        | 3.9290        | .62998                    | .05657            |
|                     | Friendly Service           | 46         | 3.4870        | .67941                    | .10017            |
|                     | Promotion Program Going On | 14         | 3.6857        | .48176                    | .12875            |
|                     | Refreshing After Work      | 30         | 3.7600        | .52628                    | .09608            |
|                     | Socializing with Friends   | 40         | 3.7600        | .72917                    | .11529            |
|                     | Having Coffee and Snack    | 82         | 3.9171        | .65467                    | .07230            |
|                     | Study                      | 16         | 3.7500        | .40988                    | .10247            |
|                     | Hungry                     | 12         | 3.3333        | .52107                    | .15042            |
|                     | Business                   | 6          | 3.6667        | .37238                    | .15202            |
|                     | Others                     | 4          | 2.8000        | .92376                    | .46188            |
|                     | <b>Total</b>               | <b>40</b>  | <b>3.8000</b> | <b>.66927</b>             | <b>.03346</b>     |

**Table 4.54** (continued)

|                                                                                              |                            | <b>N</b>   | <b>Mean</b>   | <b>Std.<br/>Deviation</b> | <b>Std. Error</b> |
|----------------------------------------------------------------------------------------------|----------------------------|------------|---------------|---------------------------|-------------------|
| <b>Variety of Coffee-<br/>Foods Choices,<br/>Innovative Products<br/>And Their Appealing</b> | Unique Ambience            | 26         | 3.9231        | .85665                    | .16800            |
|                                                                                              | Sitting Area to Relax      | 124        | 3.7823        | .58519                    | .05255            |
|                                                                                              | Friendly Service           | 46         | 3.3152        | .83406                    | .12298            |
|                                                                                              | Promotion Program Going On | 14         | 3.5357        | .54470                    | .14558            |
|                                                                                              | Refreshing After Work      | 30         | 3.5833        | .43218                    | .07891            |
|                                                                                              | Socializing with Friends   | 40         | 3.7125        | .65180                    | .10306            |
|                                                                                              | Having Coffee and Snack    | 82         | 3.7073        | .68246                    | .07536            |
|                                                                                              | Study                      | 16         | 3.5625        | .38188                    | .09547            |
|                                                                                              | Hungry                     | 12         | 3.2500        | .70711                    | .20412            |
|                                                                                              | Business                   | 6          | 3.3333        | .56273                    | .22973            |
|                                                                                              | Others                     | 4          | 2.6250        | 1.01036                   | .50518            |
|                                                                                              | <b>Total</b>               | <b>400</b> | <b>3.6488</b> | <b>.68005</b>             | <b>.03400</b>     |
| <b>Coffee, Foods and<br/>Snack Tastes</b>                                                    | Unique Ambience            | 26         | 3.8846        | .75243                    | .14756            |
|                                                                                              | Sitting Area to Relax      | 124        | 4.0081        | .58080                    | .05216            |
|                                                                                              | Friendly Service           | 46         | 3.5000        | .71492                    | .10541            |
|                                                                                              | Promotion Program Going On | 14         | 3.2143        | .46881                    | .12529            |
|                                                                                              | Refreshing After Work      | 30         | 3.6000        | .85501                    | .15610            |
|                                                                                              | Socializing with Friends   | 40         | 3.9750        | .49290                    | .07793            |
|                                                                                              | Having Coffee and Snack    | 82         | 3.9390        | .76332                    | .08429            |
|                                                                                              | Study                      | 16         | 3.7500        | .25820                    | .06455            |
|                                                                                              | Hungry                     | 12         | 3.1667        | .88763                    | .25624            |
|                                                                                              | Business                   | 6          | 3.0000        | .44721                    | .18257            |
|                                                                                              | Others                     | 4          | 3.2500        | 1.44338                   | .72169            |
|                                                                                              | <b>Total</b>               | <b>400</b> | <b>3.8075</b> | <b>.71622</b>             | <b>.03581</b>     |

**Table 4.54** (continued)

|                                                        |                            | N          | Mean          | Std. Deviation | Std. Error    |
|--------------------------------------------------------|----------------------------|------------|---------------|----------------|---------------|
| <b>Ingredients, Packaging And Food-Coffee Matching</b> | Unique Ambience            | 26         | 4.0923        | .44982         | .08822        |
|                                                        | Sitting Area to Relax      | 124        | 3.9161        | .57993         | .05208        |
|                                                        | Friendly Service           | 46         | 3.3478        | .70103         | .10336        |
|                                                        | Promotion Program Going On | 14         | 3.5143        | .46881         | .12529        |
|                                                        | Refreshing After Work      | 30         | 3.8400        | .52101         | .09512        |
|                                                        | Socializing with Friends   | 40         | 3.6400        | .54950         | .08688        |
|                                                        | Having Coffee and Snack    | 82         | 3.6878        | .75953         | .08388        |
|                                                        | Study                      | 16         | 3.4500        | .64291         | .16073        |
|                                                        | Hungry                     | 12         | 3.0667        | .92376         | .26667        |
|                                                        | Business                   | 6          | 2.7333        | .98522         | .40222        |
|                                                        | Others                     | 4          | 3.0000        | .23094         | .11547        |
|                                                        | <b>Total</b>               | <b>400</b> | <b>3.6970</b> | <b>.68729</b>  | <b>.03436</b> |

**Table 4.55** ANOVA Test of the Post-Consumption Variables across the Different Purpose of the Visit to Coffee Shops

|                       |                | Sum of Squares | df         | Mean Square | F     | Sig. |
|-----------------------|----------------|----------------|------------|-------------|-------|------|
| Customer Satisfaction | Between Groups | 20.267         | 10         | 2.027       | 5.843 | .000 |
|                       | Within Groups  | 134.927        | 389        | .347        |       |      |
|                       | <b>Total</b>   | <b>155.194</b> | <b>399</b> |             |       |      |
| Customer Loyalty      | Between Groups | 22.670         | 10         | 2.267       | 6.085 | .000 |
|                       | Within Groups  | 144.914        | 389        | .373        |       |      |
|                       | <b>Total</b>   | <b>167.584</b> | <b>399</b> |             |       |      |
| Brand Trust           | Between Groups | 17.362         | 10         | 1.736       | 3.264 | .000 |
|                       | Within Groups  | 206.902        | 389        | .532        |       |      |
|                       | <b>Total</b>   | <b>224.264</b> | <b>399</b> |             |       |      |
| Brand Attitude        | Between Groups | 18.254         | 10         | 1.825       | 2.922 | .002 |
|                       | Within Groups  | 243.041        | 389        | .625        |       |      |
|                       | <b>Total</b>   | <b>261.294</b> | <b>399</b> |             |       |      |

**Table 4.56** ANOVA Test of the Marketing-Mix Variables across the Different Purpose of the Visit to Coffee Shops

|                         |                | Sum of<br>Squares | df         | Mean<br>Square | F      | Sig. |
|-------------------------|----------------|-------------------|------------|----------------|--------|------|
| Product-Perceived       | Between Groups | 21.110            | 10         | 2.111          | 7.285  | .000 |
|                         | Within Groups  | 112.721           | 389        | .290           |        |      |
|                         | <b>Total</b>   | <b>133.831</b>    | <b>399</b> |                |        |      |
| Price-Perceived         | Between Groups | 28.079            | 10         | 2.808          | 6.935  | .000 |
|                         | Within Groups  | 157.501           | 389        | .405           |        |      |
|                         | <b>Total</b>   | <b>185.580</b>    | <b>399</b> |                |        |      |
| Place-Perceived         | Between Groups | 42.105            | 10         | 4.211          | 10.835 | .000 |
|                         | Within Groups  | 151.169           | 389        | .389           |        |      |
|                         | <b>Total</b>   | <b>193.274</b>    | <b>399</b> |                |        |      |
| Promotion-<br>Perceived | Between Groups | 12.652            | 10         | 1.265          | 2.600  | .005 |
|                         | Within Groups  | 189.284           | 389        | .487           |        |      |
|                         | <b>Total</b>   | <b>201.936</b>    | <b>399</b> |                |        |      |
| People-Perceived        | Between Groups | 23.159            | 10         | 2.316          | 5.746  | .000 |
|                         | Within Groups  | 156.787           | 389        | .403           |        |      |
|                         | <b>Total</b>   | <b>179.947</b>    | <b>399</b> |                |        |      |
| Physical-Perceived      | Between Groups | 21.651            | 10         | 2.165          | 6.669  | .000 |
|                         | Within Groups  | 126.289           | 389        | .325           |        |      |
|                         | <b>Total</b>   | <b>147.940</b>    | <b>399</b> |                |        |      |
| Process-Perceived       | Between Groups | 13.561            | 10         | 1.356          | 2.992  | .001 |
|                         | Within Groups  | 176.301           | 389        | .453           |        |      |
|                         | <b>Total</b>   | <b>189.862</b>    | <b>399</b> |                |        |      |

**Table 4.57** ANOVA Test of the Factorized “Product” and “Physical” Variables across the Different Purpose of the Visit to Coffee Shops

|                                                                                    |                | Sum of<br>Squares | df         | Mean<br>Square | F     | Sig. |
|------------------------------------------------------------------------------------|----------------|-------------------|------------|----------------|-------|------|
| Servicescapes                                                                      | Between Groups | 29.059            | 10         | 2.906          | 7.356 | .000 |
|                                                                                    | Within Groups  | 153.661           | 389        | .395           |       |      |
|                                                                                    | <b>Total</b>   | <b>182.720</b>    | <b>399</b> |                |       |      |
| Conveniences                                                                       | Between Groups | 17.118            | 10         | 1.712          | 5.716 | .000 |
|                                                                                    | Within Groups  | 116.494           | 389        | .299           |       |      |
|                                                                                    | <b>Total</b>   | <b>133.612</b>    | <b>399</b> |                |       |      |
| Environment                                                                        | Between Groups | 15.496            | 10         | 1.550          | 3.693 | .000 |
|                                                                                    | Within Groups  | 163.224           | 389        | .420           |       |      |
|                                                                                    | <b>Total</b>   | <b>178.720</b>    | <b>399</b> |                |       |      |
| Variety of Coffee-<br>Foods Choices,<br>Innovative Products<br>and Their Appealing | Between Groups | 16.851            | 10         | 1.685          | 3.910 | .000 |
|                                                                                    | Within Groups  | 167.673           | 389        | .431           |       |      |
|                                                                                    | <b>Total</b>   | <b>184.524</b>    | <b>399</b> |                |       |      |
| Coffee, Foods and<br>Snack Tastes                                                  | Between Groups | 28.388            | 10         | 2.839          | 6.264 | .000 |
|                                                                                    | Within Groups  | 176.290           | 389        | .453           |       |      |
|                                                                                    | <b>Total</b>   | <b>204.677</b>    | <b>399</b> |                |       |      |
| Ingredients,<br>Packaging and<br>Food-Coffee<br>Matching                           | Between Groups | 30.102            | 10         | 3.010          | 7.394 | .000 |
|                                                                                    | Within Groups  | 158.374           | 389        | .407           |       |      |
|                                                                                    | <b>Total</b>   | <b>188.476</b>    | <b>399</b> |                |       |      |

## 4.8 Summary

This chapter reported the results of quantitative data. The sequence of presentation was arranged in two broad sections that were aligned with the scopes and direction of the research objective. In the next chapter, the conclusions and implications of the findings will be discussed in detail.

## **CHAPTER 5**

### **CONCLUSION AND IMPLICATION**

#### **5.1 Introduction**

Specifically, the purpose of the research is to validate the applicable utility of the theory of planned behaviors in studying the consumer behavior towards brand trust and brand loyalty by examining their interrelationship to consumer perceptions over the quality of marketing mix-led services and the base of consumer attitude. Thus, the research is explanatory in nature which aims to explain the behavior of consumer towards brand trust and brand loyalty in view of the theoretical structure of the prescriptive cognitive model represented by the theory of planned behavior. This research chooses to study customer perceptions in branded coffee shop context as it has not been targeted in the existent publications. The scopes of contributions of this research have been articulated in the justification section of this thesis.

To address the research objective, three hypotheses are raised, and demographics and psychographics variables are studied.

1. Hypothesis 1 (H1) – The seven-P marketing-mix oriented service quality factors can significantly predict customer satisfaction.
2. Hypothesis (H2) – Consumer's brand attitude and customer satisfaction can significantly predict brand trust.
3. Hypothesis (H3) – Brand trust and customer satisfaction can significantly predict customer loyalty.

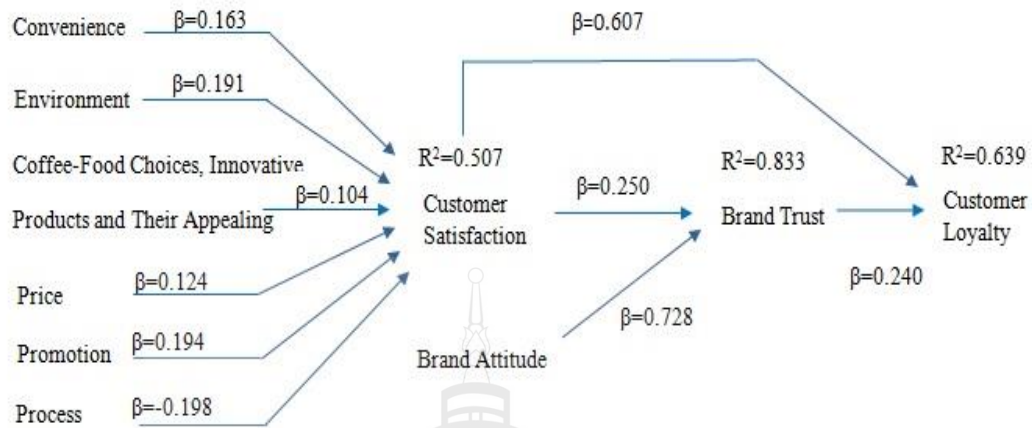
As the theory of planned behavior resembles belief-response structure, demographic variables are also used to help illustrate the possible influences such as ages and educational levels. These demographic variables may, to some degree, represent the experiences of the consumers and the gradual formation of attitude resulted from social interactions. Thus, demographics and psychographics variables are also to be studied to

examine whether they do significantly influence the other variables or constructs involved. The descriptive of the demographics and psychographic variables are also studied to extract the useful marketing information needed to help better explain the contexts of the research and the implications which can be drawn, such as favorite brands. Specifically, the demographics and psychographics variables incorporated in this research study are gender, marital status, age, education, occupation, nationality, monthly income, favorite brands, patronage frequency, and purpose of the visit, duration of stay, experience state, brand coffee shops surveyed and locations.

The presentation of this Chapter is arranged in sequence to conclude the hypotheses and the demographics and psychographic variables that were raised in Chapter Two. Then, implications of the research findings on the theoretical domain and practical aspect are discussed, following by suggesting further research.

## **5.2 Concluding the Research Objective**

The purpose of the research is to validate the applicable utility of the theory of planned behaviors in studying the consumer behavior towards brand trust and brand loyalty by examining their interrelationship to consumer perceptions over the quality of marketing mix-led services and the base of consumer attitude. The research objective can be re-phrased to study the interrelationship structure of the three hypotheses that were raised in Chapter Two, which are supported by the statistical analysis presented in Chapter Four. Basically the three hypotheses that were raised in Chapter Two are supported, and they form a pattern of relationship, as shown in Figure 5.1, to reflect the concept as advocated in the theory of planned behavior (Ajzen, 1985; 1991).



**Figure 5.1** Final Model

Specifically, the high R-squared strengths of the multivariate regression analysis shown in Figure 5.1, which indicates the ability to explain the variances of brand trust (83.3 per cent), customer loyalty (63.9 per cent), and customer satisfaction (50.7 per cent), provides strong internal validity evidences to the applicability of the theory of planned behavior. The pattern of structure presents a creative, but deduction-oriented contribution to the original version of the theory of planned behavior, which was originally used to establish a relational linkage between beliefs (i.e. behavioral control and attitude) and behavioral intention. In Figure 5.1, it is shown that the concept behind the theory of planned behavior can be inferred to apply in understanding brand trust and customer loyalty. Particularly, in Figure 5.1, brand trust is known as a potentiality for consumer decision, or intention, whereas a committed behavior is characteristics or motives of customer loyalty. Brand trust could also be interpreted as the cognitive nature of customer motive which is resulted from customers engaging with the brand experiences through marketing-mix service experiences, as shown in Figure 5.1 (Arnett, 1996; Edelman & Weinshall, 1991; East, Wright, & Vanhuele, 2013; Sternberg, 1985), and customer loyalty exhibits the affective and behavioral nature of attitudes and behaviors.

The exploratory factor analysis highlights the affective aspect of customer loyalty, i.e. “The delightful feeling from this coffee shop makes me satisfied everytime I recall it”, and behavioral, i.e. “I would love to come back to this coffee shop again, I will bring my family or friends to this coffee shop, and I would say positive words about this coffee

shop to others.” Affective nature of loyalty is also known to base on the similar perception belonging to the psychological cognition but being focused mainly on customer’s emotion and feeling (Pichard & Robinson, 2012). Behavioral nature of loyalty, instead, stresses on the action aspects (Kim & Ritchie, 2014).

Brand trust, indicated by R-squared of 0.833, provides the supportability evidences to the significant predictor roles played by customer satisfaction and brand attitude. Nevertheless, both predictors have different weights of influences, with the highest contributable to customer attitudes, represented by Beta of 0.728, as compared to Beta weight of customer satisfaction at 0.250.

While brand trust explains customers possessing the confidence and trust over the brand in offering a good cup of coffee, of consistent best of tastes, and thus reflects the trustable image i.e. unique quality of coffee menu, the services and the shop environment, brand attitude refers to the customers’ attitude towards cup-of-coffee consumption such as “brand for coffee shop is important to me because it means consistency of product and service quality”, “brand name is selected apart from price,” “coffee of trusted coffee brand shop always satisfies me,” and “uniquely designed coffee shop with good sitting environment always reflects trustfulness.

The higher BETA weight of customer attitude shows that both brand and environment of the coffee shops are important variables to achieve the satisfaction of the customers. This also provides a confirmed validation to the original intention of this research which focuses on branded coffee shops.

Crucial information can also be extracted from the descriptive analysis. In five Likert scales of the responses, from “1” which stands on “strongly disagree” to “2” on “disagree,” to “3” of neither the extremes, to “4” on “agree” and “5” on “strongly agree,” the state of reality which implies to the marketers and the coffee shop owners is that in general the branded coffee shops in Bangkok and Chiang Rai fail to meet the agreeable expectation of the customers. Only, on average, few of the asked items in the survey score higher than scale crossing over “4,” and there are “the cups and saucers are clean,” and “the coffee shop has clean environment,” in the “Physical” element of marketing-mix, at mean of 4.13 and 4.09, respectively.

Specific areas of information that need to be stressed upon on the levels of perceived importance by the customers to the branded coffee shops are that the

customers, in general, perceive the different domains of marketing mix initiatives important, except only for “process” and “promotion,” at below “4” of the Five Likert scale of responses. The mean of the levels of perceived importance ranges from, 4.0376 (“product”) to 4.1689 (“people”), to 4.2023 (“physical”), which infers that people-oriented services and the environmental psychology are important drivers to be stressed upon as marketing-mixes strategies, as they can significantly explain the variance of customer satisfaction, at 50.7 percent.

### 5.3 Concluding Hypothesis 1

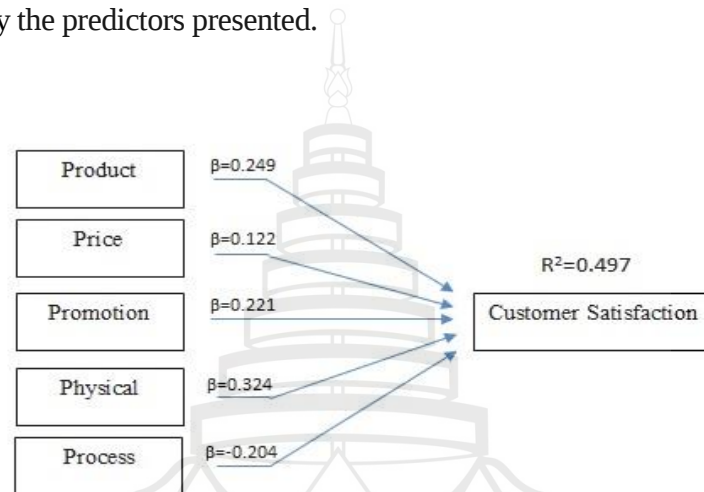
Hypothesis 1 (H1), which states that the seven-P marketing mix oriented service quality factors can significantly predict customers satisfaction, is supported.

Specifically, the “Physical” element encompasses, in majority, the attractiveness of the physical facilities and the landscapes, driven by the layouts, ambience of the environment, and the provision of some of the physical features and tangibles i.e. Wi-fi, lighting conditions, and building decoration. The significant role of “Physical” mix in predicting customer satisfaction is shown by the highest Beta coefficient of the multivariate regression analysis result of Table 4.16, followed by “Product” at Beta of 0.249, “Promotion” at Beta of 0.221, “Price” at Beta of 0.122, and “Process” at Beta of -0.204. The roles of “Physical” or in similar term as “Servicescapes,” are also evidenced in the research outcomes of Voon (2012), fore restaurant context.

In short, the result of the multivariate regression analysis indicates that the customers’ fulfillment and pleasurable responses (Oliver, 1997) and satisfactory judgment towards the coffee product and services offered are not only the results of the cognitive assessments over a host of service attributes, presented in the domains of the 7-P marketing mixes, but also connotes the feeling which can be represented as short-term attitude that can further lead to behavioral intention as in the theory of planned behavior, or as trust, which is a more stable-term attitude that can readily help to foster loyalty. The role of the price factor, which is represented by Beta of 0.122, depicts as well as gross benefit-cost judgment of the customers, for instance, in the perceptions towards value for

money and the overall impression that the prices paid match the qualities of the product and the services.

The more visual representation of the patterns of relationship between the 7-P marketing mix and customer satisfaction is shown in Figure 5.2, which indicates a very high R-squared strength of 49.7 percent of explanation in the variance of customer satisfaction by the predictors presented.



**Figure 5.2** Predicting Customer Satisfaction by 7P-Marketing Mix

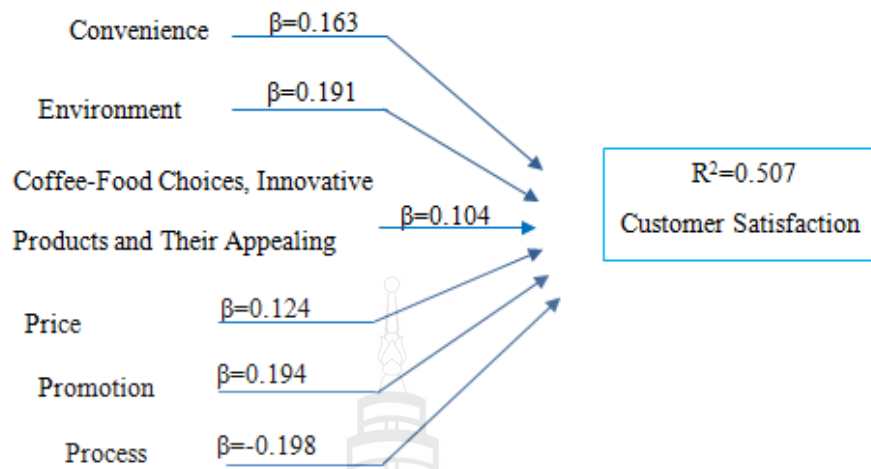
As noted from the exploratory factor analysis in Chapter Three, marketing mix on “Product” and “Physical” aspects have numerous distinctive characteristics, i.e. tastes of coffee, food and snacks, the ingredients and packaging design, the varieties of the products and their appealing and attractiveness to the customers, as well as the convenience and physical attributes of landscapes and servicescapes. The further multivariate regression analysis indicates that both the “Conveniences” and “Environment” aspects of the “Physical” mix stand up, with Beta weights of 0.163 and 0.191, respectively, are influential in explaining the variance of customer satisfaction:

1. The environment variable which explains the landscape of the coffee shop is nice. (Items 14), coffee shop environment is nice and quiet. (Items 15), coffee shop’s building decoration is modern and looks pleasing. (Items 13), the coffee shop’s interior design is uniquely attractive i.e. delightful styles. (Items 4), and the coffee shop’s lighting condition is pleasing and comfortable (Items 12).

2. The convenience variable is explained by the customer perceptions over “coffee shop provides free Wi-fi,” “the facility for seating is comfortable,” “the temperature in the shop is comfortable, and “coffee shop provides various kinds of magazines and journals.”

As to the “Variety of Coffee-Food Choices, Innovative Products and Their Appealing,” it describes the perceptions of the customers over the varieties of coffee and cake are available (Items 2), wide varieties of quality snacks and beverages choices. (Items 4), innovative products are always on the menu (Items 5), and product appearance is appealing, i.e. attractive (Items 6). In aspect of the “process” performance, customers provide their perceptions, for instance, on areas such as “the staffs deliver the services quickly,” “the staffs solve the problem promptly, i.e. wrong order, when occur,” “the staffs actively help to recommend the choices from the menu,” “coffee shop’s open and closing time is appropriate,” “coffees are always made with good aroma,” and “non-coffee products like cakes and snacks, or foods are made with quality taste.” The other variables which significantly influence customer satisfaction are more self-obvious, judging from the names of the variables.

Collectively, the factorized marketing mix variables can explain 50.7 percent of the variance of customer satisfaction, as shown in Figure 5.3. Again, the overall shop atmospherics that are represented by interior designs of the shops, cozy and homely attributes of ambience, spatial layout of the tables and their designs that allow pleasurable relaxation of the customers, as well as the human process aspect of the services are considered important driving variables, which the customers rely on them to evaluate whether a consumption experience is satisfactory or otherwise. The satisfaction domains clearly are not only the technical perfection but also the affection and feeling needed which the customers would form judgment to the overall aspects of the services as well as the component details, i.e. the innovativeness of the menu, in-house music entertainment, the smell of coffee, the quietness of the coffee shops, and the emotional attachment with the shops.



**Figure 5.3** Predicting Customer Satisfaction by the Factorized Marketing-Mix

## 5.4 Concluding Hypothesis 2

Brand trust needs to be nurtured with a commitment for continuity of customer-to-company relationship. Specifically, as identified in the exploratory factor analysis discussed and presented in Chapter Three, brand trust explains customers possessing the confidence and trust over the brand in offering a good cup of coffee, of consistent best of tastes, and thus reflects the trustable image i.e. unique quality of coffee menu, the services and the shop environment. Brand trust is a dependent variable in Hypothesis 2 (H2), which states that consumer's brand attitude and customer satisfaction can significantly predict brand trust. H2 is supported, and the multivariate regression analysis result shows that brand trust can be explained for a significant 83.3 percent of the variance by the attitude of the customers towards the brand, at Beta of 0.728, and customer satisfaction at Beta of 0.250.

An important information extracted is the role of brand attitude played in forming brand trust. Customer attitude provides attitudinal indications of the customers towards, for instance, cup-of-coffee consumption such as "brand for coffee shop is important to me because it means consistency of product and service quality", "brand name is selected apart from price," "coffee of trusted coffee brand shop always satisfies me," and "uniquely designed coffee shop with good sitting environment always reflects trustfulness". This can

imply to the coffee shops to use advertisement and magazine, and bloggers media as possible channels of promotion to help stimulate the formation of brand attitude of the customers.

Thus, the fact that H2 is supported provides further evidences that trust is an indicator which reflects how the customers are at ease in making decisions (Farquhar, 1989), because the customers have gained significant knowledge and understanding about the products and services (Aaker, 2004; Keller, 2008), owed to the impression on the quality of the products and services (Chaudhuri & Holbrook, 2001) and the positive attitude towards the brand and the products and services offered (Li et al., 2008). Brand trust thus relates to the knowledge of brand-consumer relationship (Sheth & Parvatiyar, 1995), which serves to enable the customers to avoid uncertain circumstances in which they have to make decisions from among the many choices given (Doney & Cannon, 1997).

### **5.5 Concluding Hypothesis 3**

Hypothesis 3 (H3) states that brand trust, which provides a trust for customers to exchange relationships that are highly valued (Chaudhuri & Holbrook, 2001) towards the qualities of the services and products offered (Arjun & Morris, 2001; Chaudhuri & Holbrook, 2001) and customer satisfaction, can significantly predict customer loyalty i.e. on re-purchasing (Morgan & Hunt, 1994; Singh & Sirdeshmukh, 2000), which imply further that customer loyalty underlies the commitment of the coffee shops to preserve and maintain the level of customer satisfaction as well as brand trusts.

This hypothesis is supported by the evidences of the 2-predictor multivariate regression analysis, which advocates on the roles of brand trust, at Beta of 0.240, and customer satisfaction at Beta of 0.607, in explaining the variance of customer loyalty at 63.9 percent.

## 5.6 Concluding Demographic and Psychographic Variables

First, the results of the ANOVA tests indicate that there are significant differences across the different age groups. Specifically, the trends show that the older the customers are (except for age group 51-60 which shows a drop in the perceived agreement across all the variables discussed), the higher the perceived agreement that they received better services over the marketing mix-driven services, reflected also by the higher level of satisfaction, brand trust and customer loyalty towards the branded coffee shops that they recalled in the survey. The scales of perceived agreement over the various facets of variables are ranged from slightly above 3 to slightly above 4 as the age trends up. This has important implication to the marketers who would need to pay more particular attention towards the younger groups as they may not only perceive lower levels of services and show lower levels of trust and loyalty towards the brands and the services, but also may have missed other important variables that are considered important for the younger groups.

Second, education wise, ANOVA test result indicates that the higher the level of education (i.e. from vocational diploma to master), the higher the levels of customer agreement towards aspects of environment, variety of coffee food choices, innovative products and their appealing features, and coffee and food tastes, and the attractiveness of ingredients, packaging and food-coffee matching perceptions. As education level is arranged in the interval scale that is trending upward, this variable can be used in which the results clearly show the positive correlation between the educational level and the product and process aspects of services/marketing mixes, as well as customer loyalty.

Third, the results of ANOVA test show that there are significant differences on the different roles of occupation, namely students, salaried employees and the self-employed. The post-hoc analysis indicates that there are significant differences between the students in comparison to the other categories of occupation, and as such, the data are re-grouped into students and the employed (either self-employed or salaried) and the results of t-test present the same scenario.

Fourth, in terms of nationality of the respondents, although the test of ANOVA shows differences across many of the variables, but the ability to reliably use the result is limited by the relatively unequalled number of respondents across the different nationalities. Nevertheless, when unequalled variance is assumed, and t-test performed to examine the significant differences between Myanmar citizens and Thai, the results show no significant differences across all the variables.

Fifth, the ANOVA test result of the variables across the different income ranges indicate the only aspects of significant differences are on loyalty and brand trust, which further shows that higher-income customers have higher level of satisfaction, perceived loyalty and brand trust.

Sixth, the next variable deals with location, which is a variable of geometrical segmentation in marketing discipline. Bangkok is the commercial hub of Thailand, and according to Bangkok (2015), Bangkok has “more than enough shopping malls to suit all kinds of lifestyles and budget,” are most shopping malls can easily be accessed by the use of BTS and MRT. Main shopping malls in Bangkok include, for instance, the Central World in Siam, Siam Paragon in Siam, MBK in Siam, Terminal 21 at Sukhumvit Road, EmQuartier in Phrom Phong, Central Embassy Shopping Mall in Chidlom Ploenchit, Central Chidlom, Siam Center in Siam, Platinum Fashion Mall in Pratunam, and Pantip Plaza in Pratunam. Central World, Big C and Macro are the key shopping malls or centers in Chiang Rai. Both cities are chosen as they are, to some degree, representative of the characteristics of the well-developed commercial hub of Thailand and emerging urbanization of a province, located also in geometrical extremes (the North and the Middle of a nation). The results of the t-test across the variables indicate that, in general, there are no significant differences from the perceptions of the customers who had visited either the branded coffee shops in Bangkok and Chiang Rai, except for the variables on “promotion” and “place,” which shows Bangkok has slightly higher level of perceived agreement on the performances of promotion and slightly lower level of perceived agreement on the performances of “place.” Nevertheless, the scale of difference is very narrow. “Place” indicates, for instance, that “it is convenient to access to the coffee shop,” “has sufficient parking area,” “is suited around the convenience stores,” and “is located in the urban area.” “Promotion” demonstrates the perceptions of the customers, for instance, in area of “coffee shop often provides seasonal promotion,” “coffee shop promotes sales

by offering special gift program in the memorial days,” “coffee shop provides sales point program (i.e. membership, to collect points to redeem) for the customers, coffee shop enhances promotion channels by using television, internet, website, magazine, and journals, and special promotional price for new menu.”

Seventh, in addition, when the respondents are asked to state their favorite brands, the majority indicates Starbucks, at 30%, whereas only 9.5% states Black Canyon. Both Starbucks and Black Canyon are the foreign brands, and Amazon (represented by favorite of the customers at 31.5%) and Doi Chaang (represented by favorite of the customers at 13%) are local national brands.

Eighth, in the ANOVA tests which relate the perspective of products, both Doi Chaang and Starbucks score higher mean value, while the other brands, Amazon and Black Canyon, score the least. Amazon brand has the widest standard of deviation for “product” performance, at 0.61052, and Black Canyon has the lowest mean for “product” performance at 3.6216, with standard deviation of 0.48246. “Product” performance is described by the perceptions of the customers in, for instance, that “coffees deliver the best of tastes,” “varieties of coffee and cakes are available,” “foods and snacks are fresh and delicious,” “wide varieties of quality snacks and beverage choices,” “innovative products are always on the menu,” “product appearance is appealing, i.e. attractive,” “coffee taste is always fresh and matches with the light food,” “ingredients used for cakes and snacks are unique,” “coffee’s raw materials i.e. coffee beans are unique, i.e. of special flavors,” “compact packaging design which allows take-away easily,” and “the cakes, snacks, and foods offered always match with a cup of coffee of this shop.”

In addition, Starbucks and Amazon brands have the highest perception mean towards “price”, at 3.6833 and 3.6540, respectively, such as in that the customers perceive “prices are matching with the product according to the sizes and items, each of the products is value for money, prices paid match the quality of coffee and cakes, and prices paid match the shop atmosphere, and the price of the coffee, snacks, and beverages are reasonable,” and both share similar range of standard deviation, at 0.64173 and 0.6422, respectively. The lowest level of perception on “price” performance belongs to Black Canyon brand, at mean of 3.3895, and also is characterized with wider standard deviation, at 0.75687.

The last significant difference is in the aspect of the “people” performance which describes the perceptions of the customers, for instance, that “coffee shop has competent, service-oriented employees,” “the staffs know well their duty,” “the staffs deal with the customers in good manner,” “the staffs take care of the customers very well,” “the staffs are not elegant,” “the staffs are friendly in dealing with customers,” “the staffs are always alert and quickly respond to any customer needs,” “the staffs deliver customers’ order accurately,” “the staffs do not hesitate in helping customers,” “the staffs are active and show willingness to do their job,” and “the staffs have good attitudes.” A critical analysis on these scopes of perceptions towards people shows that it is aligned with the concept of SERVQUAL, in the areas of soft quality domains i.e. responsiveness, reliability, assurance and empathy. SERVQUAL is questionnaire-based instrument that measures the nature and level of service quality perceived by the customers towards the services experienced, and is originally introduced by Parasuraman, Zeithaml and Berry (1988). Thus, the research result here shows that SERVQUAL is predominantly a people-oriented service quality, and there are other domains of marketing mixes which should be considered. In another words, this research suggests an alternative to the use of SERVQUAL by incorporating the concept of Marketing Mix in SERVQUAL or service quality measurement instrument. In doing so, SERVQUAL or service quality measurement instrument can better reflect the strategic intention of the service providers, which are directly driven by the initiatives taken to implement the STP (Segmentation, Targeting, and Positioning) marketing strategies.

Specifically, in the “people” performance aspect, Black Canyon has the lowest performance, at mean of 3.6274 and standard deviation of 0.92345, followed tightly by Doi Chaang, at mean of 3.6538 with standard deviation of 0.61638. Amazon brand is slightly ahead of both Black Canyon and Doi Chaang, at mean of 3.7383 and with standard deviation of 0.61153. Starbucks perform the best in the domain of “people” at mean of 3.9495, with standard deviation of 0.64150.

Ninth, on the post-consumption variables aspects, the different brands of coffee chains do show significant differences in the consumer perceptions, over customer satisfaction, customer loyalty, brand trust and brand attitudes. While Starbucks generally perform better in the post-consumption variables, i.e. customer satisfaction (mean 3.8848), customer loyalty (mean of 3.9452), brand trust (mean of 4.026), and brand

attitude (mean of 3.9875), with narrow standard deviation, in general, when compared to other brands, Black Canyon receives the least performance perceptions, particularly in domains of customer loyalty (with mean 3.4789), brand trust (with mean of 3.3895), and brand attitude (with mean of 3.2237), with wide standard deviations when compared to the rest of the brands.

Tenth, when “product” and “physical” are factorized through exploratory factor analysis, and the different factors are then subjected to ANOVA analysis, the results indicate that Starbucks has the best performance on tastes (at mean 3.8917), while Amazon scores the lowest performance on variety of coffee-food choices, innovative products and appealing (at mean of 3.4127), and Black Canyon scores the lowest performance on aspect of servicescapes (at mean of 3.6047).

Eleventh, in terms of the experience, 96% of the respondents indicate they have good experiences with the overall services and product experiences, and only 4% shows bad experiences. T-Test results clearly show that when customers perceive the overall service and coffee consumption experiences at the coffee chains as “good,” it is represented by higher levels of perceived performances across the marketing mixes stimulation and qualities, as well as customer satisfaction, brand trust and customer loyalty. In addition, those good experiences are also associated with the attitude believing that brand for coffee shop or chains is important because it means consistency of product and service quality, and that customers also believe that coffee of trusted coffee brand shop always satisfies them, and also, uniquely designed coffee shop with good sitting environment always reflects trustfulness.

Twelfth, in the aspect of the duration of stay by the customers when they visit a branded coffee shop, correlations result shows that the longer the customers stay would actually reflect lower levels of brand trust and brand attitude. This would provide an operational insight to the business owners to focus on experiential activities rather than relying on the “time” variable (i.e. to use longer duration of stay as a proxy for brand trust and the attitude form towards the brands). In addition, “time” represented by “the duration of stay” shows no significant differences on the variables involved in the structure that exploits and adapts knowledge of the theory of planned behaviors.

Thirteenth, in general, branded coffee shops that provide unique ambience would create the highest levels of customer satisfaction, brand trust, customer loyalty and brand attitude. In the domains of marketing mixes, customers who are purported on relaxing with good sitting environment would in general perceive higher levels of performances on marketing mixes.

## 5.7 Implication for Theory

The present study differs from the previous studies available in the extant literature in numerous ways. Theoretically, this research approaches the construct of behavioral control through customer satisfaction as representative of service quality delivered by the marketing-mix actions of the coffee shops that describe the customer perceptions over 7Ps domains of service attributes. Behavioral control is a valid manifestation of consumer's beliefs over the products and services provided and the choices made. Behavioral controls, together with customer attitude towards the products and services, have long been verified to be key determinants of consumer buying behavior, which was concluded in the prescriptive cognitive or expectancy value model of consumer behaviors, contributable to Fishbein (1967), known as the "Fishbein model."

Specifically, this research shows that SERVQUAL is predominantly a people-oriented service quality, and there are other domains of marketing mixes which should be considered. In another words, this research suggests an alternative to the use of SERVQUAL by incorporating the concept of Marketing Mix in SERVQUAL or service quality measurement instrument. In doing so, SERVQUAL or service quality measurement instrument can better reflect the strategic intention of the service providers, which are directly driven by the initiatives taken to implement the STP (Segmentation, Targeting, and Positioning) marketing strategies. By "people" performance, it aims to describe the perceptions of the customers, for instance, that "coffee shop has competent, service-oriented employees," "the staffs know well their duty," "the staffs deal with the customers in good manner," "the staffs take care of the customers very well," "the staffs are not elegant," "the staffs are friendly in dealing with customers," "the staffs are always alert and quickly respond to any customer needs," "the staffs deliver customers' order

accurately,” “the staffs do not hesitate in helping customers,” “the staffs are active and show willingness to do their job,” and “the staffs have good attitudes.” A critical analysis on these scopes of perceptions towards people shows that it is aligned with the concept of SERVQUAL, in the areas of soft quality domains i.e. responsiveness, reliability, assurance and empathy. SERVQUAL is questionnaire-based instrument that measures the nature and level of service quality perceived by the customers towards the services experienced, and is originally introduced by Parasuraman et al. (1988).

Furthermore, the use of marketing mix concept in the application of service quality measurement provides a practical and more holistic approach in exploiting the concept embedded in the marketing functions and commodity school of thought of marketing discipline. Although goods are predominantly known as the commodities in the early stages of the marketing development, the later evolvement shows that other “Ps” of the marketing mixes are used to significantly help to improve the productivity of marketing strategies. Marketing mixes, although the roots of the concepts can be traced to different stages in the history, such as in the early 1900s on the role of physical (place) in people through the concept of environmental psychology, are in continuous evolvement, through enrichment and enlargement of the implementation and the tactics involved. This research provides some exploratory efforts, such as the synergistic usage of SERVQUAL concept in helping to design the “people” aspect of the marketing mix strategy.

Another theoretical front of the contribution of this research is that this research provides the empirical evidences that concept and theory of the planned behavior are well suited to the study of customer trust towards the brand, i.e. coffee shops or chains, and their states of loyalty towards the services. This research suggests a framework which adapts the concept of the theory of planned behavior (Ajzen, 1985; 1991) in understanding the factors that drive brand trust and customer loyalty towards the brands.

## **5.8 Implication for Coffee Shop Business Owners**

There are many aspects of implication for the coffee shop business owners.

First, the higher BETA weight of customer attitude shows that both brand and environment of the coffee shops are important variables to achieve the satisfaction of the customers. This also provides a confirmed validation to the original intention of this

research which focuses on branded coffee shops. Customer attitude, with Beta of 0.728, and together with customer satisfaction, at Beta of 0.250, can explain the degree of the customers' brand trust, represented by customers possessing the confidence and trust over the brand in offering a good cup of coffee, of consistent best of tastes, and thus reflects the trustable image i.e. unique quality of coffee menu, the services and the shop environment.

Second, the overall psychographics indicators show that customers visit branded coffee shops not only for the functional needs i.e. to have a coffee or food, but most importantly for pleasurable and service oriented purposes that are characterized by attractive ambience, friendly services and an environment that provides a place for socialization with friends. Thus, it clearly indicates, without examining into the details described by the hypothetical structure of the model, the key role played by the theory and knowledge of environmental psychology. In other words, the environment, represented by "servicescapes", the conveniences and the different characteristics of services provided (enabled by marketing mix strategies), would encourage or set the occasion for different behavioral patterns of the customers (i.e. to visit for relaxing, for socializing, because of good coffee or ambience) who intend to visit or are frequently patronizing the branded coffee shops. Further, the Gestalt nature of the environmental psychology is indicated by the customers using a wide variety of stimulus variables to form a holistic picture about the services, essentially forming the so-called brand trust towards the branded coffee shops, which then help them to simplify decision making, represented by customer loyalty.

Third, another important psychographics variable is related to the purpose of visit which provides the direction for customer value proposition identification and service delivery. This research indicates that the majority of the respondents perceive a sitting area to relax as the key purpose for the visit, at 31%, followed by purpose of having coffee and snack at 20.5%, the reason of friendly service at 11.5%, for socializing purpose with friends at 10%, and for after-work refreshing purpose at 7.5%, and ambience attractiveness at 10%. The rest are functional issues such as respondents being attracted due to the ongoing promotional campaign, or simply visited because of physiological needs, i.e. hungry, collectively, at less than 10%.

Fourth, the coffee shop owner should also consider the duration for each of the visit by customers as this variable could not only influence revenues earned but also it can stimulate the necessary crowding effects. In terms of the duration of stay for each of the visit to the branded coffee shops, the majority on average would stay for 16-30 minutes, at 30.5%, followed by 18.5% more than 1 hour, 31-45 minutes at 14% and 46-60 minutes at 10.5%. On the shorter duration aspect, about 9.5% responded to stay for around 15 minutes, while the other 17.5% are normally on take-away services.

Fifth, the business owners should recognize that what perceived as good experiences by the customers to the branded coffee shops are associated with the attitude believing that brand for coffee shop or chains is important because it means consistency of product and service quality, and that customers also believe that coffee of trusted coffee brand shop always satisfies them, and also, uniquely designed coffee shop with good sitting environment always reflects trustfulness.

Sixth, the business owners should focus on experiential activities rather than relying on the “time” variable (i.e. to use longer duration of stay as a proxy for brand trust and the attitude form towards the brands). In addition, “time” represented by “the duration of stay” shows no significant differences on the variables involved in the structure that exploits and adapts knowledge of the theory of planned behaviors.

Seventh, brand attitude has been shown to significantly predict brand trust, comparable higher with weights of influence higher than the state of customer satisfaction. Customer attitude provides attitudinal indications of the customers towards, for instance, cup-of-coffee consumption such as “brand for coffee shop is important to me because it means consistency of product and service quality”, “brand name is selected apart from price,” “coffee of trusted coffee brand shop always satisfies me,” and “uniquely designed coffee shop with good sitting environment always reflects trustfulness”. This can imply to the coffee shops to use advertisement and magazine, and bloggers media as possible channels of promotion to help stimulate the formation of brand attitude of the customers.

## 5.9 Limitation and Delimitation of the Research

When argued from the perspective of the theoretical structure of the theory of planned behavior in an attempt to study the phenomenon of consumer behavior towards coffee-shop patronage, and its brand trust and loyalty, the limitation owes fundamentally to the inherent limit of the theory of planned behavior itself. As discussed in Solomon et al. (2006), the predictive ability of the theory of planned behavior depends upon the researcher's ability to accurately identify and measure all salient attributes that are considered important in the decision-making. For instance, Biamukda and Tan (2015) exploit the concept of "involvement" that originates from social psychology, which refers to the relationship between the customer and the housing investment (Sherif et al., 1965) and marketing discipline as a personal-level effort in decision-making process (Shaffer & Sherrell, 1997), in designing the questionnaires instrument to test the validity of the theory of planned behavior in housing investment. Biamukda and Tan (2015) skillfully apply the situation-driven concept of involvement that occurs temporarily in a specific situation such as purchase (Richins & Bloch, 1986) and response-driven involvement that refers to a behavioral orientation which involves information acquisition and decision processes.

This research exploits the concepts of customer satisfaction and marketing mixes to design the questionnaire instrument for "behavioral control" of the theory of planned behavior, and through deductive inference, uses brand trust to represent "behavioral intention" and loyalty as a behavioral measure. The central role of the cognitive process, represented by customers being satisfied to the marketing-mix-enabled services offered, indicates that customers do consciously assess their brand attitude toward the coffees consumed and the coffee shops. This understanding is in contrast to the unconscious cognitive processes of brand assessment as discussed in Solomon (2006).

In another front of the limitation, although the original rationality for choosing the types of "branded" coffee shops is not clear, but this limitation is delimited by the responses of the participants which indicate that the majority prefer Starbucks, at 30%, whereas only 9.5% states Black Canyon as the preference. Both Starbucks and Black Canyon are the foreign brands, and Amazon (represented by favorite of the customers at

31.5%) and Doi Chaang (represented by favorite of the customers at 13%) are local national brands.

### **5.10 Further Research**

Future research could first extend the sample sizes to reach larger population of consumers of different types of coffee shops. This sample-size extension allows the regression model to be tested on larger population samples in order to further argue for generalizability and thus the theoretical model derived can be reckoned as appropriate for other contexts (transferability). Both generalizability and transferability measures prescribed by this procedure are discussed in Hair et al. (2006).

The crowding effect, which is an important environmental psychological phenomenon (Morgan, 2008) should be studied in the future research. In reality, crowding could be a significant major determinant to influence loyalty, as humans, according to Morgan (2008), have evolved as social sciences, which means that a substantial part of the environment for each of the human is made up of other people.



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## **APPENDIX**

## APPENDIX

### SURVEY QUESTIONNAIRE

Dear All Respondents,

I am an MBA student currently enrolled in the Entrepreneurial Management Program of the school of management at Mae Fah Luang University of Thailand.

Recently, I am conducting a research about **“Adapting Theory of Planned Behaviors in Studying Coffee Shop’s Consumer Behaviors in Thailand”**.

I kindly would like to ask you for your participation in this research. Your responses will contribute to better understand customer needs and suggest possible directions of improvement for coffee shop businesses. Please kindly answer each question based on your excellent experiences. There are no right or wrong responses to the questions. Your responses only reflect your perception and needs. All your responses will be kept confidential and anonymous.

If there are any doubts on this survey, you are free to contact the school of Management at Mae Fah Luang University, or contact my supervisor Dr. Chai Ching Tan.

***‘Thank you for your participation and valuable assistance.’***

Best Regards,

Thandar Maw

Contact:

Ms Thandar Maw: Email: [thandarmaw9@gmail.com](mailto:thandarmaw9@gmail.com)

Ph 09 45710331

Supervisor:

Dr. Chai Ching Tan, Senior Lecturer at Mae Fah Luang University

Email: [drcctan@yahoo.com](mailto:drcctan@yahoo.com)

### Part: 1 General Information

Please mark '✓' in the box that best describes you.

1. Gender:                      1. Male ☐                      2. Female ☐
2. Marital status
1. Single ☐                      2. Married ☐
3. Age (Years)
1. Under 20 ☐                      2. 21-30 ☐                      3. 31-40 ☐
4. 41-50 ☐                      5. 51-60 ☐                      6. Over 60 ☐

#### Education

1. High school ☐                      2. Vocational College ☐                      3. Bachelor Degree ☐
4. Master Degree ☐                      5. Other (please specify) ☐

#### 5. Occupation

1. Student ☐                      2. Salary Employee ☐                      3. Self-employed ☐
4. Other (please specify) ☐

#### 6. Nationality

1. Thai ☐                      2. Myanmar ☐                      3. Indonesian ☐
4. Chinese ☐                      5. Malaysian ☐                      6. Other ☐
- (please specify)

#### 7. Monthly Income

1. less than \$300 ☐                      2. \$ 301-\$ 500 ☐
3. \$ 501-\$ 1000 ☐                      4. More than \$ 1000 ☐

(Please Note: Current exchange rate is \$ 1= 33 Bahts, \$ 1 = 1200 Kyats)

### 2: General Coffee Drinking Habit

#### 1. Your favorite coffee shop is

1. Starbucks ☐                      2. Black Canyon ☐                      3. Amazon ☐
4. Doi Chaang ☐                      5. Other (please specify) ☐

2. How often do you frequent coffee shop?

1. Once a day ☐      2. More than once a day ☐  
 3. Numerous times in a week ☐  
 4. Occasional (when opportunity arise) ☐      5. Other (please specify) ☐

3. Main purpose of visit to the coffee shop

1. Unique ambience of the shop ☐      2. A sitting area for me to relax ☐  
 3. Friendly service ☐      4. Promotion program going on ☐  
 5. Refreshing after work ☐      6. Socializing with friends ☐  
 7. Having coffee and snack ☐      8. Study ☐      9. Hungry ☐  
 10. Business ☐      11. Other (please specify) ☐

4. Visiting to the coffee shop:

1. By myself ☐      2. With friends ☐      3. With co-workers ☐  
 4. With my family ☐      5. Other (please specify) ☐

5. Typical time duration spent in coffee shop

1. Take-away only ☐      2. Approximately 15 minutes ☐  
 3. 16-30 minutes ☐      4. 31-45 minutes ☐  
 5. 46-60 minutes ☐      6. More than 1 hour ☐

### Part 3: Specific (7P)

For the following questionnaire items, I would like you to recall either '*a good experience*' or '*a bad experience*' coffee shop:

Please choose **Only One** (Good or Bad) experience about the coffee shop that you visited and we would like you to respond towards this experience by ticking '✓' on the appropriate box:

1. Good Experiences ☐      2. Bad Experiences ☐

Choose which one of the coffee shops that you mention above:

1. Starbucks ☐      2. Black Canyon ☐      3. Amazon Café ☐  
 4. Doi Chaang ☐      5. Other (please specify) ☐

Please tick where the coffee shop you are to base to response to the questionnaires below from:

1. Chiang Rai ☐2. Bangkok ☐

Please answer the following questionnaire according to your actual experiences and expectations. (By circling on the number of your answer i.e. ①, ②, ③, ④, or ⑤)

|                                                                                                                                   |   |   |   |   |                                                                                                                                                     |   |   |   |   |                                                                                                           |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|-----------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|-----------------------------------------------------------------------------------------------------------|--|--|--|--|
| When evaluating the service qualities of coffee shop, <b>how important</b> are the attributes given in the center column for you? |   |   |   |   | When evaluating the coffee shop of which you are customer, <b>how would you rate</b> the coffee shop for the attributes given in the center column? |   |   |   |   |                                                                                                           |  |  |  |  |
| 1.Least Important<br>2.Less Important<br>3.Important<br>4.More Important<br>5.Most Important                                      |   |   |   |   | <b>List of Attributes</b>                                                                                                                           |   |   |   |   | 1.Strongly Disagree<br>2.Disagree<br>3.Neither Agree Nor Disagree<br>4.More Important<br>5.Most Important |  |  |  |  |
| <b>3-1:Product</b>                                                                                                                |   |   |   |   |                                                                                                                                                     |   |   |   |   |                                                                                                           |  |  |  |  |
| 1                                                                                                                                 | 2 | 3 | 4 | 5 | 1.Coffee delivers the best of tastes.                                                                                                               | 1 | 2 | 3 | 4 | 5                                                                                                         |  |  |  |  |
| 1                                                                                                                                 | 2 | 3 | 4 | 5 | 2. Varieties of coffee and cake are available.                                                                                                      | 1 | 2 | 3 | 4 | 5                                                                                                         |  |  |  |  |
| 1                                                                                                                                 | 2 | 3 | 4 | 5 | 3. Foods and snacks are fresh and delicious.                                                                                                        | 1 | 2 | 3 | 4 | 5                                                                                                         |  |  |  |  |
| 1                                                                                                                                 | 2 | 3 | 4 | 5 | 4. Wide varieties of quality snacks and beverages choices.                                                                                          | 1 | 2 | 3 | 4 | 5                                                                                                         |  |  |  |  |
| 1                                                                                                                                 | 2 | 3 | 4 | 5 | 5. Innovative products are always on the menu.                                                                                                      | 1 | 2 | 3 | 4 | 5                                                                                                         |  |  |  |  |
| 1                                                                                                                                 | 2 | 3 | 4 | 5 | 6. Product appearance is appealing, i.e. attractive.                                                                                                | 1 | 2 | 3 | 4 | 5                                                                                                         |  |  |  |  |
| 1                                                                                                                                 | 2 | 3 | 4 | 5 | 7. Coffee taste is always fresh and matches with the light food.                                                                                    | 1 | 2 | 3 | 4 | 5                                                                                                         |  |  |  |  |

|                   |   |   |   |   |                                                                                      |   |   |   |   |   |
|-------------------|---|---|---|---|--------------------------------------------------------------------------------------|---|---|---|---|---|
| 1                 | 2 | 3 | 4 | 5 | 8. Ingredients used for cakes and snacks are unique.                                 | 1 | 2 | 3 | 4 | 5 |
| 1                 | 2 | 3 | 4 | 5 | 9. Coffee's raw materials (i.e. coffee beans) are unique, i.e. of special flavours.  | 1 | 2 | 3 | 4 | 5 |
| 1                 | 2 | 3 | 4 | 5 | 10. Compact packaging design allows take-away easily.                                | 1 | 2 | 3 | 4 | 5 |
| 1                 | 2 | 3 | 4 | 5 | 11. The cakes, snacks and foods offered always match with a cup coffee of this shop. | 1 | 2 | 3 | 4 | 5 |
| <b>3-2: Price</b> |   |   |   |   |                                                                                      |   |   |   |   |   |
| 1                 | 2 | 3 | 4 | 5 | 1. Prices are matching with the product according to the sizes and items.            | 1 | 2 | 3 | 4 | 5 |
| 1                 | 2 | 3 | 4 | 5 | 2. Each of the products is value for money.                                          | 1 | 2 | 3 | 4 | 5 |
| 1                 | 2 | 3 | 4 | 5 | 3. Prices paid match the quality of coffee and cakes.                                | 1 | 2 | 3 | 4 | 5 |
| 1                 | 2 | 3 | 4 | 5 | 4. Prices paid match the shop atmosphere.                                            | 1 | 2 | 3 | 4 | 5 |
| 1                 | 2 | 3 | 4 | 5 | 5. The price of the coffee, snacks, and beverages are reasonable.                    | 1 | 2 | 3 | 4 | 5 |

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**3-3: Place**

|   |   |   |   |   |                                                                             |   |   |   |   |   |
|---|---|---|---|---|-----------------------------------------------------------------------------|---|---|---|---|---|
| 1 | 2 | 3 | 4 | 5 | 1. It is convenient to access to the coffee shop.                           | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 2. Sufficient parking area can be found in order to visit this coffee shop. | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 3. Coffee shop is situated around the conveniences store.                   | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 4. Coffee shop is located in the urban area.                                | 1 | 2 | 3 | 4 | 5 |

**3-4: Promotion**

|   |   |   |   |   |                                                                                                                 |   |   |   |   |   |
|---|---|---|---|---|-----------------------------------------------------------------------------------------------------------------|---|---|---|---|---|
| 1 | 2 | 3 | 4 | 5 | 1. Coffee shop often provides seasonal promotion.                                                               | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 2. Coffee shop promotes sales by offering special gift program in the memorial days.                            | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 3. Coffee shop provides sales point program (i.e. membership, to collect points to redeem) for the customers.   | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 4. Coffee shop enhances promotion channels by using television, internet, web site, magazine, and journals etc. | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 5. Special promotional price for new menu.                                                                      | 1 | 2 | 3 | 4 | 5 |

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**3-5: People**

|   |   |   |   |   |                                                                               |   |   |   |   |   |
|---|---|---|---|---|-------------------------------------------------------------------------------|---|---|---|---|---|
| 1 | 2 | 3 | 4 | 5 | 1. Coffee shop has competent, service-oriented employees.                     | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 2. The staffs know well their duty.                                           | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 3. The staffs deal with the customers in good manner.                         | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 4. The staffs take care of the customers very well.                           | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 5. The staffs are not elegant.                                                | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 6. The staffs are friendly in dealing with customers.                         | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 7. The staffs are always alertful and quickly response to any customer needs. | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 8. The staffs deliver customers' order accurately.                            | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 9. The staffs do not hesitate in helping customers.                           | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 10. The staffs are active and show willingness to do their job.               | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 11. The staffs have good attitudes.                                           | 1 | 2 | 3 | 4 | 5 |

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**3-6: Physical**

|   |   |   |   |   |                                                                                            |   |   |   |   |   |
|---|---|---|---|---|--------------------------------------------------------------------------------------------|---|---|---|---|---|
| 1 | 2 | 3 | 4 | 5 | 1. The coffee shop has clean environment.                                                  | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 2. The cups and saucers are clean.                                                         | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 3. Table layout is very pleasing i.e. suitable for relaxing and conversation with friends. | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 4. The coffee shop's interior design is uniquely attractive i.e. delightful styles.        | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 5. General environment of coffee shop has attractive style.                                | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 6. The ambience of the coffee shop is cozy, homely.                                        | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 7. The temperature in the shop is comfortable.                                             | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 8. It is easy to get in and out of the seats at the coffee shop.                           | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 9. The facility for seating is comfortable.                                                | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 10. Coffee shop provides various kinds of magazines and journals.                          | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 11. Coffee shop provides free Wi-fi.                                                       | 1 | 2 | 3 | 4 | 5 |
| 1 | 2 | 3 | 4 | 5 | 12. The coffee shop's lighting condition is pleasing and comfortant.                       | 1 | 2 | 3 | 4 | 5 |

|                     |   |   |   |   |                                                                                     |   |   |   |   |   |
|---------------------|---|---|---|---|-------------------------------------------------------------------------------------|---|---|---|---|---|
| 1                   | 2 | 3 | 4 | 5 | 13. Coffee shop's building decoration is modern and looks pleasing.                 | 1 | 2 | 3 | 4 | 5 |
| 1                   | 2 | 3 | 4 | 5 | 14. The landscape of the coffee shop is nice.                                       | 1 | 2 | 3 | 4 | 5 |
| 1                   | 2 | 3 | 4 | 5 | 15. Coffee shop environment is nice and quiet.                                      | 1 | 2 | 3 | 4 | 5 |
| <b>3-7: Process</b> |   |   |   |   |                                                                                     |   |   |   |   |   |
| 1                   | 2 | 3 | 4 | 5 | 1. The staffs deliver the services quickly.                                         | 1 | 2 | 3 | 4 | 5 |
| 1                   | 2 | 3 | 4 | 5 | 2. The staffs solve the problem promptly (i.e. wrong order) when occur.             | 1 | 2 | 3 | 4 | 5 |
| 1                   | 2 | 3 | 4 | 5 | 3. The staffs actively help to recommend the choices from the menu.                 | 1 | 2 | 3 | 4 | 5 |
| 1                   | 2 | 3 | 4 | 5 | 4. Coffee shop's open and close time is appropriate.                                | 1 | 2 | 3 | 4 | 5 |
| 1                   | 2 | 3 | 4 | 5 | 5. Coffee are always made with good aroma.                                          | 1 | 2 | 3 | 4 | 5 |
| 1                   | 2 | 3 | 4 | 5 | 6. Coffee are always made with good quality.                                        | 1 | 2 | 3 | 4 | 5 |
| 1                   | 2 | 3 | 4 | 5 | 7. Non-coffee products like cakes and snacks, or foods are made with quality taste. | 1 | 2 | 3 | 4 | 5 |

### Part 4: Outcomes

|                                                                                                                     |   |   |   |   |   |
|---------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|
| This questionnaire uses Five Likert Scale                                                                           |   |   |   |   |   |
| <b>1. Strongly Disagree    2. Disagree    3. Neither Agree Nor Disagree</b><br><b>4. Agree    5. Strongly Agree</b> |   |   |   |   |   |
| <b>4-1: Customer Satisfaction</b>                                                                                   |   |   |   |   |   |
| 1. I feel emotionally attached to the shop.                                                                         | 1 | 2 | 3 | 4 | 5 |
| 2. The services in this shop always delight me.                                                                     | 1 | 2 | 3 | 4 | 5 |
| 3. The innovative menu always thrills me.                                                                           | 1 | 2 | 3 | 4 | 5 |
| 4. In-house music entertainment gave me pleasure.                                                                   | 1 | 2 | 3 | 4 | 5 |
| 5. Food decoration is eye catching on me.                                                                           | 1 | 2 | 3 | 4 | 5 |
| 6. I enjoyed the overall atmosphere of the coffee shop's interior.                                                  | 1 | 2 | 3 | 4 | 5 |
| 7. I never complain about the services.                                                                             | 1 | 2 | 3 | 4 | 5 |
| 8. The environment of the coffee shop allows me to pause the hectic hours of works and simply recovers my energy.   | 1 | 2 | 3 | 4 | 5 |
| 9. The smell of coffee attracts me and energizes my memory.                                                         | 1 | 2 | 3 | 4 | 5 |
| 10. The quiet situation of coffee shop is favourable for my study.                                                  | 1 | 2 | 3 | 4 | 5 |
| 11. I am pleased with the prompt service delivery.                                                                  | 1 | 2 | 3 | 4 | 5 |
| 12. Overall, the shop service met my expectation.                                                                   | 1 | 2 | 3 | 4 | 5 |
| 13. Overall, the shop atmosphere met my expectation.                                                                | 1 | 2 | 3 | 4 | 5 |
| <b>4-2: Customer Loyalty</b>                                                                                        |   |   |   |   |   |
| 1. I never regret to choose this coffee shop.                                                                       | 1 | 2 | 3 | 4 | 5 |
| 2. When I want to drink coffee, I always think about this coffee shop.                                              | 1 | 2 | 3 | 4 | 5 |
| 3. Never refuse to drink at this coffee shop.                                                                       | 1 | 2 | 3 | 4 | 5 |
| 4. I am sure to revisit this coffee shop.                                                                           | 1 | 2 | 3 | 4 | 5 |
| 5. Don't hesitate to recommend to my relatives and co-workers to visit this coffee shop.                            | 1 | 2 | 3 | 4 | 5 |
| 6. I would suggest to my close friends to have drink and snack at this coffee shop.                                 | 1 | 2 | 3 | 4 | 5 |
| 7. I have good impression over the quality services of this shop.                                                   | 1 | 2 | 3 | 4 | 5 |
| 8. The delightful feeling from this coffee shop makes me satisfied everytime I recall it.                           | 1 | 2 | 3 | 4 | 5 |
| 9. I would love to come back to this coffee shop again.                                                             | 1 | 2 | 3 | 4 | 5 |
| 10. I will bring my family or friends to this coffee shop.                                                          | 1 | 2 | 3 | 4 | 5 |
| 11. I would say positive words about this coffee shop to others.                                                    | 1 | 2 | 3 | 4 | 5 |

### Part 5: Brand

Please respond to the following questionnaire items based on the following Five Likert Scales:

**1= Strongly Disagree, 2= Disagree, 3= Neither Agree Nor Disagree, 4= Agree, 5= Strongly Agree**

|                                                                                                                     |   |   |   |   |   |
|---------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|
| 1. If there are few similar stores around, I would choose the preferred brand.                                      | 1 | 2 | 3 | 4 | 5 |
| 2 When I choose to have a good cup of coffee, brand trust leads me to the decision.                                 | 1 | 2 | 3 | 4 | 5 |
| 3. I trust brand that delivers consistent best of tastes.                                                           | 1 | 2 | 3 | 4 | 5 |
| 4. Brand should always reflect the image i.e. unique quality of coffee menu, the services and the shop environment. | 1 | 2 | 3 | 4 | 5 |
| 5. Brand for coffee shop is important to me because it means consistency of product and service quality.            | 1 | 2 | 3 | 4 | 5 |
| 6. Brand name is selected apart from price.                                                                         | 1 | 2 | 3 | 4 | 5 |
| 7. Coffee of trusted coffee brand shop always satisfies me.                                                         | 1 | 2 | 3 | 4 | 5 |
| 8. Uniquely designed coffee shop with good sitting environment always reflects trustfulness.                        | 1 | 2 | 3 | 4 | 5 |

*‘Thank you for your participation.’*



## **CURRICULUM VITAE**

## CURRICULUM VITAE

|                               |                                                                                                                                                                                                                                                   |
|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>NAME</b>                   | Ms. Thandar Maw                                                                                                                                                                                                                                   |
| <b>DATE OF BIRTH</b>          | 4 August 1971                                                                                                                                                                                                                                     |
| <b>ADDRESS</b>                | <p>Residence: No. 98, BaYintNaung Street, Quarter (4), Loilem Township, Southern Shan State, The Republic of The Union of Myanmar.</p> <p>Office: Auditor General Office, Building No. 12, Nay Pyi Taw, The Republic of The Union of Myanmar.</p> |
| <b>EDUCATIONAL BACKGROUND</b> |                                                                                                                                                                                                                                                   |
| 2009                          | Bachelor of Arts, majoring in Geography, Taunggyi Arts and Science University.                                                                                                                                                                    |
| 1995                          | Post Graduate Diploma in Accountancy, Myanmar Accountancy Council, Nay Pyi Taw.                                                                                                                                                                   |
| <b>WORK EXPERIENCES</b>       |                                                                                                                                                                                                                                                   |
| 2013-Present                  | <p>Audit Officer at Office of the Auditor General, Nay Pyi Taw, The Republic of The Union of Myanmar.</p>                                                                                                                                         |
| 2001-2013                     | <p>Auditor, District Accounts Office, Loilem District, Shan State, The Republic of The Union of Myanmar.</p>                                                                                                                                      |
| 1989-2001                     | <p>Teacher, Kyu San Long Primary School, Loilem Township, Shan State, The Republic of The Union of Myanmar.</p>                                                                                                                                   |